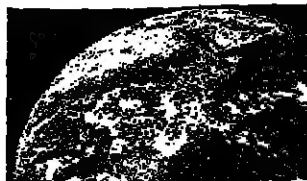




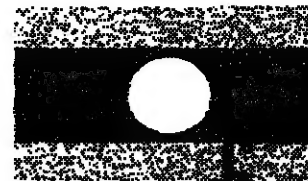
**Birth of a nation?**  
Belgium finds a common cause  
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**Agenda bender**  
Where Clinton goes next  
Page 4



**Seen from space**  
But less visible on earth. Inside RTZ  
Page 9



**Role play**  
Laos wants to be...  
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# FINANCIAL TIMES

WEDNESDAY AUGUST 11 1993 D8523A

## Hochtief invited to bid for big UK rail project

Britain has privately invited a leading German contractor to form a consortium to compete for the contract to build the £2bn-£3bn (\$3bn-\$4.5bn) high-speed rail link connecting the Channel tunnel with London.

The approach to Hochtief - the contractor responsible for building the Bosphorus Bridge - suggests the UK government is unhappy with the quality of companies which have expressed interest so far. It also suggests the UK is so eager to transfer responsibility for the link to the private sector that it is ready to award the work to continental European contractors with greater financial muscle. Page 10; UK spending cuts put rail self-off at risk, Page 5

**Bank of England warns on inflation** UK prospects for an increase in taxes strengthened after the Bank of England warned that the chances of Britain's maintaining its improved inflation record could be jeopardised by spiralling government borrowing. Page 10; Editorial Comment, Page 9; Lex, Page 10

**Nafta uncertain** The future of the North American Free Trade Agreement is uncertain, pending decisions by the US, Canada and Mexico on a handful of politically sensitive side deals on labour and the environment. Page 10; Mexico changes its tune on treaty, Page 4

**Franc under pressure against D-Mark** The French franc had another difficult day as currency traders continued to question France's very gradual approach to cutting official interest rates. It lost more than a centime against the D-Mark in active morning trading, and despite attempts to rally during the afternoon, closed at 166.50 against the D-Mark. Source: FT Graphique

In London at FRF3.521 against the D-Mark after Monday's close of FRF3.507. Traders did not think pressure on the franc was likely to ease in the near future, even if the French opt for faster, more significant interest rate cuts. Currencies, Page 26; French call to keep monetary union timetable, Page 2

**British Airways** reaffirmed its position as one of the strongest carriers in the world as first quarter figures showed operating profits at £108m up from £28m in the first quarter of 1992, in spite of continuing price wars in the industry. Page 15; Austrian Airlines delays alliance decision, Page 12; Fokker results, Page 12

**S African regional powers** The second draft of an outline multilateral constitution for South Africa was published, providing a more detailed view of the powers of regions within a future federation. Page 3

**Ferruzzi Finanziaria**, Italy's second-biggest private sector company, has revised its losses for the first five months of this year to L1,165m (\$724.95m), more than double the previous figure, reflecting the impact of allegations of cover-ups of earlier undisclosed losses and large-scale bribes to Italy's main political parties. Page 11; 'Mother of all bribes' produces first brood, Page 2

**Dresdner Bank**, second-largest German commercial bank, saw a 14 per cent rise in half-year group operating profits to DM936m (\$544m) after a big rise in loan risk provisions. Page 11; Banesto capital raising breaks Spanish records, Page 11

**Palestinian peace wrangle widens** Discussions in Tunis between Palestinian leaders over peace talks with Israel, widened to include the entire negotiating delegation and most of the Palestine Liberation Organisation's executive committee, said officials of the PLO. Page 3

**Brazil privatisation delay** The Brazilian government has postponed privatisation of the loss-making Cosipa steel mill for the third time. Page 4

**Procter & Gamble**, US consumer products group, reported that the costs of a large restructuring programme announced last month, and other large one-off charges, helped P&G to an after-tax loss of \$656m in its latest financial year. Page 11

**Turkish union pay challenge** Turkey's leading union, representing some 650,000 workers in public sector industries, is to strike from August 25 in a challenge to the pay restraint policies of Tansu Ciller, the new prime minister. Page 2

STOCK MARKET INDICES		STERLING	
FT-SE 100	2971.8 (-14.8)	New York lunchtime	8 1,477.2
Yield	3.45	London	8 1,477.2
FT-SE Eurotrack 100	1261.80 (-8.15)	\$ 1,479.5 (1,433)	
FT-A All-Share	1476.65 (-0.3%)	DM 2,527.5 (2,535)	
Nikkei	20,453.75 (+0.70)	FF 6.5 (6.89)	
New York lunchtime		SFR 2,248 (2,248)	
Dow Jones Ind Ave	3555.18 (+10.90)	Y 194.6 (194.6)	
S&P Composite	448.23 (-1.51)	\$ Index 81.0 (81.3)	
US LUNCHTIME RATES		DOLLAR	
Federal Funds	2.12%	New York lunchtime	DM 1,708 (1,697)
3-mo Treasury Bill	3.08%	DM 1,710.5 (1,710.5)	
Long Bond	10.8%	FF 6.015 (6.015)	
Yield	6.455%	Sfr 1.52 (1.52)	
LONDON MONEY		Y 194.6 (194.6)	
3-mo Interbank	5.11% (same)	DM 1,708 (1,697)	
Life long gilt future	Sept 11/12, (Sept 11/13)	FF 6.015 (6.015)	
Sept 11/12	5.16%	Sfr 1.52 (1.52)	
Sept 11/13	5.16%	Y 194.6 (194.6)	
NORTH SEA OIL (August)		\$ Index 81.0 (81.3)	
Brent 15-day (Sep)	\$16.47 (16.82)	DM 1,708 (1,697)	
Oil		FF 6.015 (6.015)	
New York Crude (Aug)	\$39.5 (39.3)	Sfr 1.52 (1.52)	
London	\$37.2 (36.22)	Y 194.6 (194.6)	

Austria	Scd30	Germany	DM3.30	Hong Kong	HK\$11
Bahrain	BD1250	Greece	Dr100	India	Rs100
Belgium	Bfr100	Hungary	Hf100	Indonesia	Rp100
Bulgaria	Lev200	Ireland	Ir£100	Italy	Lira100
Canada	Can\$100	Japan	Y100	Malaysia	RM100
Cyprus	Cyp\$100	South Africa	Rand100	Mexico	MX\$100
Dominican Rep	RD\$100	Sweden	Skr100	Norway	Nkr100
Dominican	RD\$100	Switzerland	Sfr100	Poland	Zloty100
Egypt	E£100	Taiwan	NT\$100	Portugal	Escudo100
France	FF100	Thailand	THB100	Romania	Lei100
Germany	DM100	Turkey	Lira100	Slovakia	Slovak\$100
Greece	Dr100	UK	£100	Slovenia	Sloven\$100
Hong Kong	HK\$100	USA	\$100	Spain	Peso100
India	Rs100			South Africa	Rand100
Indonesia	Rp100			Sweden	Skr100
Italy	Lira100			Switzerland	Sfr100
Japan	Y100			Taiwan	NT\$100
Malaysia	RM100			Thailand	THB100
Mexico	MX\$100			Turkey	Lira100
Norway	Nkr100			UK	£100
Poland	Zloty100			USA	\$100
Portugal	Escudo100				
Romania	Lei100				
Slovakia	Slovak\$100				
Slovenia	Sloven\$100				
Spain	Peso100				
South Africa	Rand100				
Sweden	Skr100				
Switzerland	Sfr100				
Taiwan	NT\$100				
Thailand	THB100				
Turkey	Lira100				
UK	£100				
USA	\$100				

## Hosokawa stakes leadership on political reforms

By Robert Thomson in Tokyo

MR Morihiro Hosokawa, Japan's new prime minister, yesterday indicated that he was ready to resign if his seven-party coalition government failed to implement promised political reforms by the end of the year.

In his first press conference as prime minister, Mr Hosokawa was blunt in answering questions, providing a stark contrast to the often rambling and unintelligible replies proffered by leaders of previous Liberal Democratic party governments. The

LDP has just lost office after governing for 38 years.

But the substance of his answers was not very different. Mr Hosokawa promised to take "full responsibility" if plans to overhaul the electoral system were not realised this year - an answer which, in Japan, means he is willing to resign.

The coalition's priority is to replace a corruption-prone multi-seat constituency system with a combination of single seats and proportional representation. The parties have also promised to introduce a ban on

corporate political donations.

Explaining that there should be some continuity, Mr Hosokawa was irritated by suggestions that his coalition's cabinet, dominated by ex-LDP politicians, was the LDP in disguise. "There is a clear difference in the way we will do things. We are not the same."

One difference was in the conduct of the press conference. Mr Hosokawa preferred to stand rather than sit in the velvet chair preferred by his predecessor, Mr Kiichi Miyazawa, and he appeared without his parliamentary badge on his lapel.

Lapel badges are worn by Japanese workers to indicate corporate loyalty, but Mr Hosokawa has suggested that he dislikes the creation of status distinction through badges. When asked yesterday why his lapel was bare, he said it was not his habit to wear the badge outside parliament.

Mr Hosokawa stated clearly that Japan was the aggressor in the second world war, and said the country was still hoping for a settlement with Russia over the disputed Kurile Islands, occupied by Soviet troops at the end of the war. Japan, he said, would continue to provide "appropriate" aid to Moscow.

On trade relations with the US, he said the setting of numerical targets for market share, as Washington has requested, was a violation of market principles, but he conceded that the large trade surplus concerns the new government, which will attempt to improve market access.

He said the government was considering a review of budgetary procedure, which he considers "rigid", and wanted to increase spending that "will improve the quality of people's life". It was unclear whether he was talking about the budget for the year beginning in April.

In handling issues of policy conflict between the conservative coalition members and the left-leaning Social Democratic party, Mr Hosokawa was brief but unclear. For example, he said a rice market opening, opposed by the SDP, was banned by a parliamentary resolution, but did not say if he planned to amend that resolution.

Machinery orders reduce recovery hopes, Page 3

## Export-led recovery in Germany is forecast

By Quentin Peel in Bonn

AN EXPORT-LED revival of the German economy next year was forecast yesterday by Mr Ginter Rexrodt, the country's economics minister, in spite of the strength of the D-Mark in the European monetary system.

Most economic indicators suggested the sharpest downturn in the German economy since the second world war had bottomed out and a gradual recovery was likely for the rest of the year, Mr Rexrodt said.

He forecast growth of 1.5 per cent for next year, compared with a decline of the same amount this year.

He warned that unemployment was likely to keep rising in Germany to 4m by the end of the year, with a further increase in 1994. But he rejected calls for an expansion of job-creation schemes in east and west Germany.

While expressing some concern about the revaluation of the German currency against other European Community currencies over the past year, he insisted that the problem should not be "over-dramatised".

He calculated the effect of the currency turmoil in Europe of the past year as an effective revaluation of the D-Mark by 8 per cent against other EC currencies, and 11 per cent against all the currencies of the EC and member states of the European Free Trade Association put together.

At the same time, the revaluation meant cheaper imports, and the D-Mark had moved in the opposite direction against both the dollar and the yen - by 13 per cent and 25 per cent respectively. Mr Rexrodt said the recent upwards movement of the

D-Mark in the currency markets was largely based on speculative money movements, and he discounted big changes in European exchange rate differentials over the longer term.

His cautiously optimistic view was presented in a traditional summer assessment of German economic prospects by the Economics Ministry. He forecast that the inflation rate, currently running at an annual 4.3 per cent in west Germany, would decrease to 4 per cent by the end of the year, and decline further in 1994 - in spite of a sharp increase in oil taxation next year.

"The downward path of the economy has come to a halt," he said, citing both reviving business confidence, and the recovery of demand for German exports. He admitted that domestic industrial demand, particularly for investment goods, was still depressed.

He predicted a much sharper recovery of 5 per cent in east Germany in the current year, accelerating to 6.5 per cent in 1994, but not a genuinely self-sustaining growth rate.

Construction, the communications industry and vehicle manufacturing were all eastern growth sectors, although the manufacturing industry was still in severe difficulty.

In spite of rising unemployment, Mr Rexrodt criticised the extent of job-creation schemes in east and west Germany, as a positive incentive for employers to scrap genuine jobs.

"Job creation schemes are no alternative to [the creation of] new competitive jobs on the regular labour market," he said.

More than 220,000 are involved in such schemes in the east, and 44,000 in the west, under which they earn wages based on their former pay packets.

## Bosnian Serb leader says Nato attacks would destroy peace talks

### Karadzic warns of war if air strikes go ahead

By Laura Silber in Geneva and Gillian Tett in London

BOSNIAN SERB leader Mr Radovan Karadzic yesterday said Nato air strikes against Serb targets could unleash an all-out war which would leave his Muslim rivals with no territory.

"If a single bomb strikes a Serbian position, there would be no more talks. We would have an all-out war and catastrophe," he said.

"The attack would trigger a huge battle, and chaos. There would be tremendous suffering on all three sides."

"I would probably lose control of the central [army] command," he added in an apparent attempt to play on the fears of Britain, France and Canada whose United Nations troops on the ground could face retaliation by Serb forces.

His comments came in an interview after international mediators Lord Owen and Thorvald Stoltenberg had postponed talks because Serb forces had not withdrawn from strategic Mount Igman, west of Sarajevo.

But as Nato finalised its military preparations for any possible air strikes, after its meeting on Monday which approved the logistics for strikes, officials admitted action was unlikely in the next couple of days.

Before any strikes can start, the UN, Nato or a member of the alliance must make a specific appeal for action, which must then receive final authorisation from Mr Boutros Boutros Ghali, UN secretary general.

American officials yesterday said they would be pushing for Mr Boutros Ghali to approve action quickly, amid suspicions that the European allies still lacked the political will to press ahead with the strikes.

But Mr Karadzic, speaking in Geneva, denounced as "absolutely irresponsible" western threats to launch air strikes. He



Bosnian Serb leader Radovan Karadzic: west's threats to launch air strikes are 'absolutely irresponsible'

**"If a single bomb strikes a Serbian position, there would be no more talks. We would have an all-out war and catastrophe"**

- Radovan Karadzic

said it encouraged Bosnia's President Alija Izetbegovic to hold out for military intervention and derail talks on the republic's ethnic partition.

Mr Izetbegovic has refused to return to the negotiating table with Serb and Croat adversaries until Serb forces complete their

pull out. He yesterday said he would return to negotiations today if the Serbs completed their withdrawal from mountains around Sarajevo.

He appears to be waiting to see whether Nato will now push ahead with the air strikes. He yesterday criticised Lord Owen for his cautious response to Nato's threat.

"I am not satisfied with Owen's statement on air strikes. In this way they [the mediators] are supporting the other side. This is counter-productive," he said.

An angry Mr Karadzic warned: "If Izetbegovic continues to sabotage the talks, he will lose everything."

It was unclear if Mr Karadzic

had followed up a request from Lord Owen yesterday morning to order Bosnian Serb commander General Ratko Mladic to speed up the withdrawal of troops from a key area overlooking the besieged Sarajevo.

Earlier in the day two delegations from the UN peacekeeping forces in Sarajevo visited the mountain to assess the Serb withdrawal.

But UN commander Barry Frewer in Sarajevo said the Serb army had not yet complied with its pledge to pull back from Mount Igman, which is crucial to the mainly Muslim Bosnian army because of a military supply route.

## UK equity market optimism hit by BOC profit warning

By Tony Jackson

THE LONDON equity market's euphoria over world economic recovery was dampened yesterday by a profits warning from the BOC Group, the UK-based industrial gases giant.

BOC described the world economic environment as "disappointing" and said its profits would be slightly down for the year to September 30, despite help from the fall in sterling. Its shares fell 9 per cent in heavy trading.

The industrial gases industry, which supplies such basic gases such as oxygen and nitrogen to manufacturing and construction companies, is seen as a reliable indicator of economic activity.

Lex 10  
BOC results 17  
London stock exchange report 19

BOC is the world's fourth largest gases company, and the bulk of its sales are made outside the UK.

The company, where Mr Patrick Rich has been chief executive since January 1992, said profits in the first nine months of the current financial year had risen by 4 per cent.

It added: "The US recovery in the last few months has slowed, recovery in Australia has stalled, the Japanese economy is still affected by policy paralysis and,

while the UK shows recovery, its focus seems to be on sectors which have so far had relatively little impact on gas demand."

BOC said that whereas there was growth in sales to the food and drink industries, there was still depressed demand for gas cylinders in such basic industries as cutting, welding, metal fabrication and construction.

Commenting on the share price reaction, the company said "the market has the bit between its teeth on economic recovery, and people have been disappointed by what they see as the rather gloomy tone of our statement."

Continued on Page10



SOMEHOW RUPERT SENSED A NEW ATMOSPHERE IN THE DEALING ROOM AFTER THE SPARCSTATIONS WERE INSTALLED

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## NEWS: EUROPE

## Hungarian funds suffer from Washington politics

MR Jacques Attali can take comfort in the fact that the only casualty of controversy surrounding assistance to eastern Europe.

Accusations of excessive spending and wayward management have also dogged the Hungarian-American Enterprise Fund (HAEF), the \$80m fund set up by the US government in 1989 to nourish Hungary's embryonic private sector.

This week, after a long pursuit, the critics claimed the scalp of the HAEF's president, Mr Alexander Tomlinson, former chairman of US investment bank First Boston.

Mr Tomlinson resigned on Monday citing "political interference" and a freeze of allocations by the US Congress which had "paralysed" the HAEF's operations.

The resignation comes in the wake of a critical congressional review of the HAEF. The House Appropriations Committee declared in the June report it was "outraged" at the activities of the HAEF and had "lost

Nicholas Denton looks at the background to congressional censure of an enterprise fund whose independence was seen to be excessive

confidence" in its leadership. The target of censure is the HAEF's investment of \$4m in EurAmerica Capital Corporation and acquiescence in annual salaries of nearly \$400,000 for the young executives heading up the Budapest-based merchant bank.

Defenders of two funds say that their autonomy is the real issue and that EurAmerica has merely provided an excuse for Congressional overseers and the foreign aid bureaucracy to reassert their infringing authority.

As the European Bank for Reconstruction and Development argued that market hallways were standard for a bank headquarters, the HAEF holds that EurAmerica counts as a private business and must pay its managers the going rate for investment bankers.

Mr Tomlinson maintained in his resignation letter that EurAmerica was moving into operating profit and that fees were covering the controversial salaries.

But critics contend that compensation has been excessive and violates US government guidelines. Some also question the investment banking credentials of Mr Marc Holtzman, EurAmerica's president and managing director.

Mr Holtzman's claim to fame is his earlier incarnation as self-styled "mascot of the Reagan administration". At 20, he ran Reagan's 1980 presidential campaign in his native Pennsylvania and ran as a Republican for the House of Representatives in 1986 as the youngest and best-funded congressional candidate.

As the Reaganite tide ebbed, Mr Holtzman embarked on a business

career in central-eastern Europe and last year he and two partners established EurAmerica.

Mr Holtzman's talent for brokering connections, honed in US politics, has proved valuable in doing business in Hungary, where it is truer than usual that who you know counts as much as what you know.

But the half-dozen US enterprise funds for eastern Europe are Bush administration creations and the top executives generally have a Republican background. This being the case with Mr Holtzman, the damaging if weakly founded suggestion has been

prompted that political connections, rather than business expertise, helped him win the HAEF's backing.

Whether or not the HAEF's investment in EurAmerica was good business, it is clear with hindsight that the decision invited political attack.

"EurAmerica really was a juicy target," says one US diplomat, who says it provided a "handle" for congressional attempts to limit the independence of the funds.

The HAEF is no stranger to political accidents. Soon after its foundation it ran into flak for investing in businesses headed by prominent former communists. The HAEF's actions also contributed to the downfall last month of Mr Pal Teleki, the Hungarian-American chairman of Hungary's state holding company AV RT.

Mr Teleki was weakened by revelations that he was receiving a hidden salary top-up of \$130,000 from the HAEF. The HAEF and the Hungarian government justified the payments as the price of attracting Mr Teleki to head the AV RT when he would have been unable to meet

commitments on his official salary. But the subsidy fuelled speculation that Mr Teleki might favour US investors and advisers in the privatisation of the AV RT's huge portfolio of state utilities, banks and industrial companies. It played to reviving public suspicion of a foreign takeover of the Hungarian economy.

The HAEF's payments to Mr Teleki may have broken US rules on payments to officials of a foreign government. But above all, HAEF managers were said to have lacked "political sensitivity". The phrase runs like a thread through the affairs which have entangled the Hungarian fund.

The supervisors of the two funds and the EBRD are trying to insure against a repetition of public relations errors. But the authorities have to be careful lest they inhibit risk-taking in investment decisions.

"There has to be a tolerance for mistakes," says a US official. "The funds ought to be innovative and ought to be making mistakes."

## Branson truce in battle of Paris

By Alice Rawsthorn in Paris and Michael Stappeler in London

VIRGIN, the UK leisure group, has agreed to close its Paris megastore on Sundays for the rest of the summer.

Mr Richard Branson, Virgin's founder, said yesterday that the store on the Champs-Élysées had decided to suspend Sunday opening because it was clear that no decision on the issue would be taken during the summer when ministers were on holiday.

Mr Branson said: "With every day that's gone by we've been hoping for a response from the government. But the government are on holiday and they're not responding. August is not a good time in France to be campaigning for anything."

Mr Branson said the FFrim (€110,000) fine imposed on the group by a French court last week for each Sunday the store was open would make trading difficult. The fine represented nearly a third of takings last Sunday when about 75,000 people visited the store, he said. The fine was reduced from an original penalty of FFrim.

Mr Branson repeated his threat to cancel expansion plans in France unless the store was allowed to open on Sunday. The group plans to open a further 25 outlets in France.

Mr Patrick Zelnick, chairman of Virgin in France, said the decision to suspend Sunday opening should be seen as a "peace gesture" to the authorities.

"We've decided to stop opening on Sundays to take the drama out of the situation," said Mr Zelnick, who has for the past two years orchestrated Virgin's battle against France's ban on Sunday trading which dates back to 1906.

Virgin's decision follows an announcement by Mr Michel Girard, employment minister, to initiate a parliamentary



Richard Branson: summer Sunday break

debates in October on Sunday trading which could lead to Virgin and other stores being exempted from the general ban.

Virgin has adopted a high profile in France in the four years since opening the successful Champs-Élysées store. The Sunday trading campaign has turned out to be one of Mr Zelnick's most successful promotional plays, both in terms of generating free publicity for the company and in enhancing Virgin's image as a younger, more fashionable version of Fnac, the vast chain of music and book shops that has for decades been the dominant force in French leisure retailing.

Mr Branson said yesterday that Virgin had been given permission by the authorities in Barcelona to open its megastore in the city on Sundays.

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## French call to keep monetary union timetable

By John Riddling in Paris

THE European Community should respect the timetable for achieving monetary union, Mr Alain Lamassoure, French minister for European affairs, said yesterday. He played down remarks by Chancellor Helmut Kohl that the target dates for creating a European currency might need extending.

"Let us keep to the calendar that we have together settled and on which we are all agreed," Mr Lamassoure said in an interview on Europe 1 radio.

The German chancellor had warned on Monday that strict insistence on economic convergence between EC member states could delay the creation of a single European currency "by a year or two." Under the Maastricht treaty on European union, EC members are to introduce a single currency in 1997 or at the latest by 1999.

But some French officials indicated a flexible stance on the timing of monetary union. They said that Mr Lamassoure's comments were mainly concerned with the second stage of monetary union, which involves establishment

of a European Monetary Institute, a precursor to a European central bank, and does not involve strict convergence targets on inflation and budget deficits. This stage is due to take effect from January 1 next year.

As to the third and more demanding phase of monetary union, French officials said that, if EC member countries had difficulty in achieving the economic convergence criteria, it might be better to extend the timetable than to relax the required criteria.

One French official said that the question of the timetable for monetary union would be discussed by the EC heads of government at their special summit planned for October.

Mr Lamassoure denied any discord between Bonn and Paris and expressed optimism about continued progress towards European integration.

"Europe has never made progress except through crises. Let's use the crisis to go further," he said, referring to the European currency crisis which strained Franco-German relations and which forced a weakening of links between the franc and the D-Mark in the exchange rate mechanism.



Bearing the crop: A Russian soldier brings a load of cabbages in from the fields at a farm near Moscow. The government drafts in the military to help with the harvest every year.

## Questions remain on Opel data

By Christopher Parkes in Frankfurt

THE shredding at Volkswagen of documents brought to Germany by Mr José Ignacio López de Arriortúa, the group's new production director, has left unanswered questions about the fate of other data missing from Adam Opel, the German subsidiary of General Motors.

Mr Dino Martinez, the man who compiled the material destroyed during the last week in March, dispatched several other shipments at the request of Mr López, former global procurement chief at GM.

Mr Martinez, described yesterday as Mr López's former "handyman" at Opel, has since moved and is working for the US group in Spain.

He was the GM employee referred to anonymously in a VW statement on Monday as being responsible for collating and posting "magazines, clippings and correspondence with suppliers". The statement did not say he was acting on Mr López's instructions.

These items, described by VW officials as usual, personal office contents, were shredded in the group's guest house in Wolfsburg, at Mr López's suggestion, to prevent any chance

of "possibly sensitive" material being distributed inside VW, the German group has said.

Mr Martinez sent similar material in early February to Mr López in Detroit.

VW officials said they knew nothing more, and could not comment on the fate of a further three shipments sent later by Mr Martinez, on Mr López's instructions, to an address in northern Spain, Mr López's birthplace.

One of these, dispatched on February 22, while Mr López was negotiating a contract with VW, comprised nine boxes and weighed 150kg. A further batch of "internal"

Opel papers, again at the request of Mr López, was sent to the same Spanish address on March 10, the day after he signed his contract with VW.

Mr López and former GM colleagues, under investigation for suspected industrial espionage, theft and perjury, are alleged to have systematically plundered GM secrets in the period before they left for Volkswagen in March.

Mr López last Friday won full support from VW's non-executive supervisory board, which said a thorough investigation had shown no grounds for accusations of industrial espionage.

## Haig Simonian reports from Milan on Ferruzzi-Enimont affair

THE "mother of all bribes" - the L135bn (£56bn) allegedly paid by Italy's Ferruzzi group to politicians during the brief life of the public-private Enimont chemicals joint venture - is spawning its first offspring.

Last week, Ferruzzi's new management revealed that it had taken legal action to freeze L500bn in assets of six former managers or members of the Ferruzzi family. The new management, imposed by bank creditors earlier this year on the highly-indebted concern, warned that the net might be widened to include others allegedly involved.

The temporary sequestration, to be examined by a Milan court on August 16, is the first shot in what may be a barrage of legal actions for compensation and damages regarding Enimont, which was dissolved in 1990 with debts of L8,341bn.

Ferruzzi's new bosses have presented evidence to a Milan court indicating serious financial mismanagement, including allegations that huge losses were covered up. Enimont-related kickbacks are believed to lie at the heart of the action, although the case is also thought to embrace alleged attempts by former executives to cover up US commodity trading losses suffered by Ferruzzi in 1989.

Enimont's origins date back to the late 1980s, when politicians and businessmen were looking to boost the chemicals industry.

Although at the time Italy was one of the western world's six biggest economies and internationally competitive in cars, computers, and white goods, chemicals had always

## 'Mother of all bribes' produces first brood

been its Achilles heel. The post-war chemicals industry was fragmented and poorly managed. In other European countries, the industry had already been rationalised to create a handful of large, broadly-based multinationals with the resources and marketing clout to prosper in such a capital-intensive business.

By contrast, Italy was handicapped by a multiplicity of medium-sized manufacturers making too many products in too many places. The plants they built, frequently with the help of state subsidies for the economically-depressed south, were often ill-conceived, poorly-located and uncompetitive. Enimont was supposed to end all that. By combining the bulk chemicals assets of the state-owned Eni energy and chemicals group with Ferruzzi's Montedison chemicals arm, Italy would create the world's tenth biggest chemicals group. With direct access to raw materials through Eni, and the economies of scale needed to make a profit in bulk petrochemicals, the new company was supposed to have all the ingredients for success.

The reality was different. Rather than combining the best of the two partners, Enimont emerged as in many ways an amalgam of the worst of the two. The company, with its plethora of small, and sometimes overlapping plants, replicated the fragmentation of the

sector as a whole. Control was divided evenly between Eni and Montedison and the remaining 20 per cent of the shares were floated. This ownership structure, coupled with the diametrically opposed views of the two partners, paralysed decision-making.

Leaked testimony from many of those involved in the creation of Enimont suggests the

## Ferruzzi's new bosses have alleged huge losses were covered up

company's origins were as much linked to boosting the funds of various political parties as to high industrial expectations. Montedison, which was promised huge tax breaks to take part, allegedly paid L13bn to the Christian Democrat and Socialist parties even before Enimont was set up, according to leaked testimony.

By mid-1990, less than a year after its birth, it was clear Enimont could not survive in its present form. Mr Enzo Gardini, head of Ferruzzi during the Enimont affair who committed suicide last month, had orchestrated a behind-the-scenes blitz

to buy Enimont shares on the stock market to try to increase his voting power in the venture. Eni responded with court action to freeze the shares; decision-making at Enimont was further hampered.

By September, Eni and Montedison invoked the complex procedure to dissolve the partnership. Soon after, Eni paid L2,805bn for Montedison's 40 per cent stake. Magistrates are investigating various aspects of the termination deal, notably the price, which many observers thought excessive. According to the leaked testimony, Montedison allegedly paid about L100bn in kickbacks to many of the political leaders of the time to smooth the transaction and win approval for an allegedly inflated price. The valuation was more than 25 per cent higher than the company's value at the price before shares were frozen.

The leaked testimony, mainly from Mr Giuseppe Gardino, formerly Montedison's managing director, suggests the company's management continued paying bribes until the April 1992 general elections. Apparently undeterred by the fact that magistrates were already on the trail of political corruption - then limited to local politicians in Milan - the company is alleged to have paid a further L7bn to the parties in the outgoing coalition government.

## CIA chief collects body from Georgia

By Layla Boutin in Moscow

THE director of the US Central Intelligence Agency yesterday collected the body of a US diplomat murdered earlier this week in the republic of Georgia. The visit to Tbilisi, the Georgian capital, by Mr James Woolsey, the new CIA director, confirmed reports that the murdered man was a CIA agent.

Mr Woolsey flew to Tbilisi after talks in Moscow with Mr Yevgeny Primakov, his Russian counterpart. Mr Fred Woodruff, described as a US political counsellor, was shot dead on Sunday night by an unknown gunman as he was riding in a car driven by the personal security chief of the Georgian leader, Mr Eduard Shevardnadze.

Officials quoted by the New York Times said Mr Woodruff was one of several people known by the Georgian leadership to be working for the CIA.

No motive has been officially advanced for the killing however. It may also have been a random shooting incident in Georgia's civil strife, or aimed at Mr Shevardnadze's security chief, or simply to embarrass Mr Shevardnadze, who is fighting both domestic political rivals and separatist rebels.

● The head of Russia's Security Council, one of the country's top decision-making bodies, has offered to resign. Interfax news agency said yesterday.

Marshal Yevgeny Shaposhnikov, 51, appointed just two months ago, told the agency he had asked President Boris Yeltsin to be relieved of his duties but gave no reasons. It was not immediately clear whether his resignation had been accepted.

debates in October on Sunday trading which could lead to Virgin and other stores being exempted from the general ban.

Virgin has adopted a high profile in France in the four years since opening the successful Champs-Élysées store. The Sunday trading campaign has turned out to be one of Mr Zelnick's most successful promotional plays, both in terms of generating free publicity for the company and in enhancing Virgin's image as a younger, more fashionable version of Fnac, the vast chain of music and book shops that has for decades been the dominant force in French leisure retailing.

Mr Branson said yesterday that Virgin had been given permission by the authorities in Barcelona to open its megastore in the city on Sundays.

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## Poor machine orders reduce Japan's hopes

By Gordon Gribb in Tokyo

MACHINERY orders by the Japanese private sector showed a modest increase in June compared with May, the second seasonally adjusted improvement in a row. But against the same month of 1992 orders suffered their 15th successive fall.

Releasing the figures yesterday, which are taken as a guide to manufacturers' capital spending plans, the Economic Planning Agency said earlier signs that orders had bottomed out had now receded.

Machinery orders - excluding those placed for ships and electricity generation, where demand is volatile - showed a 0.8 per cent month-on-month increase in June after a 3.7 per cent rise in May. However, they remained 13.3 per cent below their level of a year earlier.

A particularly poor April led orders for the second quarter as a whole down 16.7 per cent compared with the preceding three months and 16.0 per cent adrift of the same period in 1992.

The EPA's third-quarter forecast is for a 10.2 per cent rise from the April-June level - continuing a pattern of alternating quarterly gains and losses which set in at the beginning of last year. Against the three months to last September, though, it expects a 14.8 per cent fall.

Food, agriculture and transport were the only sectors to show increased demand in the latest three months. A second successive quarterly rise in

demand from abroad, which makes up around a quarter of all public and private orders, is expected to be reversed next time following the latest appreciation in the yen. The EPA also said it expected a decline in orders from the domestic public sector in the current period.

Mr Morihito Hosokawa, the new prime minister, told a press conference yesterday he would seek to ensure the implementation of a ¥13,200bn (\$126bn) package of public works spending and tax concessions to stimulate the beleaguered economy, agreed in April by the previous Liberal Democratic party government.

Outlining the maintenance of a conservative fiscal policy, he said his seven-party coalition would aim for sustainable economic growth driven by domestic demand.

According to figures yesterday from the Bank of Japan, outstanding loans by the country's commercial banks grew 1 per cent last month, the slowest on record.

Central bank officials said this reflected the wariness of companies to invest in plant and equipment, as well as a shift to other forms of financing such as commercial paper issues. Lending growth was likely to remain low, they added.

The Ministry of International Trade and Industry said, meanwhile, that industrial use of electricity in June, a more immediate measure of economic activity, was 1.3 per cent higher than a year earlier.

## Seoul to toughen stance on Pyongyang

By John Burton in Seoul

SOUTH KOREA yesterday indicated that it would adopt a tougher attitude on the North Korean nuclear issue after Pyongyang rejected a proposal by Seoul to resume talks on mutual nuclear inspections.

"We gave everything we could give at the last round of North Korea-US high-level talks. Now it's time to show Pyongyang what sticks are in store," said Mr Han Sang-joo, the South Korean foreign minister.

During its discussions with the US last month, North Korea was offered improved relations with Washington and the supply of safer light-water reactors to replace its graphite-moderated ones if it accepted full nuclear inspections by South Korea and the International Atomic Energy Agency (IAEA). The IAEA wants to examine sites to determine if North Korea is reprocessing more plutonium than it has disclosed, for possible use in developing nuclear weapons.

North Korea said on Monday that it rejected holding talks with the South through the bilateral Joint Nuclear Control Commission and insisted that the dispute about Pyongyang's nuclear programme be linked to a summit meeting between the presidents of the two Koreas.

Seoul refuses the Pyongyang demand for a summit, calling it "premature" until the nuclear dispute is resolved.

Both the US and South Korea have suggested that they may ask the UN Security Council to impose economic sanctions on North Korea by the end of September unless Pyongyang shows results in talks with the IAEA and South Korea on the nuclear issue.

IAEA inspectors yesterday completed maintenance work on monitoring equipment installed at North Korea's Yongbyon nuclear complex.

But the IAEA is still barred from two nuclear waste sites. The IAEA demand to view these sites triggered North Korea's announcement last March that it was withdrawing from the nuclear non-proliferation treaty, although it later suspended the threatened action after holding talks with the US.

## Palestinians widen peace wrangling

By Julian Ozanne in Tunis

TALKS between Palestinian leaders over how to handle peace negotiations with Israel widened yesterday as more officials flew into Tunis for "serious and decisive" discussions.

Officials of the Palestine Liberation Organisation, which has its headquarters in the city, said the talks, now involving the entire negotiating delegation and most of the PLO's executive committee, would hammer out a fresh negotiating strategy today.

At the heart of the crisis - prompted by the reported resignation threat of three top Palestinian peace negotiators from the Israeli-occupied territories - is the relationship between the PLO, led by Mr Yasser Arafat, and the negotiating team drawn from the West Bank and Gaza Strip.

The talks are also focussing on divisions over whether progress with Israel can be made without direct PLO involvement and without the immediate commencement of talks on a final, rather than an interim, settlement in the West Bank and Gaza Strip.

Mr Jameel Hilal, director of the PLO's information office, said the talks were "very serious" and addressed the need for "one channel of negotiation" and the necessity to exclude "non-Palestinian channels" - a reference to Egypt.

The three Palestinian leaders - Mr Faisal Husseini and Mr Saeb Erekat - continued to refuse to confirm or deny that they had offered to quit on Sunday night.

But Palestinian officials said the three are still upset about the way Mr Arafat had under-

mined their position last week by presenting a moderate position paper to the US through the Egyptian president without prior consultation.

In the document, which lays the framework for an interim five-year period of Palestinian self-rule, Mr Arafat appears to be prepared to concede the exclusion of Arab east Jerusalem from the interim settlement - a move adamantly opposed by Palestinian negotiators from the occupied territories.

Palestinians suspect Mr Arafat's more moderate position was made to curry favour with Egypt and the US, which backs the exclusion of east Jerusalem from the interim agreement, and reflects the way the PLO leadership in exile has lost touch with the situation in the territories and is increasingly eager to strike a deal.

The Palestinian negotiators

from the territories believe their agreement to such a concession to Israel would be political suicide, given the growing strength of extremists and Islamic fundamentalists inside the West Bank and Gaza Strip. A recent opinion poll found 56 per cent of Palestinians interviewed there were against continuing the peace talks as presently constituted.

The three Palestinian negotiators are also frustrated at what Mr Husseini has called being a "mailman" for Mr Arafat rather than a full partner in the negotiating strategy.

Many Palestinians also wonder whether Mr Arafat, who is concerned about a possible alternative Palestinian leadership during an interim phase, is committed to the process or is merely trying to ensure continuing deadlock as a way of forcing the US and Israel to open a direct

dialogue with the PLO.

"We are having a real fundamental debate about strategy and the vital role of the US," said Mr Bassam Abu Sharif, an adviser to Mr Arafat. "Direct talks between the PLO and the US and the PLO and Israel would be a real qualitative change in the whole process and I think it will happen."

Palestinians from the territories support the inclusion of the PLO in the process but believe that democratic reforms in the liberation movement must be implemented quickly - an issue also being discussed in Tunis.

They also believe the sensitive issue of east Jerusalem should not be decided without formal PLO involvement and without at least some negotiations about the final status of a Palestinian entity after the interim period of self-rule.

## Nigeria urged to name civilian interim leader

By Michael Holman and Agencies

NIGERIA'S military government may be preparing to name a civilian as interim head of state next week amid growing demands for an end to army rule.

Vice-President Augustus Abacha, speaking on state radio, said the committee considering the powers and composition of the interim government had recommended that the appointee should also be chairman of an interim national government and should be named next week.

Whether effective power will be transferred to the civilian leader due to be installed by August 27, the date President Ibrahim Babangida was supposed to surrender office to an elected president.

Yesterday in Lagos armed soldiers were deployed at strategic bridges amid fears that a planned protest against the military government would prompt a renewal of riots that have killed dozens of people.

The Campaign for Democracy, the coalition that called last month's protest against Gen Babangida's decision to

annul the June 12 presidential election, has called on people to stay away from work and take to the streets from tomorrow until Saturday.

Backing came yesterday from a group of retired generals and prominent civilians, led by the ex-military leader, retired Gen Olusegun Obasanjo. "We urge all Nigerians to embark upon peaceful and non-violent means of expressing their disapproval... if Nigeria is to be saved from violent upheavals with disastrous socio-economic and political consequences," said the Association for Democracy and Good Governance.

Unofficial returns in the June poll gave a comfortable victory to Mr Moshood Abiola, now in Washington lobbying for support for his claim to the presidency. Lagos, Nigeria's commercial capital, voted heavily in favour of Mr Abiola and any stay-away is likely to paralyse the city.

Businessmen yesterday started closing down offices, banks and supermarkets. However, Mr Abacha said the military government would declare a state of emergency if there was a breakdown of law and order.

## Sudan objects to IMF suspension of voting rights

SUDAN has criticised a decision by the International Monetary Fund (IMF) to suspend its voting rights, saying the move was politically motivated, Reuters reports from Khartoum.

Mr Sapana Jumbo, minister for international co-operation, quoted by the al-Nahda al-Watani newspaper yesterday, said there was no reason for the suspension.

The IMF on Friday suspended Sudan's voting rights saying the decision was taken because of the country's persistent failure to meet its obligations. Sudan's arrears which began to pile up since 1984 amounted to \$1.6bn.

## Split in Taiwanese ruling party

Taiwan's ruling Nationalist party formally split for the first time in more than four decades yesterday when some of the party's top vote-winners broke away and formed a splinter party, Reuters reports from Taipei.

The six legislators, including two former ministers, accused the party leadership of failing to halt rampant corruption and dragging its feet on internal reform, and announced the formation of the New party. It is the first formal split among the Nationalists since they fled to Taiwan after losing the Chinese civil war in 1949.

The MPs' departure has lowered the number of seats the Nationalists hold in the 160-member parliament to 96 from 102. The opposition Democratic Progressive party (DPP) has 62 seats.

## Tajik forces win control of pass

Government forces in Tajikistan have won control of a key mountain pass from rebels after nine days of intense fighting, officials said yesterday, Reuters reports from Dushanbe.

A Tajik defence ministry spokesman said government troops took control of the Haborabad pass, which links the capital with the defiant region of Gorno-Badkhashan to the south-east, after rebel forces pulled out late on Monday. A foreign diplomat in Dushanbe said the taking of the pass would allow government forces to concentrate on the more serious threats from rebels launching attacks from bases in Afghanistan.

Mr Hidayat Amin Arsalan, Afghanistan's foreign minister, arrived in the Tajik capital Dushanbe for the first bilateral talks since fighting along the border intensified a month ago.

## India urged not to repatriate Tamils

The US human rights group Asia Watch says in a report released today that India should cancel its plan to restart repatriation of Sri Lankan Tamil refugees who have fled their war-ravaged homeland, Reuters reports from New Delhi.

It alleges that some Tamils living in Indian refugee camps have been coerced into agreeing to return, have no idea what they are going back to and are at risk from both sides in Sri Lanka's fighting.

India plans to repatriate another 7,000 refugees from camps in the southern state of Tamil Nadu, starting with a shipload of 1,200 scheduled to depart from Madras today and heading to the east Sri Lankan port of Trincomalee.

## UN shuts airstrip in Somalia

THE United Nations military command in Somalia said yesterday it was shutting an airstrip which it said was used by the fugitive warlord, General Mohamed Farah Aided, to smuggle arms into the country and fight UN forces, Reuters reports from Mogadishu.

The decision to close down

the airstrip 50km outside the capital, Mogadishu, came two days after gunmen killed four American UN peacekeepers.

The closure appeared to be the first step towards a military crackdown on Gen Aided, whom the UN blames for Sunday's attack.

UN special envoy Jonathan

Howe, a retired US admiral, has said Sunday's attack was part of a "terrorist campaign" by Gen Aided.

Gen Aided's faction has denied responsibility for the US deaths.

UN sources said no decision had been taken yet on how to respond to the latest in a series of hit-and-run attacks.

## Road to China is mapped across Laos

Iain Simpson reports on the opportunities and worries arising from better transport links

UNTIL recently, the single biggest foreign exchange earner for the Laotian government was the sale to airline companies of permission to fly over the country. Now a bridge is being built across the Mekong River from Thailand that will eventually allow people to drive through Laos all the way to China.

Government officials in Vientiane, the Laotian capital, are anxious to prevent the country from becoming a bypass on the route between south-east Asia and China, or what one foreign resident referred to as an "Indochina truck stop". But western and Asian diplomats in the city say Laos could benefit greatly from improved transport links with its neighbours.

Today, the country's largest income derives from the sale of hydroelectric power to Thailand and trade with Thailand is an essential and growing sector of the economy.

The government expects this trade to continue to expand, particularly after the Mekong River bridge linking the two countries is completed. The bridge, which is being financed by a US\$300m (\$20.1m) grant from the Australian government, is scheduled to

LAOS: KEY INDICATORS		
	1991	1992
GDP growth %	4.0	7.0
Per capita GDP (current \$)	217	232
Consumer price inflation	10.4	8.0
Per cent change (and of year)		
Trade (\$m)	96.6	132.7
Exports	227.9	265.6
Imports		

Sources: Laotian government, IMF, World Bank, Asian Development Bank, UN Development Programme, embassy estimates

open in April next year. The Thailand-Laos Friendship Bridge is the first stage in a grand scheme to link Thailand by road with China, Burma and Vietnam.

The idea is to upgrade existing north-south and east-west routes through Laos to ease the flow of goods between south-east Asia, Vietnam, Burma and China.

Laotian officials are cautious about the scheme, which they say could seriously damage the domestic economy if it allows Chinese goods to flood the country. Industrial development has been slow in Laos and domestic producers are in no position to compete with cheap Chinese imports.

It will be some time before the Thailand-China highway will be a reality, but work has already started on a road to carry Laotian goods to the Vietnamese coast for export.

Thailand's ambassador to Vientiane, Mr Nibhom Tanom, says, said Laos should benefit greatly from better transport.

"If Laos can turn itself into an effective middleman, it could really reap some profit," he said.

He said the people of Laos should be wary of too much foreign influence, not only from Thailand but also from the other four countries which border this land-locked nation: Burma, China, Vietnam and Cambodia.

"Laos is a small country and has every right to fear people might come in and exploit their resources; but it should not be limited



only to Thailand," he said.

Meanwhile, Thai traders are becoming increasingly active in the Laotian capital, taking advantage of the economic reforms instituted in the late 1980s when Laos abandoned a commitment to a centrally planned socialist economy.

For now, it is largely a one-way trade and Laos's annual exports are still worth less than half its imports.

Thailand is also the biggest foreign investor in the country, with investments worth \$100m - at least 40 per cent of the total. All eight of the new

banks being built in Vientiane are Thai-owned and there is a general sense on the streets of the capital that Thai influence is pervasive.

In Vientiane and the other towns along the Laotian side of the Mekong River, most radios and TVs are tuned to the Thai channels broadcast from the other bank. Cafes and shops play Thai pop music and there is a growing number of signs written in Thai.

Western diplomats say the Laotian government is well aware of the need to control the flood of Thai economic and

cultural influences. They also say the government's economic reforms have been a great success so far and that the domestic economy is developing along sound lines.

Gross domestic product grew by 7 per cent in 1992 and is expected to expand at about the same rate until the mid-1990s. The agricultural sector contributes almost 80 per cent of GDP but industry and the service sector are also growing steadily. In June the International Monetary Fund backed the government's economic reform programme with a \$50m loan under its enhanced structural adjustment facility.

Outside the capital, though, little is changing for the 85 per cent of Laotians who still live by subsistence farming. Officially, Laos is one of the five poorest countries in the world with a per capita GDP of just over \$200 a year.

However, western diplomats say these statistics disguise a growing rural economy where trade is mostly done by barter and does not show up in official figures. Nobody suggests Laos is a wealthy country but the diplomats say few people are living in poverty since the government's economic reforms allowed them greater access to a market economy.

## New draft details SA regional powers

By Philip Gawth in Johannesburg

THE second draft of an outline multiracial constitution for South Africa was unveiled yesterday, providing for the first time a fairly detailed view of the powers of regions within a future federal state.

The document, which follows widespread criticism of the first draft unveiled two weeks ago, goes some way towards allaying fears that a future central government could have its own way.

The government/National Party, Democratic Party and Concerned South Africans Group (Cosag) all complained that the original draft offered

A South African court yesterday granted bail of R30,000 (\$5,000) to Mrs Gaye Derby-Lewis, one of three whites accused of assassinating Mr Chris Hani, the black Communist party leader, Reuters reports from Johannesburg.

Mrs Derby-Lewis, 54, her husband Clive, a former right-wing member of parliament, and a Polish immigrant, Mr James Walms, are due to stand trial in October for Mr Hani's

insufficient powers to the regions. This deficiency was one of the main reasons causing the mainly Zulu Inkatha Freedom Party and the right-wing Conservative Party to withdraw from the talks last month.

Although the latest draft represents a considerable change on its forerunner, spelling out

the nature and extent of powers regions will exercise, it is unlikely to draw Inkatha back to negotiations. Concern about how a future constituent assembly will behave if there is disagreement over the final form of a constitution has still to be addressed.

The technical committee drafting the constitution yesterday sought further guidance from negotiators on this point. Inkatha's central committee will be reviewing its participation in negotiations when it meets on Saturday.

The latest draft says regional governments will have "exclusive legislative competences" in 15 different functional areas ranging from planning powers

and service delivery to tourism and casinos. These powers may not be altered by the national government except in accord with special circumstances identified in the constitution, and only to the extent that the constitution allows intervention.

In the main areas of government such as education, health, agriculture and housing, regional governments will enjoy "concurrent legislative competence" with the national government. This means, in the words of the drafters, that the national government cannot use its powers to negate those of the region. In the event of a dispute over powers, this will be settled by a court.

## Fighting intensifies around two besieged Angolan cities

ANGOLA'S resurgent civil war has intensified, with a new rebel push against the besieged city of Cuito and government attempts to pound into submission Unita guerrillas in their Huambo stronghold, Reuters reports from Luanda.

The government says 14,000 people have been killed in the seven-month rebel onslaught against Cuito.

If confirmed, the death toll would make the battle for the city the most deadly of the civil war. Unita said yesterday it had seized part of Cuito, where the government says rebel shelling has killed more

than 200 civilians in the past few days.

Rebel radio, monitored in the island state of Sao Tome and Principe, said Unita forces had smashed a battalion of government soldiers as they forced their way into the city on the eastern fringe of the central highlands.

The radio claimed government air raids on the nearby rebel capital, Huambo, had killed more than 200 civilians over the past week.

Unita took control of Huambo, Angola's second city with a population of 500,000, in March after a siege in which

an estimated 12,000 people were killed.

Diplomats in Luanda say about 2,500 government soldiers and paramilitary police are defending Cuito against a much larger force of well armed Unita troops.

The rebels and the ruling MPLA (Popular Movement for the Liberation of Angola) government signed a peace agreement in 1991 to end the civil war, which had been fought since 1975.

But Unita returned to the bush after rejecting its defeat by the MPLA in supervised elections last September.

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# Clinton turns to health after budget bruising

The president has still to make difficult decisions on healthcare reform, writes George Graham

**P**RESIDENT Bill Clinton yesterday signed the US budget bill, voted through Congress by a whisker last week. With opinion polls showing widespread public distrust of the budget's measures, White House officials admit they have a large marketing job to do to win support for the package.

But already the administration is preparing for the next items on its legislative agenda, ahead of Congress's return in September. Heading the list are plans for legislation on crime and welfare and Vice-President Al Gore's report on "reinventing government," a compendium of suggestions on how to make the federal government more efficient and less wasteful.

The biggest task facing Mr Clinton, however, is healthcare reform. The president is making no attempt to underplay the size of the undertaking. In a speech in West Virginia this week he described the issue as the greatest threat to economic security and to the personal security of most American families.

"Unless we reform the healthcare system of this country, we can never get the deficit down to zero," he warned.



SERIOUS TIME: The president and his wife face many problems over the changes they envisage

The Clinton health plan, already much delayed by recognition that it stood no chance of moving forward in Congress until the budget had been dealt with, has still not been finalised.

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By Christina Lamb in Rio de Janeiro

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UK officials said they have already received considerable signs of interest from fishing companies to take out the new licences, with fees to be based on a percentage of the catch. Debate in Argentina over the

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MEXICO is slightly changing its tune on the North American Free Trade Agreement.

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The irony is that Canada, long considered Mexico's ally in Nafta negotiations, seems the stumbling block.

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Registrations of joint ventures and foreign subsidiaries in Hungary totalled over 14,000 at the end of March. In Poland, about 10,000 foreign investment projects were registered by then.

The ECE also notes a surge of interest by foreign companies in the Baltic states, with the number of foreign investment projects rising to 4,000 in Estonia, 2,800 in Latvia and 2,300 in Lithuania. Here too, however, the amount of overseas capital involved is

small. In members of the Commonwealth of Independent States, foreign investment registrations rose from 7,000 to 8,000 in the first quarter this year, compared with 2,600 at the beginning of 1992.

\*East-west Investment News No.2 (summer 1993); single issue \$20, annual subscription (four issues) \$80 from Subscription Department, United Nations Publications, Palais des Nations, Geneva 10, CH-1211 Switzerland.

# Thames Water taps into BOT

John Murray Brown on a \$700m infrastructure project in Turkey



Richard Needham: nervous few moments at British embassy

THE champagne was on ice. UK Trade Minister Richard Needham had a plane to catch. And everyone was waiting for the acting head of the Turkish Treasury.

It was a nervous few moments before Mr Osman Unsul scaled the steps of the British Embassy and Thames Water, the privatised UK regional utility, was able to sign an implementation agreement on a \$700m (\$470m) Build Operate and Transfer (BOT) water project with the Izmit municipality.

Much has been made of the BOT model of project financing to fund large public infrastructure, but as Thames Water's experience last month illustrates, no bank let alone export credit agency, is likely to support the scheme without the Treasury's blessing.

The late President Turgut Ozal pioneered the concept of BOT, in which a private developer builds and operates a plant, recovering his costs before handing it over to the public utility. Today the method is embraced by Mrs Tansu Ciller, prime minister, as Turkey searches for ways to meet its infrastructure needs at a time of mounting budget strain.

The key attraction is that BOT falls under the private sector and so does not impact on the government's balance sheet, an important element for indebted countries with limited access to medium- and long-term commercial borrowing.

However, bankers stress that if Turkey finances numerous projects by this method, the market will reconsider the

country's risk profile. Bankers also point out it would be cheaper if the projects were financed by conventional turnkey arrangements, where the Treasury offers bank lenders full sovereign guarantees.

The projects also involve long gestation periods, partly because of their inherent complexity. Thames Water, with its local partners, Gama and Guris, has been working on the Izmit water scheme for three years. Chase Manhattan, the US bank, has been preparing a power plant project at Birecik on the Euphrates for the best part of six years.

Not one BOT has been successfully concluded. Many contractors have walked away from earlier attempts at BOT, and even Thames Water is far from safe. The only beneficiaries so far, perhaps, are the lawyers - legal fees alone are about 0.5 per cent,

according to one estimate. But at a time when Turkey's economy is so troubled, bankers see few alternatives. Investment in the electricity sector, for example, has come to a virtual standstill, with the World Bank insisting on reform at TEK, the public utility, before new funds are available. For foreign contractors, BOT is probably the only way they can win business on large capital equipment supplies.

Bankers also point out that BOT typically will incorporate an equity element - a form of direct capital investment by the consortium which would not be available on conventional turnkey projects.

Bankers like to lend hard currency to projects that earn hard currency. The BOT is a way around this for projects which depend on local revenue receipts. There are assumed to be greater efficiencies in using

a private developer rather than the government, agency or utility, as the operational risks of project over-run are carried by the private sector.

The issue of who takes the financial risk is central to the concept of BOT. Under the scheme the banks lend to a private sector developer and theoretically the banks' only recourse to the government occurs when the project goes wrong. Some bankers argue, though, that on such large infrastructure, government is always involved indirectly.

In the implementation agreement signed last month, Thames Water and the Izmit water authority agreed terms of the water sale, the volumes, price and form of payment, which bankers say will be denominated in the underlying currency of the lending.

Chase Manhattan, financial adviser to the project, is looking for a mix of Japanese government aid, European export credits and UK and Japanese commercial bank funding.

Thames Water is also seeking the Treasury's guarantee of the limit water authority's payment obligations. In turn the Treasury must provide some mechanism to ensure lenders are repaid if the project is abandoned and the revenue flows interrupted as a result of force majeure. Thames Water is arranging a subordinated loan mechanism: a standby facility of which the project company can make use in the case of force majeure.

But ultimately Thames Water's ability to raise finance will be affected by the Treasury's own appetite for funds.

# Asian nations facing challenges

By William Keeling in Bali

EUPHORIA over China's recent economic growth contrasted sharply with concern at the challenges faced by other developing countries in the Asia-Pacific region at the Indonesia, Asia-Pacific and New World Order conference in Bali yesterday.

China has "basically solved the problem of feeding and clothing more than 1.1bn people," said Mr Li Luyi, director general of the Centre for International Studies in China. "People are convinced... China's goals of reform and opening up are attainable."

Chinese delegates called for a move toward greater East Asian economic co-operation. But other delegates noted a reluctance among many Asian nations to establish far-reaching trade agreements and saw China as a potentially destabilising force in the region.

They pointed to slow implementation of the free trade area within the Association of South-East Asian Nations (Asean), which encompasses Indonesia, Thailand, Brunei, the Philippines, Singapore and Malaysia. The benefits of Asean in terms of increased trade and flows of foreign investment had been minimal, delegates said.

Mr Ajit Singh, Asian secretary general, said China had been drawing foreign investment away from South-East Asia.

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## NEWS: THE AMERICAS

## Clinton turns to health after budget bruising

The president has still to make difficult decisions on healthcare reform, writes George Graham

**P**RESIDENT Bill Clinton yesterday signed the US budget bill, voted through Congress by a whisker last week. With opinion polls showing widespread public distrust of the budget's measures, White House officials admit they have a large marketing job to do to win support for the package.

But already the administration is preparing for the next items on its legislative agenda, ahead of Congress's return in September. Heading the list are plans for legislation on crime and welfare and Vice-President Al Gore's report on "reinventing government," a compendium of suggestions on how to make the federal government more efficient and less wasteful.

The biggest task facing Mr Clinton, however, is healthcare reform. The president is making no attempt to underplay the size of the undertaking. In a speech in West Virginia this week he described the issue as the greatest threat to economic security and to the personal security of most American families.

"Unless we reform the healthcare system of this country, we can never get the deficit down to zero," he warned.



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The ECE also notes a surge of interest by foreign companies in the Baltic states, with the number of foreign investment projects rising to 4,000 in Estonia, 2,800 in Latvia and 2,300 in Lithuania. Here too, however, the amount of overseas capital involved is

small. In members of the Commonwealth of Independent States, foreign investment registrations rose from 7,000 to 8,000 in the first quarter this year, compared with 2,600 at the beginning of 1992.

\*East-west Investment News No.2 (summer 1993); single issue \$20, annual subscription (four issues) \$80 from Subscription Department, United Nations Publications, Palais des Nations, Geneva 10, CH-1211 Switzerland.

## Thames Water taps into BOT

John Murray Brown on a \$700m infrastructure project in Turkey

THE champagne was on ice. UK Trade Minister Richard Needham had a plane to catch. And everyone was waiting for the acting head of the Turkish Treasury.

It was a nervous few moments before Mr Osman Unsul scaled the steps of the British Embassy and Thames Water, the privatised UK regional utility, was able to sign an implementation agreement on a \$700m (\$470m) Build Operate and Transfer (BOT) water project with the Izmit municipality.

Much has been made of the BOT model of project financing to fund large public infrastructure, but as Thames Water's experience last month illustrates, no bank let alone export credit agency, is likely to support the scheme without the Treasury's blessing.

The late President Turgut Ozal pioneered the concept of BOT, in which a private developer builds and operates a plant, recovering his costs before handing it over to the public utility. Today the method is embraced by Mrs Tansu Ciller, prime minister, as Turkey searches for ways to meet its infrastructure needs at a time of mounting budget strain.

The key attraction is that BOT falls under the private sector and so does not impact on the government's balance sheet, an important element for indebted countries with limited access to medium- and long-term commercial borrowing.

However, bankers stress that if Turkey finances numerous projects by this method, the market will reconsider the



Richard Needham: nervous few moments at British embassy

country's risk profile. Bankers also point out it would be cheaper if the projects were financed by conventional turnkey arrangements, where the Treasury offers bank lenders full sovereign guarantees.

The projects also involve long gestation periods, partly because of their inherent complexity. Thames Water, with its local partners, Gama and Guris, has been working on the Izmit water scheme for three years. Chase Manhattan, the US bank, has been preparing a power plant project at Birecik on the Euphrates for the best part of six years.

Not one BOT has been successfully concluded. Many contractors have walked away from earlier attempts at BOT, and even Thames Water is far from safe. The only beneficiaries so far, perhaps, are the lawyers - legal fees alone are about 0.5 per cent,

according to one estimate. But at a time when Turkey's economy is so troubled, bankers see few alternatives. Investment in the electricity sector, for example, has come to a virtual standstill, with the World Bank insisting on reform at TEK, the public utility, before new funds are available. For foreign contractors, BOT is probably the only way they can win business on large capital equipment supplies.

Bankers also point out that BOT typically will incorporate an equity element - a form of direct capital investment by the consortium which would not be available on conventional turnkey projects.

But ultimately Thames Water's ability to raise finance will be affected by the Treasury's own appetite for funds.

a private developer rather than the government, agency or utility, as the operational risks of project over-run are carried by the private sector.

The issue of who takes the financial risk is central to the concept of BOT. Under the scheme the banks lend to a private sector developer and theoretically the banks' only recourse to the government occurs when the project goes wrong. Some bankers argue, though, that on such large infrastructure, government is always involved indirectly.

In the implementation agreement signed last month, Thames Water and the Izmit water authority agreed terms of the water sale, the volumes, price and form of payment, which bankers say will be denominated in the underlying currency of the lending.

Chase Manhattan, financial adviser to the project, is looking for a mix of Japanese government aid, European export credits and UK and Japanese commercial bank funding.

Thames Water is also seeking the Treasury's guarantee of the limit water authority's payment obligations. In turn the Treasury must provide some mechanism to ensure lenders are repaid if the project is abandoned and the revenue flows interrupted as a result of force majeure. Thames Water is arranging a subordinated loan mechanism: a standby facility of which the project company can make use in the case of force majeure.

But ultimately Thames Water's ability to raise finance will be affected by the Treasury's own appetite for funds.

## Asian nations facing challenges

By William Keeling in Bali

EUPHORIA over China's recent economic growth contrasted sharply with concern at the challenges faced by other developing countries in the Asia-Pacific region at the Indonesia, Asia-Pacific and New World Order conference in Bali yesterday.

China has "basically solved the problem of feeding and clothing more than 1.1bn people," said Mr Li Luyi, director general of the Centre for International Studies in China. "People are convinced... China's goals of reform and opening up are attainable."

Chinese delegates called for a move toward greater East Asian economic co-operation. But other delegates noted a reluctance among many Asian nations to establish far-reaching trade agreements and saw China as a potentially destabilising force in the region.

They pointed to slow implementation of the free trade area within the Association of South-East Asian Nations (Asean), which encompasses Indonesia, Thailand, Brunei, the Philippines, Singapore and Malaysia. The benefits of Asean in terms of increased trade and flows of foreign investment had been minimal, delegates said.

Mr Ajit Singh, Asian secretary general, said China had been drawing foreign investment away from South-East Asia.

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## BUSINESS AND THE ENVIRONMENT

## A balancing act

David Lascelles looks at the green performance reports just published by Britain's biggest electricity generating companies

Britain's largest electricity generating companies, National Power and PowerGen, are also its largest polluters. Between them they spilled more than 2m tonnes of sulphur into the atmosphere last year, as well as 500,000 tonnes of nitrogen oxides and nearly 200m tonnes of carbon dioxide. They also passed nearly one sixth of Britain's fresh water through their cooling systems - all to keep the lights burning.

Many people will be shocked by the sheer size of these figures. But they are derived from the environmental performance reports which both companies have just published for the first time. The two documents are part of the electricity generation industry's efforts to put across their side of the story, though they will doubtless be excused of trying to raise excuses.

The timing is fortuitous - or well planned. The reports came out only days after PowerGen received permission to burn oil instead of the controversial bitumen-based fuel from Venezuela. They also coincide with the start of fresh negotiations in Geneva to tighten targets for reducing European atmospheric emissions, where Britain is likely once again to be tagged the dirty man of Europe.

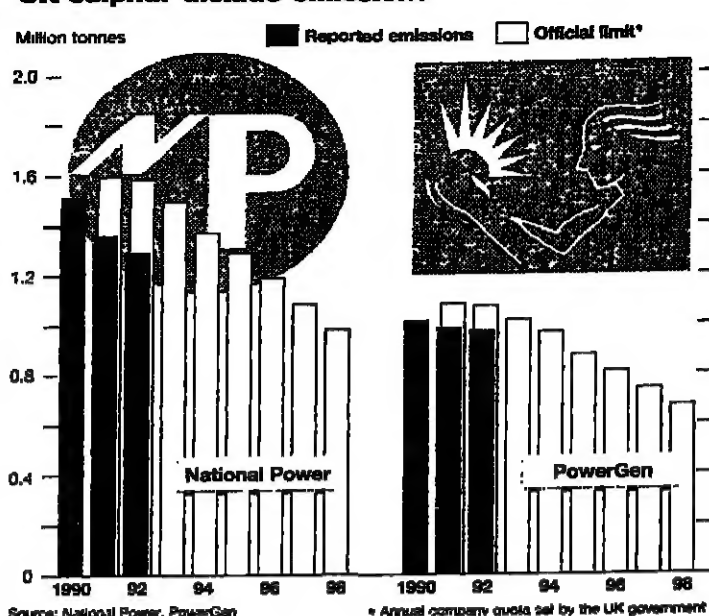
At one level, the reports are intended to be a source of information. They contain details of the companies' environmental policies, of their emissions and of the efforts they are making to bring them down. They also describe the chain of command within the companies and their record of compliance with the regulations.

The general thrust of the reports is that both companies have inherited very dirty power stations from pre-privatisation days and are making strenuous efforts to clean them up. Both companies claim to be well within the pollution limits set by the government and to be on a downward path that will enable them to meet the long-term targets set by international agreements.

National Power, for example, reports emissions of 1.3m tonnes of sulphur dioxide last year against a limit of 1.5m, but it has to halve those to 660,000 tonnes by the year 2003.

PowerGen, which has fewer power stations, produced just under 1m tonnes of sulphur dioxide, or 100,000 tonnes less than its limit. It

UK sulphur dioxide emissions



Source: National Power, PowerGen  
\* Annual company quota set by the UK government

The general thrust of the reports is that National Power and PowerGen have inherited very dirty power stations from pre-privatisation days and are making strenuous efforts to clean them up

chimneys. Both companies list a number of other options, switching to cleaner fuels such as natural gas, building new types of power generation plant, raising fuel efficiency and even getting their customers to use less energy.

National Power says: "We cannot change our existing generating assets overnight. Our company strategy is to investigate all possible ways of achieving our environmental and commercial targets and then to pursue the most cost-effective solution." NP goes on to hint that it would rather shut

cleaner power stations. But as privatised companies, they have a duty to their shareholders: green considerations have to take the appropriate place, and these reports make clear that profit comes first.

Ed Wallis, PowerGen's chief executive, sums up the debating point that the generators want to get across: "Achieving the most effective investment, in terms of environmental protection and economics, is a challenge which we, our regulators and the government continue to face."

PowerGen's is the more readable

of the two reports. Apart from the colour pictures, it has informative diagrams on how pollution is caused (though the words acid rain are studiously avoided).

It also includes a map showing the areas of Britain which are most sensitive to atmospheric pollution. This so-called "critical loads" approach is the basis of government policy. It breaks down the country into a set of squares, showing the ability of each to tolerate more pollution.

But National Power's report seems to be the more thorough. It gives more overall detail. It also goes into the sensitive area of compliance. It reveals, for example, that the company breached environmental regulations 29 times last year, though none resulted in prosecution. Possibly most important, John Baker, chief executive, states he has personal responsibility for environmental policy and compliance. It is not clear from the PowerGen document which main board director has this responsibility, though Wallis signs a personal introduction.

National Power also asked Lloyd's Register to verify its report. LR found the report presents "a correct, true and fair picture". But it points out that NP's aim of "doing better than compliance where appropriate" has yet to materialise because of the company's focus on complying with the requirements of the Environmental Protection Act, which are still coming into force.

This point is taken up by Fiona Weir, a clean air campaigner at Friends of the Earth. She criticises the NP report for being entirely "compliance-driven". Her complaint is that the targets for pollution reduction are based on what the law requires, not on what the environment can stand.

She says: "This is not an environmental policy. This is about avoiding breaking the law and avoiding wasting money." She would like to see the generators adopting an approach which aimed to clean up the air and reduce acid rain to acceptable levels, regardless of what the law required.

"These reports show the importance of legislation," she says. "Companies are not driving environmental policy. Environmental policy is driving the companies."

## Linking cash with conservation

Hilary de Boer on a wildlife scheme in Zimbabwe which is encouraging rural economic development

When the elephant was voted the world's most popular animal, you can bet the people of Hurungwe district in northern Zimbabwe were not consulted.

Every year, they live in fear of elephants trampling through fields of maize that took months to prepare and tend. One night's feast for an elephant can wipe out an entire year's harvest. Homes might be wrecked if situated in the animals' paths. Children and adults are injured and sometimes killed.

Why, then, are villagers thinking of constructing water dams and putting down salt to encourage elephants into their area? Why are they discouraging illegal settlers so that their land might be used instead by elephants? The answer lies in a novel programme which is giving economic value to elephants and other wildlife on Zimbabwe's communal lands.

Under Campfire (Communal Areas Management Programme for Indigenous Resources), rural communities are managing to make money from animals which until recently were poached as pests. The programme is simultaneously encouraging economic development and a conservation ethos in rural areas.

Campfire works by linking cash with conservation. Until recently, rural communities were not allowed to make any use of wildlife on their lands - poaching was common, either for food or to stop animals destroying crops and endangering people. Now, districts accepted into the programme are allowed to shoot a certain number of animals every year, for sale either as meat or safari trophies.

The programme - run by the government and conservation organisations - gives rural communities a choice. They can shoot an animal that is damaging crops and sell its meat, earning, for example, about £1,600 for an elephant; or they can save the quota for safari hunting, where an elephant will earn the community £4,000-£5,000. A typical annual wildlife quota per

district might include a variety of wildlife, such as seven elephants, 20 buffalo and 20 baboons.

Campfire is creating an additional source of income for subsistence farmers. Last year, eight districts earned about £350,000 from safari hunting - mostly from Americans keen to collect an elephant trophy.

Participating communities decide whether to invest the money in community projects - such as schools, dams or grinding mills - or divide it among households for personal use. In one ward, households earned £90 each from Campfire last year - a welcome addition



to the average annual income of about \$20.

The programme is also encouraging the spread of business skills. Local Campfire committees are going into partnership with well-established safari operators to market their quotas; community investments are creating small-scale industries such as the grinding mills and bee-keeping; other tourist ventures are under way, such as hiking and photographic safaris.

Cash and conservation are an attractive couple, says Lovemore Katema, a ward councillor in Hurungwe district. "The best thing about Campfire is that we are learning to manage our resources and we benefit from them."

The conservation benefits are becoming clear. Villagers involved are actively discouraging wildlife

poaching, confiscating snares, reporting poaching incidents and guarding against bush fires which are used to flush out animals but also destroy vegetation. They discourage illegal settlement and illegal gold panning, which contribute to the destruction of the land, rivers and vegetation.

Only firm evidence of the link between conservation and economic development can maintain people's commitment to Campfire, says Cherry Bird, wildlife co-ordinator for Hurungwe district. "Everybody has to feel they are benefiting tangibly from this programme so they'll be involved in management decisions. It sounds idealistic, but the alternative is to have no wildlife."

The nomadic nature of wildlife is proving a problem. The community where an animal is shot is the community that earns money - although several areas may have suffered crop damage en route. There is, therefore, no guarantee of a stable income from year to year. Some villagers argue they are being bribed to put up with wildlife. Others want their quotas increased so they can shoot more animals and earn more.

Nevertheless, districts are queuing up to be accepted into Campfire. By the end of the year, 24 will have Campfire status and by 2000 more than half the country is expected to be devoted to wildlife conservation under the programme.

Elephants - which are not an endangered species in Zimbabwe - remain the biggest earners under Campfire because of their status symbol to safari hunters. The hope is that other community businesses will become equally important to the local economies over time, says Ivan Bond, Campfire research fellow at the World Wide Fund for Nature.

"In the long-term, Campfire principles will have to be applied holistically to the whole range of natural resources. If the institutions exist for the management of one common property resource, it should not be too difficult to extend these to other resources."

## MANAGEMENT

## Clearly, concisely and with feeling

Business people should not allow their letters to be a write off, advises Rupert Morris

The trouble with business people is that they think they can write. Or, even if they know they cannot, they dare not admit it.

But when I say someone cannot write, I am not branding them illiterate. All I am saying is they do not do themselves justice on paper. Some of the most entertaining people can transform themselves into plodding bureaucrats when their words appear beneath a letter-heading.

I recently came across an engineering company that addressed its customers as "your good selves". And it was only a few years ago that my former bank used to end its letters with: "We have the honour to remain, sir, your obedient servants."

When the chief executive of my present bank wrote to his customers to assure us of his personal readiness to respond to criticism, I took him up on the offer. Since I teach effective writing, I also offered my help. The letter I received came from the head of development and training operations - a title that carried its own warning of impending verbosity.

Jones (not his real name) thanked me for my letter, and went on to explain: "At this moment in time, the group continues to invest heavily in training and development initiatives that contribute to the advancement of our challenging business objectives. The development of employee potential is a major focus of these programmes. Our leadership and management competence training addresses a very wide range of personal management and leadership skills development."

All Jones means to say here is: "The bank already runs training courses for its staff." But instead of a single sentence with a single verb and two or three nouns, he wastes his time and mine employing between 20 and 25 nouns, depending on whether you count nouns used adjacently. It takes him another two paragraphs to explain why he believes he has no need of my

services. "Over the past few years we have built up a comprehensive training infrastructure to support the diverse and changing needs of our business..."

The point is not whether or not this kind of verbiage is to your taste. The point is it does not do the job. If Jones wanted to give me the brush-off, he could have done so politely in one or two concise sentences. And I would not have bothered him again. As it was, I wrote back to the chief executive. I received a letter from the Senior Manager, Customer Relations, thanking me for my "thoughtful thoughts", and acknowledging "the need for us to better train our people at a rapid rate". His letter concluded: "Should our ongoing audits of our internal training effectiveness

Good business writing is not a mystical process, nor is it some rare gift. It can be learnt

prove a need for your company's input, we will let you know."

I would say the need was pretty urgent, wouldn't you? This bank is not alone in the inability of its employees and executives to communicate in writing. I was conducting a writing course at one of Britain's leading accountancy firms when I came across the following sentence: "[The firm] achieves a high level of continuity on audits by using clear succession plans which emphasise the importance of developing lasting relationships."

I translated this as: "The firm knows the importance of continuity. We will not chop and change our auditing team."

"Oh, no," they said. "We do not use words like 'chop' and 'change'. They sound... well, almost slang." And so it goes on.

Too many people in business dare not be clear. They dare not commit themselves and do not want to sound over-familiar. They cannot be too careful, they think

Paradoxically, such excessive care can be dangerous. When obfuscation becomes a habit, communication suffers and, in due course, so does the decision-making process.

There is a popular misconception that the written word is not a tool of communication but a means of bolstering the image of your company or department. Hence the proliferation of abstract nouns and vague phrases - such as "a highly developed support network", "an extensive client support function", "designed-in delivery flexibility" - that sound grand, mean next to nothing and keep real people at arm's length.

Hence also the epitome of grandiosity for its own sake - the mission statement. Robert Fritz, the US management guru, told a London audience last month he had only seen two meaningful mission statements and one was from a group of nuns.

Happily, there are exceptions. Tiny Rowland always made his annual report statements to Lloyds shareholders pungent, intelligible and informative. And when Sears made cuts last year, chief executive Liam Strong used his interim report to explain the situation with exemplary frankness. Media and markets reacted alike, impressed by the clarity of thinking. At a difficult moment in the company's development, the share price rose.

Good business writing is not a mystical process, nor is it some rare gift. It can be learnt. It springs from simple principles, such as identifying your purpose, considering your reader and checking repeatedly for relevance. But the first essential is recognising that bad writing springs from lazy thinking. And that does require a rare quality - humility.

For a free copy of "Do I Make Myself Clear?" - a guide to writing good business English - send a large s.a.e. to The Company Writers, Unit 14, 88 Clapham Park Road, London SW4 7EX. Tel: 071 627 8444. Fax: 071 978 2332.

Andrew Baxter explains how JCB reorganised 300 employees into separate product divisions

## Selectors' choice



Sir Anthony Bamford: "You can't rely too heavily on past assessments of people"

future of the main product lines - everything from design and product development to marketing.

Basic manufacturing such as welding will still be done centrally, but the new divisions will each be responsible for painting and final assembly. Shirman retains a central research responsibility for the group, because of the dominance of

backhoe loaders in the sales mix. "With hindsight," says Sir Anthony, "what we didn't do in the mid-1980s was to split the products up enough as businesses. We did not make them into proper profit centres."

The aim is to create multi-disciplinary teams which will sit together and concentrate solely on

one product line. The hope is that by identifying more closely with a particular product, managers at all levels will understand the need for increased profitability and be encouraged to participate in achieving it.

JCB is betting that, as it grows bigger, this approach makes better sense than having one product engineering and manufacturing department serving a combined marketing and sales division. With marketing - a crucial skill in the construction equipment industry - now under the control of the new profit centres, the three divisions' only internal "customer" is a new sales and service division.

But there are obvious risks in the new structure. Probably the biggest danger from decentralisation, Sir Anthony accepts, is the dissipation of the company's considerable purchasing power for parts and components.

To retain this, one of the three divisions will act as "lead buyer" for a particular component, such as engines, and negotiate on behalf of all three. But if it makes commercial sense for one of the divisions to source components separately, it will do so.

Other concerns include how to avoid duplicating contacts with dealers, who sell the entire JCB range, and thus provide the essential link with end-users and market trends.

But the benefits of the new organisation are already coming through. "We can move faster. The incentive to look at new ideas is much greater," says Butler.

Appleby, who has one of the toughest tasks at JCB reviving the "poor relation" wheeled-loader range, says there were initial question marks about whether the new structure could make a difference.

"But we now have much more of a team spirit. The one thing in my team's life is wheeled loaders." Already the new approach has led to an improvement in quality and spurred suggestions from the team about modifications.

The handling of warranties has also been changed. The new sales and service division charges out warranty costs directly to the new divisions, giving them an incentive to fix a problem quickly and ensure that it does not happen again.

Some grey areas such as training remain, but Sir Anthony believes the new approach will bring a marked improvement in profitability by next year.

And that is important for JCB, even if, as a family-owned company, it does not have a share price to worry about. What it does show is that a company widely admired as a rare success story in post-war British engineering "is true to its motto - *jamaica content*."



## Ballet Romeo and Juliet

English National Ballet has now entered its summer's Romeo and Juliet stakes. This is the version, which Sir Frederick Ashton made for the Royal Danish Ballet in 1955 - a significant date because it was not until the next year that Western audiences were to be bowled over by the Bolshoi's massive, spectacular, Ashton was, as it were, creating "blind" with no pre-conceptions. The result is small-scale, poetic in a sometimes secret way - you have to watch closely to see certain little choreographic marvels that Ashton offers, witness the ball-room duet for the lovers - and ultimately a production that does not pack enough emotional punch. With the Dances, the playing was so natural, that the choreography won on its own terms. With ENB, it looks like Lamb's Tales from Shakespeare - a few highlights, and an awful lot of workaday prose.

On Monday the men provided the chief merits of the performance. In Thomas Edur, the Romeo, we see the finest classical dancer in the country (Mikhailovsky is *hors concours*). The opening scene, a brief solo for Romeo, is enough to reveal his qualities. Edur displays a refinement of means, an elegance of style, an effortless sense of drama, that seem a textbook example of the virtues we hope for in a dancer noble. What is especially grateful to watch is the purity and unforced nobility of his manner. The dance speaks with extreme distinction; the playing is sure in its effects, lyrical in its intonation. We believe, both in Romeo and in the classic dance itself.

His companions were Tim Altmann as a lively, quick-tempered Mercutio, and Stephen Sherriff as Benvolio. Sherriff has regained that exactness and distinction of style - steps made to look witty - that was his as a valued soloist with the Royal Ballet. From Kevin Richmond a menacing Tybalt, dangerous to cross, and quick in feeling: how angry, and vivid, his death.

The Juliet was Rebecca Sewell. Her reading is much more assured technically than last year, and she is charmingly the young girl of the opening scenes. I missed, though, something inevitable about the later action, the signs of both bravery and despair, and of awakened sexual feelings, even in Ashton's understated dance. It is a falling of the curtain that is not ecstatic enough, does not tell us - as Ashton so beautifully did for Chloë, Glendora, and the Girl Pigeon - about the intensity of young love. Rebecca Sewell must find a way to increase the emotional temperature of this cool production.

ENB's artists bustled industriously through group scenes that have an underplayed feel, and a utilitarian look in Peter Rice's designs. (Prior Lawrence, though, has a couple of fetching outfits). The score sounded very well under David Garforth's baton, with a strong rhythmic drive that did not miss the pungent qualities of Prokofiev's writing. There was drama here we did not see in the choreography.

### Clement Crisp

ENB presents *Romeo and Juliet* until Aug 14. Casting varies.

It is, people insist, much the best to be there: whether Wimbledon or the Royal Tour, a certain something - the Wimbledon factor - about going to Wimbledon and risking skin cancer from all that sun for the sake of the smell of crushed grass.

Yet there is also a powerful argument for staying on the old green sofa in the cool of your own sitting room in front of your television. At home there are no men in uniforms ordering you about, you can drink your own properly chilled Sancerre, and people do not sit behind you explaining Navratilova's sexual relationships in stage whispers. Travel time to and from the sofa is negligible, and at home you have all the advantages of unpeeped camera positions and the zoom lens which are denied those who pay the appalling price of a Centre Court ticket.

What about the sort of events more commonly reviewed on this page? Can television ever hope to provide more than a vague idea of the experience of sitting in a West End theatre as the house lights go down, of being a part of a big audience, of feeling the big screen in a cinema, of feeling the expectation in a concert hall as the conductor raises his baton? A refresher course in Going Out can

leave you in two minds. Certainly there are aspects of live entertainment that television fails to convey, but the incidentals, at least in a big city - travel, tickets, food and drink, fellow members of the audience - can be enough to make you vow never to relinquish the old green sofa again.

In comparing the two experiences we do tend to underestimate the sheer convenience of television. In London today, unless you have a chauffeur, the only way of being sure you can reach any venue and park close by is to drive a motor-cycle, and not everyone is as game as Mrs Dunkley when it comes to riding pillion. (Yes, when necessary in evening dress.) You can easily spend the price of a whole year's licence fee on two opera tickets or three moderate seats in a Shaftesbury Avenue theatre. In the all too accurately named crush bar two glasses of ghastly blended table wine will cost you around £4, and there is a dreadful tendency now to provide only "souvenir" programmes which means the format of *Radio Times* and a price of £8.

While you have control over those with whom you watch television, the same is obviously not true when you Go Out. If you are fortunate enough to be invited by John Drummond,

director of the BBC Proms, to share his box, as we were on Sunday, you may find yourself sitting with Sir David and Lady Attenborough - and what could be more pleasant. However, buy yourself a couple of £25 seats at the Prince Edward to see the Gershwin musical *Crazy For You* and you may find yourself towards the back of the circle behind three vast teenage girls who continually lean forward in their seats, fowling everyone behind to do the same, and eat sweets out of cellophane bags seemingly prepared by some insane sound effects department. That does not happen with television.

As for the cinema, on the day after we saw *Jurassic Park* last week it was announced that this had become the biggest grossing movie of all time in Britain, a fact which scarcely surprised us since we had had to pay £10 each for seats, not in the West End but at the Parkway, Camden Town. True, when we left the cinema there was a pianist playing in the bar, supporting the claim printed on the back of the tickets that they are "Making movie going an occasion". But it was also true that we sat through the film with our feet on a thick layer of popcorn, on top of a worn-out and badly torn carpet. Funny sort of occasion.

But what about the content of

these events? Spielberg's dinosaur extravaganza is so determined to terrify the life out of you that it produces a defiant reaction: "Garn! Can't frighten me!" Yet it is one of those films that will lose much of its impact when it comes to television. Whereas the subtle frights of a Hitchcock can be as effective on the small screen as the large, *Jurassic Park* relies upon the overwhelming size of its cinema images and the deafening volume of trillion-track Dolby sound for its effect, and those will not be available on the box. So if you do want to see dinosaurs chasing children and crunching adults, see it in the cinema. Score one, reluctantly, for Going Out.

We happened to see *Crazy For You* on the same night that the Queen took her mother for a 50th birthday treat, along with her sister and untold other members of the royal family. This created an even more monumental traffic jam than usual around Soho, and thus even more smugness among motorcyclists. There may have been another effect, too: the company seemed to perform with abnormal energy, as companies will when the royals are in. Since this is a classic American musical with a tap line 10-bases long, and a great basketful of Gershwin hits - "Someone To Watch Over Me", "I

Got Rhythm", "They Can't Take That Away From Me" and many more - the effect was electrifying... or perhaps they really are that good every night.

Anyway, even without any special royal edge, there is something about the stage musical which has never been transferred successfully to television. To experience the full sense of hair-raising exhilaration from, say, a massed tap routine you have to be in a theatre seeing the thing live, with no chance of anyone "dubbing in the taps". The same goes for those typically American stage-wide dance routines, such as *Embraceable You* in this show, where there is no chance, as with television, of cutting together the best bits from five takes, and the dancers end up, chests heaving for breath, with the whole house on a roar. Score another, very definitely, for Going Out.

As for the Proms, the experience varies. When the front promenaders turned round on Monday last week and chanted "Arena to gallery: tonight's concert can be heard on Radio 3" even Mr Drummond seemed to think they had a point, murmuring "They've been quite witty this year." The point was that The Hanover Band playing an all-Bach programme on period instru-

ments did not produce a great enough volume of sound, some of the time anyway, for the marvellous and familiar but very large space inside the Albert Hall. That said, the Concerto for Violin and Oboe, and especially Anthony Robson's performance on the oboe, was simply splendid, large space or not. But had this been televised, home viewers would have had no trouble at all with sound - as the promenaders' message indicated. Score one for Going Out and one for staying home.

So Going Out emerges from this refresher course pretty robustly: the vitality of live events and the uniqueness of each performance score heavily. However, if you throw the incidentals into the scales the balance tips back dramatically towards the old green sofa. And what could you see on television in the past week? The second part of Billy Roche's powerful *Woyzeck* *Trilogy*, first performed at The Bush, a tiny fringe theatre with a name for innovation but cramped and uncomfortable seating. The third in a new series of the amazingly effective (even if, perhaps because, the content can be infuriating) *Twelve Days*, a form impossible to imagine outside television. A repeat of a hilarious episode of *French and Saunders* (with the "Looky Likeys", a parody of *The Exorcist* and an embarrassingly accurate publisher's lunch) and more. Of course watching television is not the same as being there, but nor is being there the same as watching television. You miss an awful lot if you go out every night.

## Weill success at Santa Fe

Paul Griffiths enjoys a pre-Brecht double bill at the Festival

The opera best made for Santa Fe has to be *The Magic Flute*: thunderstorms are almost guaranteed to be rolling around the nearby mountains as the sky darkens during performances in the open theatre, and Sarastro's crew are right at home in a city whose 20th-century psychic history goes back from the seismonic healers and Eriksonian hypnotists of today to a 1911 Masonic temple shaped as a Moorish fantasy in strawberry mousse.

Almost inevitably, the piece is a regular here. This year's new production, though, cut away from awesomeness and spirituality to side with Papageno's vulgar good sense. Marie Anne Chazant's costumes were on the lurid side of dreaminess: robes of scarlet and purple for the adepts, snowy fur and little kilt-like lights that made the boys look like Christmas-tree decorations. Reto Nicker's staging provided the patina of that Mikael Melbye, as Papageno, knew well how to handle. In such a context, Kurt Streit's handsome and musically fine Tammio provided a challenge that was not easily met.

As on previous occasions, the festival's successes were in areas that the place would not seem to suit so well. For example, nothing could be less in harmony with this relaxed, sunny, natural city than the music of Kurt Weill, and yet it was a double bill of pre-Brecht Weill - *The Protagonist* and *The Tsar* has his *Photograph Taken*, both to words by Georg Kaiser - that provided the Santa Fe Opera with both its novelty and its sharpest night. The director Jonathan Eaton and his designer Robert Perdzioles set both pieces in the 1920s of their composition, and so neutralised the costume-drama tendencies in *The Protagonist* (as Mr Eaton rightly pointed out, the music speaks of Weimar Germany, not of the libretto's Elizabethan England) while availing themself of opportunities for a comic-glamorous look just right for *The Tsar*.

Both works ostensibly have to do with persons and personae. The protagonist of *The Protagonist* is an actor whose mood is swung by what he hap-

pens to be playing. His sister, who has been his sheet anchor to truth, finds him rehearsing a piece of slapstick, and judges this will be a good moment to introduce her secret lover. By the time she returns, however, the play has been changed, and she spills the news to a man wrapped up in a drama of sexual jealousy.

In *The Tsar* people are clear about where roles end and reality begins: it is the situation that confuses them. The tsar, escaping from public duty for a moment, wants to flirt with the lady photographer whose studio he has entered. But the photographer is a disguised anarchist, and her camera is loaded with a pistol. All through both pieces, then, there is a weapon waiting to go off: the feeble actor's capacity to carry out in life the deeds of murderous revenge he executes on the stage, and the weapon in the photographic apparatus. What makes for catastrophe in *The Protagonist* is in *The Tsar* a joke.

Yet musically the pieces are more similar than that might imply. Writing very much in the wake of Busoni and Hindemith, Weill shared their ideal of music moving over its own planes aside from the dramatic continuity, and the Santa Fe double bill pointed up how much of the familiar Brecht-Weill irony - the ostinato, marches and dances, the embittered harmony - came out of those musical exemplars and was in place before the composer met the playwright to match him. In accordance with the precedence of pure music - or rather of impure music - the chief glory of *The Protagonist* is its pair of mime sequences: spiky wind music for the farce, and ominously seductive hints from the cello of a slow uncurling line in the tragedy. The score was beautifully played here under George Manahan.

On the vocal side this opera is, fittingly, a vehicle for the protagonist, and Jacques Trussel seized it with a fury of intensity. In *The Tsar*, David Malis offered a nice contrast of bluff jollity. He was also a ready Marcello in the charming revival of *La Bohème* that boasted two bright Rodolfo from Martin Thompson and an excellent orches-



David Malis as the Tsar in the Weill double bill

tral performance, perceptive and sophisticated, under John Keenan. John Crosby, moving spirit of this festival for 37 years and unashamed Strauss nut, conducted a luscious *Copriccio* that was elegantly presented by the director Willy Decker and designer Wolfgang Gussmann as a play of vivid facsimiles - 18th-century ladies and gentlemen in white, ivory and silver - within a blank space of elegant blue. The frank realism of these people's behaviour - their evident belief in themselves - was thoroughly beguiling, and yet they were placed in a nowhere. They were clouds singing about clouds. As such they were the perfect creatures for this opera in which the audience is invited into a long, lingering enjoyment of knowing pretence. All

that was wanted was more cream and radiance in the singing. Sheri Greenwald as the Countess had a potentially lustrous performance checked by the need to control flare and vibrato. Mark Thomsen and James Michael McGuire as the composer and poet were eager young blades, without suggesting that their music might exceed expressive need. But Richard Stilwell's amused urbanity was entirely enough for the Count, and Eric Halfonson was ideal as the old pro La Roche, robustly in command of the interior theatre, the box within a box, where he offered his dancer and Italian duettists. Whether they all knew they were similarly on show - personae not persons - was a question left poised exquisitely in the air.

## The Proms/Andrew Clements Youth Orchestras young and old

No doubt of the high-light of this Prom season so far. The appearance of the Gustav Mahler Youth Orchestra under its founder Claudio Abbado at the Albert Hall on Monday not only brought a richly concentrated account of Bruckner's Fifth Symphony but also the treat of Dmitri Hvorostovsky singing Musorgsky's *Songs and Dances of Death* in Shostakovich's 1962 orchestration. Hvorostovsky's approach may owe much to Boris Christoff's (and to Shalyapin's) model - a touch of histrionics in the outer songs, smooth sensuous lyricism in the central pair - but his burished tonal range, effortless phrasing and sustained concentration were all utterly instinctive. The effect may have been generalised rather than specific, for he did not pay too much attention to the weighting of the words, but the sheer sound quality and vocal presence were overwhelming.

The Gustav Mahler Orchestra converted for the first time in 1988; designed originally as a platform for young musicians from Eastern Europe, it is now open to East and West. The total blend is certainly the familiar international one, and with an age limit of 26 the orchestra has very much the feel of a professional band, yet one fuelled by an enormous sense of commitment and unity of purpose.

Abbado's Bruckner has generally received less attention than his Mahler, he may have conducted the composer less consistently, but early in his career he made a memorable recording of the unfashionable Second Symphony. To some tastes his approach may now seem too interventionist; instead of the serene unfolding of the first movement of the Fifth a fairly brisk tempo was set for the introduction and there was an urgent prompting

of each episode and transition. Yet Abbado's for detail is constantly engaging, and his ability to slot each figurative element into a comprehensive scheme paid huge dividends in every movement. The final pages, with the Mahler Orchestra's brass uninhibitedly triumphant, were an authentic triumph.

On Sunday Britain's own National Youth Orchestra had brought one of its typically hefty programmes to the Albert Hall. It began and ended with Musorgsky's *Pictures at an Exhibition*, which both Radio 3 continuity and the Radio Times appear to have decided should be called *Pictures from an Exhibition*: Shura Cherkassky played the original solo-piano version at the start of evening - a mannered account, surprisingly drab by Cherkassky's standards - and the NYO under Matthias Bamert closed the concert with a glittering, extrovert Ravel's orchestration, propelled at a pace that was as busy as the pianist's had been laboured.

Cherkassky also appeared with the orchestra in Gershwin's Piano Concerto, in which he seemed much more relaxed, winningly shaping the work's store of melodies and evidently relishing the extra succulence which the NYO's over-size complement of strings brought to the textures. Bamert led the orchestra through the thickets of *Gounod's Journey*, the orchestral study fashioned from Bizet's opera. It was a remarkably assured account of a spectacular piece, and the young players took the solo roles - euphonium, flugel horn and oboe are allotted the vocal lines incorporated into the orchestral textures - with enormous relish.

Royal Albert Hall and BBC Radio 3: Monday's concert relayed on BBC 2

## INTERNATIONAL ARTS GUIDE

### BAYREUTH

In the absence of *The Ring*, interest in this year focuses on a new production of Tristan und Isolde, marking role-debuts for Siegfried Jerusalem and Waltraud Meier. Max Lippert, writing on this page about the first night, said that although Jerusalem's voice might be considered light by traditional Heidentenor measurements, he had mastered the art of Wagner pacing. Meier, he said, sounded not just beautiful, but aptly in character, capable by turns of imperious froufrou, anger-heated surges, soft romantic raptures - as if she had lived long with the character and inside the text before presenting both to the public. Heiner Müller's first-ever opera production, designed by Erich Wonder, was described as abstractly interesting; emotionally distancing and centrally unromantic. As in the 1981 Ponnelle production, the conductor is Daniel Barenboim. The programme also includes Parsifal conducted by James Levine, with Deborah Polaski as the new Kundry. Paul Elming and Linda

Finnie join the cast in Werner Herzog's 1987 staging of Lohengrin. Donald Runnicles conducts Wolfgang Wagner's 1985 production of *Tannhäuser*, with a cast led by Wolfgang Schmidt, Tina Kiberg, Elke Wilm Schulte and Manfred Schenk. Giuseppe Sinopoli conducts Dieter Dorn's 1990 production of *Der fliegende Holländer*, with Bernd Weild as the Dutchman and Sabine Hass as Senta. Ends Aug 28 (0921-20221)

### BERLIN

This year's festival (Aug 31-Sep 30) is a meeting point between Europe and Japan, with performances by Tokyo Ballet, New Symphony Orchestra of Tokyo, traditional Kabuki and Noh theatre companies and other Japanese ensembles. There are concerts conducted by Abbado, Ashkenazy, Barenboim, Maazel, Norrington, Sanderling and Tennstedt; plus Beethoven piano recitals by Brendel and Pollini (Berliner Festspiele Kartenbüro, Budapeststrasse 50, D-10787 Berlin. Tel 030-254890 Fax 030-254 8911)

### BESANCON

Besancon's prestigious conductors' competition coincides with its annual music festival, which runs this year from Sep 4 to 17. Guest ensembles include the Czech Philharmonic under Gard Albrecht, the Hilliard Ensemble, the Orchestre National de France under Charles Dutoit and the Orchestre National de Toulouse under Michel Plasson. There will also be a special Maurice Ohana

commemorative concert given by Les Percussions de Strasbourg (8181 8222)

### CASTELL DE PERALADA

The gardens of this Catalan castle north of Barcelona are the beautiful setting for an annual festival of opera, dance and concerts. The programme includes a recital by Anne Sophie Mutter (Aug 18), and concerts featuring Jordi Savall (Aug 14) and Alicia de Larrocha (Aug 21). The final concert on Aug 23 is given by the St Petersburg Philharmonic Orchestra under Yuri Temirkanov (072-538125)

### HEIDELBERG

This year's open-air festival at Heidelberg Castle features productions of *Gav and Pag*, *Romberg's The Student Prince* (sung in English) and Haydn's rarest staged *Licko* disability. Ragna Schirmer gives a piano recital on Sun morning. Eastman Philharmonia Orchestra gives a concert of Vaughan Williams, Mozart and Beethoven on Aug 18. Ends Aug 31 (Tel 06221-583521)

### HELSINKI

The festival, celebrating its 25th anniversary, opens on Aug 24 with a Helsinki Philharmonic Orchestra concert featuring Karan Armstrong as soloist in Schoenberg's *Erwartung*. Esa-Pekka Salonen brings the Swedish Radio Symphony Orchestra for two concerts, and other concerts are conducted by

Marak Janowski, Left Sagerstam and Hans Drenzwitz. Recitalists include Julian Bream, Jessye Norman and Cecilia Bartoli. There are also performances by Ingun Björnsdóttir Dance Company, Susanne Linke Dance Company and the Avanti Ensemble, which brings classical and modern Islamic music from Turkey. Ends Sep 12 (864466)

### LA ROQUE D'ANTHÈRE

The castle grounds of La Roque d'Anthéron, equidistant from Avignon and Marseilles, are the peaceful setting for a piano festival which has been gathering international renown since it was founded eight years ago. This year's programme includes anniversary celebrations of Grieg, Tchaikovsky and Rachmaninov, a cycle of Schubert sonatas on modern concert grand and upright piano, a Debussy series using period instruments and introductions to Medtner and Corigliano. In tonight's concert, Jos van Immerseel plays Debussy's *Preludes Book I* on an 1897 Heintz piano, followed tomorrow by Philippe Cassard playing Book II on a 1900 Bechstein. The line-up of artists over the next two weeks includes Nicola Demidenko, Michel Dalberto and Stephen Hough. Ends Aug 22 (4250 5115)

### RHEINBERG

The chamber opera festival founded by German composer Siegfried Matthus in the idyllic surroundings

of Rheinsberg Castle, 90km north of Berlin, is now in its third year. The formula is simple: bring promising young singers and musicians together for a month of rehearsals and workshops with experienced performers, against a backdrop of castle, lake and park. The results are shown in two opera productions. This summer's repertory is Matthus's 1981 arrangement of Monteverdi's *Ulisse*, staged by Frank Matthus and conducted by Richard Bradshaw (final performance tonight), and Carl Orff's *Die Kluge*, staged by Hans-Peter Lahmann and conducted by Horia Andreescu (seven performances between Aug 13 and 22). Tickets can be bought at Rheinsberg or from Teatroschop Ticket System in Berlin tel 030-463 1022.

### SCHLESWIG HOLSTEIN

Like a musical mosaic, the festival spreads out from Hamburg, Lübeck and Kiel to some of the most attractive towns in northern Germany, in venues with a more local atmosphere than most international festivals. There is a strong Polish influence this year, with three Polish orchestras touring the region and performances of Szymanowski, Penderecki and several less familiar composers. Tonight and tomorrow, Giuseppe Sinopoli conducts the Philharmonia Orchestra in Kiel and Flensburg. Jessye Norman gives a recital on Fri in Flensburg. André Watts gives a piano recital on Sat in Haselndorf and on Sun in Kiel. The line-up over

the next ten days includes Anne Sophie Mutter, Shura Cherkassky, Igor Oistrakh, Gidon Kremer, Christa Ludwig and Yehudi Menuhin. Günter Wand conducts the North German Radio Symphony Orchestra in the closing performances of Bruckner's Eighth Symphony on Aug 21 and 22 in Lübeck (0431-567080)

### SAN SEBASTIAN

Highlights of this year's festival (Aug 16-Sep 2) include Pier Luigi Pizzi's *Monte Carlo* production of *La traviata*, the St Petersburg Philharmonic Orchestra, Spanish National Orchestra with its chief conductor Aldo Ciccatto, a series of organ recitals devoted to the works of Messiaen, and church concerts featuring the Hilliard Ensemble and others (Quincena Musical, Teatro Victoria Eugenia, Reina Regenta s/n, 20003 San Sebastian, Spain. Tel 043-481238 Fax 043-430702)

### WARSAW

Despite the presence of chamber ensembles from Lithuania, Czechoslovakia and the Netherlands, this year's Warsaw Autumn contemporary music festival (Sep 17-25) has a less international look than in the past two years, apparently because of economic problems. Nevertheless, the festival continues to provide a worthwhile international platform for Poland's lively contemporary music scene, with prominent contributions from Penderecki, Lutoslawski and Gorecki (Warsaw Autumn, Rynek Starego Miasta 27, 00272 Warsaw. Tel/Fax 022-310607)

### ARTS GUIDE

Monday: Performing arts guide city by city.  
Tuesday: Performing arts guide city by city.  
Wednesday: Festivals Guide.  
Thursday: Festivals Guide.  
Friday: Exhibitions Guide.

### European Cable and Satellite Business TV

(All times are Central European Time)  
**MONDAY TO THURSDAY**  
Super Channel: European Business Today 0730-2230  
Monday Super Channel: West of Moscow 1230  
Super Channel: Financial Times Reports 0630  
Wednesday Super Channel: Financial Times Reports 2130  
Thursday Sky News: Financial Times Reports 2030-0130  
Friday Super Channel: European Business Today 0730-2230  
Sky News: Financial Times Reports 0530  
Saturday Super Channel: Financial Times Reports 1900  
Sky News: West of Moscow 0230-0530  
Sky News: Financial Times Reports 1330-2030



## Edward Mortimer



Belgium as such seems to inspire little affection, in either of its main linguistic communities. I wrote in the *Weekend FT* of July 31:

Bad timing. That very day King Baudouin died, and his death unleashed a great outpouring of national grief, in which, it seems, Dutch-speaking Flemings and French-speaking Walloons joined quite indiscriminately. In a country of only 10m people, hundreds of thousands queued outside the royal palace to file past his body.

A cartoon in *Le Monde* showed Flemings and Walloons approaching the palace from different directions in separate queues, but emerging on the other side as a single, fearful cortege. That may be jumping quickly to conclusions, as the paper's correspondent admitted next day. "It is too soon," he wrote, "to count the 'unitarists' and the 'separatists', since the latter could hardly show themselves at a funeral."

Certainly there is no easy way to tell how many of those who stayed at home in front of their TV sets approved the attitude of the *Vlaams Blok*, the Flemish separatist party, which did officially boycott the ceremonies; and even those who did feel a pang of respect for the dead king as a person were not necessarily transformed thereby into fervent Belgian patriots.

But two conversations from my recent journey through Belgium came immediately to mind when I heard of the king's death. One was with an old family friend, completely non-political, who is herself very much a Walloon but had a Flemish mother. What's the future of this country, I asked, and her answer took me by surprise: "Personally I doubt if it'll survive the present king. To my mind he's a kind of saint."

The other conversation was with a Belgian about as different from my friend as one could imagine: Mr Guido Sweron, director of the Flemish cultural centre in Fouron Saint-Martin (or, as he would prefer to call it, St Martens Voeren), one of six predominantly French-speaking villages that somehow got included in the Flemish province of Limburg back in 1962.

## A king and his people

Belgium's late monarch was a rare symbol of national identity

and whose destiny has been a bone of contention in Belgian politics ever since.

Mr Sweron is what the Walloons call *un flamingant*. That is to say, he is not just Flemish but militantly so. In his office he keeps a large map showing practically the whole of eastern Belgium as the Duchy of Limburg, as indeed it was a few centuries ago. (Limburg, the original seat of the duchy, is now in the heart of Wallonia, east and south of Liège.)

**'Belgium is kept alive for the king, some capitalist powers - and for Brussels'**

He argues that the people of this area were all historically Flemings, but that those in the southern part have been forcibly Frenchified over the centuries to the point where they no longer properly understand their own identity; and he seems to think that this entitles, indeed obliges, the state to ignore what the inhabitants think about themselves now, at least until they have had a good dose of Flemish reindocination from people like himself.

"Belgium," Mr Sweron said, "doesn't make any sense any more: it's just kept alive for the king, and for some capitalist powers - and for Brussels."

Poor old king. I remember thinking, half his subjects believe he's a saint, keeping himself alive for Belgium's sake, while the other half think Belgium is only being kept alive to give him a job. But both seem to agree that

apart from him, or apart from the monarchy, there is precious little of Belgium left.

Only the royal family now escapes the otherwise absolute division of the country into linguistic communities. No one else is allowed to be just Belgian. You have to be either French-speaking or Dutch-speaking (unless you belong to the tiny German minority on the eastern frontier; it is in that capacity that you vote, receive education, and even serve in the armed forces).

I asked Mr Sweron whether the real aim of Flemings who thought like him was to reverse the 1830 revolution, which brought Belgium into existence, and reunite the Dutch-speaking part of the country with Holland.

"No," he said. "It's not necessary for us to join Holland, or for them to join France. We thought the solution was to get a federation here in Belgium but, since we are building a federation in Europe, if we give 40 per cent of the power to Europe and 40 per cent to ourselves [ie, to the provinces] it's not worth keeping Belgium just for 20 per cent."

So there you have it. Behind Belgium's enthusiasm for a federal Europe lurks the hope of Flemings and Walloons that it will enable them to do away with Belgium altogether. Which leads me to think there might be a connection, if only at an unconscious level, between the wave of emotion that greeted King Baudouin's death and the crisis of the European exchange rate mechanism, which happened the same weekend.

Perhaps, in expressing their grief at the loss of a monarch who had become almost the only remaining embodiment of Belgian national identity, the Belgians were reacting to the discovery that a federal Europe is not after all just round the corner. Perhaps some of them are thinking that a nation-state, even a rather artificial bilingual one, may have its uses for a while longer.

Personally I hope so. I like Belgium. Bilingualism, which many Belgians find irksome, strikes me as something to be envied. The interplay of Gallic and Flemish culture in the Low Countries has been going on for a thousand years or more, and has produced some of Europe's greatest art. Complete separation on linguistic lines would be a sad way for it to end.

**T**yne Tees Cash and Carry, based in a converted telecommunication factory in Middlesbrough, has prospered during the recession by selling cheap, basic foods to small retailers. Mr Munir Ahmad, one of three brothers who run the £50m-turnover company, is confident of expansion, despite the uneven pace of recovery in the UK economy.

On the other side of England, Warwick Fabrics, a textiles company with 20 employees in Bourton-on-the-Water, Gloucestershire, spreads its £4m annual sales over 45 countries. In the past six months, it has increased staff by a third. Mr Cameron Warwick, sales director, says: "We're young, enthusiastic and aggressive."

In the East Midlands, Mr Geoff Duck, managing director of specialist engineering group Loughborough Sound Images, says "things couldn't be better" after the company's 40 per cent growth last year based on sales to big electronics groups such as Motorola and GEC.

These anecdotes illustrate the optimism among many small businesses as Britain enters what the Bank of England yesterday called a "gradual recovery".

Small companies - those with fewer than 500 employees - have been worse affected than big ones during the poor economic climate of the past three years, both in terms of falling output and in the number of business failures. But a survey last week from the Confederation of British Industry says that the small manufacturers which have survived are more likely than larger groups to increase staff and investment in the next few months.

A similar message came from another survey last month of nearly 9,000 companies in both manufacturing and services conducted by the British Chambers of Commerce. It said small companies - which account for roughly three-quarters of the UK workforce - had increased their staff in the second quarter, while bigger groups continued to reduce employees.

In the case of those small British businesses which are prospering, their relative success can be explained largely by the following factors:

- value-for-money products or services that suit recession-hit customers;
- bias towards exports, which have been an important factor behind recent UK growth, helped by the depreciation in sterling following Britain's exit from the European exchange

## Patchy climate of confidence

The conditions for a small business revival in the UK seem to be in place, says Peter Marsh



Recession-beaters: Gus Coulton (left) of McBride's and Malcolm Dunphy of Dunphy Combustion

rate mechanism, and the consequent fall in interest rates; ● specialist activities directed towards big companies, which have shed staff during the recession and have become more dependent on subcontracting;

● eagerness of staff to show a flexible approach to work, partly because they fear unemployment which, in spite of the recent five-month drop of 33,100, remains high at 2.91m; ● enthusiasm from the people in charge of the companies, who often own a majority stake and so have a strong financial incentive to see their businesses do well.

One company exhibiting several of these characteristics is Dunphy Combustion, a family-owned maker of low-pollution burners for boilers and central heating equipment, based in Rochdale, Lancashire. It has grown rapidly in the past three years, exporting 95 per cent of its products.

Mr Malcolm Dunphy, who set up the company 29 years ago, gives his sales staff twice-weekly German lessons to help them in continental markets. He has also started building what will be a film research centre "to turn Rochdale into the Silicon Valley for environmental technology". He says UK manufacturers "are so used

to thinking they are inferior, they don't appreciate the export opportunities". His company is budgeting for a 50 per cent increase in turnover this year, mainly on the back of orders from Germany for central heating equipment.

Even though the evidence from small companies such as Dunphy points to better times ahead for the sector, the CBI and chambers of commerce surveys underline the fact that big, rather than small, companies have been in the lead in pushing up output in the first

**'Opportunities for a sustained recovery depend on the small business sector'**

half of the year.

Mr Richard Brown, deputy director-general of the chambers of commerce, explains that, in the early phase of recovery, bigger groups would be expected to increase orders and output faster than their smaller counterparts. This is because their greater resources, in terms of production lines and marketing staff, can be activated more easily on signs of higher demand.

But he is cheered by signs of higher recruitment by small companies. "The opportunities for a sustained recovery very much depend on the small business sector," says Mr Brown.

Even so, the sector as a whole is a long way from being pronounced healthy. Bankruptcies among small traders totalled 21,578 in the first half of this year, up 12.5 per cent on the same period last year, according to business-information company Dun & Bradstreet.

Yet the rate of formation of small companies is high. According to the chambers of commerce, precise figures for new business starts are hard to come by. It says that as a rough rule, about 10 per cent of the 2m or so small businesses collapsed each year during the recession, only to be replaced by new ones at about the same rate. More recent evidence is that company starts may be increasing.

Jordans, which specialises in analysing business start-ups based on registrations from Companies House, says in the first six months of the year, 55,567 companies were started. This was 5.5 per cent up on the first half of 1992 and the first rise since the recession began about three years ago.

Mr Stephen Alambrits of the 58,000-member Federation of Small Businesses, says positive factors helping the sector include brighter economic prospects and signs of greater financial support by the banks. Although small companies continue to complain about the difficulties of increasing their overdrafts and getting new loans, the banks say they do have money to lend and that bad debts are now less of a problem.

National Westminster Bank, which claims to handle the accounts of 30 per cent of new small businesses, says that the outlook for the sector is "cautiously optimistic", with its own figures indicating that start-ups so far this year are slightly higher than in the second half of last year.

Illustrating the generally brighter prospects for the sector, Manchester-based Mother Hubbard Cakes, which started in 1979 and makes cakes for supermarkets such as Asda and Kwik-Save, is operating its second-hand cake plant 24 hours a day. It has expanded to annual sales of £2.5m and taken on a third of its 90 staff in the past year.

"We can take out 55 per cent of our competitors' costs, for example by cutting down on packaging, and still make an adequate margin," boasts Mr Philip Wilson, managing director.

Another who claims the recession has helped is Mr Gus Coulton, who started London-based McBride's Design Consultants alone in 1989, and now employs 10 people. He undercuts bigger rivals because his employees each do a range of jobs from design work to chasing up invoices.

But can the generally good progress of these small companies last?

A large part of the answer depends on the overall economic climate and confidence levels among consumers and big companies. Figures on this week showed a new willingness among consumers to borrow with total consumer credit rising to June by £21.2m, the highest monthly figure for two years. Meanwhile, many large companies are confident that their output may rise slightly over the next year.

Assuming further reductions in interest rates across Europe, which will help export demand, a continuation of better conditions for obtaining bank finance and no further hiccups in the UK recovery, the conditions for a small business revival seem to be in place.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL  
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

## Group seeks consensus on bus plan

From Mr Peter Foy.  
Sir, Your article on London First and bus deregulation ("Business group attacks plan to deregulate London's buses", August 9) is misleading in that the paper to which it refers does not attack or, for that matter, support deregulation. As stated in the paper's introduction, its aim is to build a consensus around a number of practical proposals to ensure deregulation capitalises on the significant improvements achieved in recent years. We aim to work in partnership with others to achieve continuing improvements in London. Peter Foy, chairman, Transport Steering Group, London First, 5 Cleveland Place, London SW1Y 6JJ

## Vocational training debate needs answers

From Mr Rodney J Copping.  
Sir, Your leader item, "Leaving school" (August 10), reiterates the never-ending debate without resolution on vocational training. The plethora of reviews and reports has failed miserably in identifying a basic requirement. There is a fundamental need to make business and education interface directly, perhaps statutorily, and with consistent joint funding. The current fragmented and piecemeal initiatives, hyped by lip service and inadequately funded, as it has been regarded for a hundred years - an activity for the underprivileged. Educationalists and industrialists should stop debating where responsibility lies and jointly commit substantial resources to a long-term strategy for educating and training our future workforce. Rodney J Copping, director, Qualitative Training Services, Tudor Grange, Blossomfield Road, Solihull, West Midlands B91 1SA

## Government's code of practice contains too many exceptions

From Mr Maurice Frankel.  
Sir, May I enter some reservations about John Willman's optimistic account of how the new voluntary open government code of practice will work under the ombudsman's supervision ("Eagle eye turned on Whitehall's secrecy", August 9)? Before asking how effectively the ombudsman will secure compliance, it is worth asking what precisely there is to comply with. Unlike freedom of information laws (FOI) overseas the code does not offer access to documents. The government says it will answer questions but not release original paperwork - a fundamental defect. There is no comparison between the detailed truth of records, assumptions, over-sights, calculations, contradictions and so on, and a brief letter giving the department's edited summary. Access under the code will be limited to "factual information". Analysis, projections and the technical advice of government experts will be withheld. So will anything considered "unreliable" or "misleading". Would the monthly unemployment figures - whose "unreliable" statistical basis has prompted innumerable recalculations in recent years - be available under these criteria? There is also a formidable series of exemptions, many more sweeping than under FOI legislation. How much of the

truth will appear in the trickle of remaining facts? The ombudsman might find that most secrecy is beyond his reach, being permitted by the code's overgenerous exemptions. The suggestion that only the ombudsman and not the courts can examine documents protected by public interest immunity certificates is incorrect. As the Matrix Churchill case demonstrated, a judge can examine them and - unlike the ombudsman - order their disclosure even if the government objects. Maurice Frankel, director, Campaign for Freedom of Information, 38 Old St, London EC1V 9AR

## European leaders shamed by failure to help defend Bosnian Moslems

From Mr IS Hutcheson.  
Sir, I would like to congratulate Edward Mortimer on his article on Bosnia, "Wrong order of priority" (August 4). Every time that the topic of Bosnia is raised I feel a deep sense of personal shame and humiliation as a result of continuous violations of the most basic tenets of civilisation going unchecked and unpunished - shame as a citizen of the UK and Europe, humiliation through anger and impotence. The failure of western Europe to respond to flagrant racialised motivated aggression in its immediate area of influence, when the west possessed overwhelming military power to resist or punish it, will be condemned by history. Europe, with the UK to the fore, appears to have contrived the military disadvantage and ultimate defeat of the Bosnian Moslems through an arms embargo, knowing that the Serbs had obtained the major part of the old Yugoslavia's weaponry and also possessed an efficient arms industry of their own. The situation has been made disastrously worse by tantalisingly assuring the Moslems of

a fair settlement that would not reward aggression. Had we told them the truth - that we would not allow them the weapons necessary to defend themselves and would not defend them either - they would have had to face reality and negotiate a settlement before the privations and huge loss of innocent lives that have taken place. We can surely only forgive Moslems throughout the world if they subscribe to a conspiracy theory. If it were not for the collective vacillating incompetence displayed by our leadership, to say nothing of lack of moral courage, I could easily subscribe to such a theory myself. I hope it is not true. We are living through a dark period of European history, and the exchange rate mechanism is indeed of little relative consequence. We should all remember that civilisation is precious and one of the few things worth fighting for. It is only skin deep, the skin has been broken and we are haemorrhaging. IS Hutcheson, chairman, Acatos & Hutcheson, 30 Cumberland Mills Square, London E14 3BJ

Monetary union may not be so hard to achieve  
From Mr Ian Harden.  
Sir, Commentators on the recent changes in the exchange rate mechanism seem largely agreed that monetary union has become less likely. Some have even claimed that the Maastricht process is now dead. Careful reading of the treaty and its protocols may suggest a different picture. Article 3 of the protocol on the convergence criteria specifies that "The criterion on participation in the exchange rate mechanism... shall mean that a member state has respected the normal fluctuation margins provided for by the exchange rate mechanism... without severe tensions for at least the last two years before the examination". Since the changes to the ERM take the form of a broadening of the "normal fluctuation margins", this criterion would now seem rather easier to fulfil than was the case before. Ian Harden, University of Sheffield, PO Box 598, Crookesmoor Building, Conisbrough Road, Sheffield, South Yorkshire S10 1FL

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## FINANCIAL TIMES

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Wednesday August 11 1993

## Mr Zhu's risk and reward

IN 1989, with the tanks in Tiananmen Square and conservative communists overseeing economic retrenchment after a bout of reform, the world swung suddenly from tremendous optimism about China's prospects to deepest gloom. The darkness which was beginning to lift from the Soviet bloc seemed destined to envelop China indefinitely. On the economic front, the years soon proved unjustified: reforms resumed. In viewing the authorities' present attempts to slow the resulting upswing, those who have been in awe of China's economic miracle should not again lurch towards unwarranted pessimism.

To be sure, the future is uncertain, and for many Chinese, not so bright. The government continues to trumpet without qualm on the rights of its citizens. There is increasing unhappiness among the 900m-strong rural population. Any senior figure's grip on power must be regarded as tenuous given the turmoil which could follow the death of Mr Deng Xiaoping.

However, there is an essential difference between the austerity measures of 1988-89 and the present: this time the economic reformers, not the hard-liners, are in charge. Mr Zhu Rongji, chief executive of economic reform, is both senior vice premier in charge of the economy and governor of the central bank. His future depends on his ability to prevent a classic hard landing for the economy. This means facing down both provincial bosses who must curb ambitions for growth, and powerful people within the Com-

munist party who have lined their pockets in the good times. But it does not mean wresting back control over the whole economy and reverting to central planning.

The control which Mr Zhu needs to regain is - although on a larger scale and with bigger obstacles than is normal - that which any government with an overheated economy should seek to rein in the money supply, inflation and government spending. Reports suggest he is fierce in pursuit of his task, casting officials of providing false statistics and interrogating them about sources of funds for development plans. He has cut off funds which were fueling speculation and clamped down on excesses such as gold courses and luxury villas. The property, construction and steel sectors have felt the effects.

Mr Zhu's main focus is rightly on the financial system, which has been hemorrhaging money, partly because of the structural inadequacies of state-owned banks and partly through corrupt lending. This will give him the opportunity to impose more market-oriented disciplines on banks, an area which had received little attention thus far.

Inevitably, there is much pain to come as Mr Zhu's measures take hold. But success would mean that the swings between booms and busts at home, and euphoria and gloom abroad, would become less violent. Even if some reforms, such as of prices, are delayed, he would have smoothed the path of economic change which is the highest hope for China's future.

## A sceptical Bank

THE BANK of England's new freedom to publish a quarterly and critical commentary on the Treasury's economic policy and performance is a valuable and thoroughly un-British innovation. The underlying message of yesterday's inflation report seems to be that the government has not yet done enough to convince either the financial markets, or the Bank, that it will meet its medium-term inflation targets. But its rather elliptical style still makes it a challenge to discern what the Bank really thinks.

In the short-term, the clear message of the Bank's report is that inflationary pressures are not a pressing problem for UK economic management. Despite nascent recovery and falling unemployment, there is still plenty of disinflation left in the system. Monetary growth remains sluggish, employment is falling and wage inflation and settlements are subdued. Lower unit labour costs have offset the recent rise in import prices.

The Bank's central projection is that underlying inflation will remain within the government's 1-4 per cent target range over the next two years. It thus clears the way for a further cut in short-term interest rates this autumn. Assuming that the government's popularity remains low, and the recovery remains weak and patchy, such a rate cut is likely to be as politically necessary as it is economically sensible.

But the inflation report provides a powerful counterweight to the

idea that the recent bond market rally implies that the medium-term inflation threat has also disappeared. The rally in long-term government bonds has reduced nominal yields on gilts by around a percentage point since May but also knocked a quarter point off index-linked gilt yields. Expected inflation over the next decade - measured by the gap between nominal and real yields - thus remains around 5 per cent, inconsistent with the government's inflation target. This gap has narrowed by around half a point over the last three months, but remains higher than before sterling left the exchange rate mechanism last autumn.

The Bank provides two explanations for this market scepticism: the likelihood that wage inflation will accelerate when the recovery arrives, and the risk that some future government will choose to monetise Britain's growing public debt. The Bank offers no advice about how to deal with the wage problem. But on fiscal policy, it is more forthright, hinting strongly that the Treasury has not yet done enough to cut the budget deficit.

There is a third reason for these investor nerves. No sensible banker would willingly impose an unnecessarily high burden on future taxpayers. But the Bank continues to issue gilts at a minimum five year maturity even though the yield curve is steeply sloped. There can be only one explanation: in its heart, the Bank does not really believe in the government's inflation target either.

## Pricing drugs

ON THE FACE of it, the UK drugs industry has been let off lightly under yesterday's proposed five-year deal with the Department of Health. The 2.5 per cent price cut is less than might have been expected, while there has been no tightening of the overall profit control mechanism. A 17 to 21 per cent target for return on capital employed is generous by comparison with the average 12.5 per cent earned by British industry as a whole.

But the pharmaceutical price regulation scheme cannot be seen in isolation. In its attempt to control the £3.4bn National Health Service drugs bill - which is growing at more than 10 per cent a year - the government has also curbed doctors' prescription budgets and is extending the blacklist of medicines it will refuse to pay for on the grounds that they are too expensive or non-essential. The latter plan in particular has provoked cries of protest from the industry, with dire warnings that it could undermine its international competitiveness while harming patient care.

These complaints should, in the main, be dismissed. Although the NHS's position as near-monopoly purchaser of prescription drugs in the UK could theoretically allow it to drive an excessively hard bargain, there is no evidence that it has actually abused its power in this way. Rather it has sought to develop a long-term relationship, which has allowed British pharmaceutical companies to invest in research and shine in world mar-

kets earning £2bn a year in exports.

But at a time when cost-cutting is necessary throughout the public sector in order to contain the budget deficit, it is only right that the drugs bill should bear some of the strain. To achieve this, it is legitimate for the government to refuse to pay for drugs where cheaper but adequate substitutes are available or where it is reasonable for patients to pay themselves. What is being proposed is less drastic than similar moves to control drugs bills in other countries such as Germany, where blacklists are broader and doctors' salaries are docked if they exceed their prescription budgets.

In so far as there is valid criticism of the government's approach, it is over the way the blacklists have been implemented, rather than the principle. Because there has been no clear explanation of how drugs will be chosen for the blacklist, the industry says it may not go to the expense and trouble of launching certain categories of drugs out of fear that they could be blacklisted, or their prices artificially suppressed.

To avoid this danger, it is important that the government sets out openly the criteria for drawing up such lists and reassures the industry that innovative new drugs will still be able to continue its tricky balancing act of safeguarding patients' and taxpayers' interests while supporting one of the few British industries still at the top of the world league.

Digging very large holes in other people's countries is an occupation that requires sensitive political antennae as well as good mining skills.

Few companies know this better than RTZ, the largest mining company in the world. Its decision earlier this week to cut its stake in the Lihir Island gold project in Papua New Guinea from 80 per cent to only 20 per cent is seen as an act of political as well as commercial caution.

Lihir Island is one of the largest gold deposits in the world. But it lies in a country where an RTZ affiliate has already had to close a copper mine - Bougainville - because of local uprisings. The deposit is also situated at the bottom of a volcanic crater full of hot water and is potentially expensive to extract. So while Lihir Island fitted RTZ's appetite for large deposits, it lacked the company's other requirements of political stability and low cost.

RTZ's business philosophy has been honed by decades of experience, much of it uncomfortable, even bitter. This has taught it to take a low profile and be rigorous with its sums. It runs its £7bn empire from inconspicuous offices in the corner of St James's Square in London's West End. It does not plaster its name over its operations: you will search in vain for any sign of RTZ's proprietorship at most of its mines. Its chairman, Sir Derek Birkin, an undemonstrative but tough-minded Yorkshireman, shuns the limelight.

In a recent interview, he said: "It's an emotive business... We don't like to go in with our heavy boots on."

But behind the low-key exterior, the company's strategy has a clear objective: to secure for RTZ the strongest possible position in whichever market it decides to enter. The company's global structure is held together by tight budget controls and short communication lines. However, in order to cater for the strong local sensibilities of its operations, regional managers are given a high degree of autonomy: they are supposed to know how to handle decisions on the ground, deal with local politicians, smooth the way for RTZ's plans, set the priorities. This allows Sir Derek to run a business that has some 67,500 employees with a headquarters staff of only 250 people.

"It's hard work, this management style," he says. "We all have to travel a lot."

But if RTZ is now arguably the most successful leading British company in its field, it only got there after painful upheavals.

It began as a Victorian mining finance house which invested in new mining ventures, and gradually came to own and operate mines itself. A strong period of growth came after the merger of Rio Tinto and Consolidated Zinc Corp in 1962. But in the 1980s controls weakened, and ambitious local barons threatened to pull the group apart. The centre had to reassert itself: a period of retrenchment followed during the mid-1980s, with sell-offs and staff cuts.

The change was also cultural: the company traditionally had strong links with the establishment and its pillars, like Barclays Bank. The change brought greater toughness and independence, and a clearer sense of its objectives.

RTZ got back into shape just in time to pull off the coup that finally propelled it to the top of the mining league: the 1988 acquisition of most of the mining and minerals operations of British Petroleum. This \$3.7bn deal almost doubled RTZ's size and brought it several additional businesses, including Kennecott, the owner of Bingham Canyon in Utah, one of the world's largest copper mines.

Today, RTZ mines virtually all the leading industrial and precious metals, including 7 per cent of the world's copper, and a wide range of minerals. It is the world's largest producer of several commodities including boron, a versatile mineral used in a variety of industries from glassmaking and power transfor-

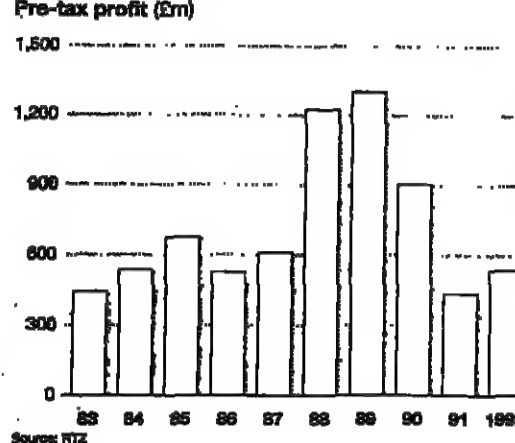
Why does RTZ, the world's largest mining company, keep a low profile and resist the urge to speculate, asks David Lascelles

## Deep appetite for deposits

RTZ: two sides to being the biggest



Sir Derek Birkin, Chairman



Source: RTZ

ers to fertilisers and detergents. RTZ's Borax mine in the Mojave desert outside Los Angeles shares the entire world market for boron with only one other producer in Turkey.

Geographically, RTZ operates in most corners of the globe. Half its business is in North America. It owns 30 per cent of Escondido, Chile's newest copper mine, and 49 per cent of CRA, the large Australian mining concern. Other countries include South Africa, Namibia, Portugal and France.

RTZ's corporate philosophy is driven by its belief that success in a commodity business such as metals depends almost entirely on an ability to produce the goods more

cheaply than anyone else. Provided the quality is right, other attributes such as marketing are secondary, because buyers will automatically go for the lowest price.

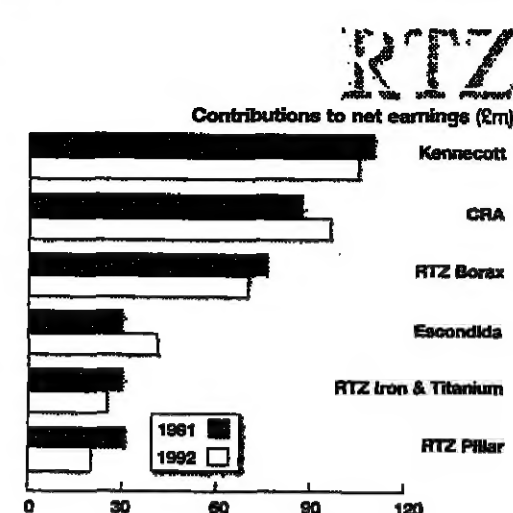
RTZ has therefore concentrated on building up a portfolio of high-quality, low-cost mines containing world-class deposits that can withstand the bucking of the commodity markets. Although it prefers to take part shares in exceptional mines, such as Escondido. This serves a special purpose in the tightly circumscribed mining business: every deposit you control is one fewer for your competitors.

Like most mining concerns, RTZ has a corporate culture shaped by the earthenness of the business, and

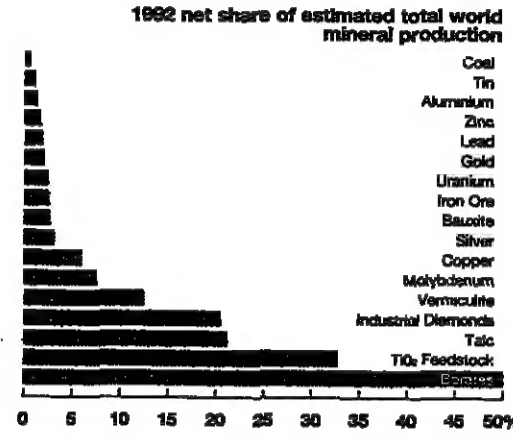
the long-time horizons needed to open up and exploit mines. There is a strong resistance, for example, to the urge to speculate. Mr Bob Adams, head of planning and strategy, says: "If people say to us 'what are you not doing?', we say we don't know. No one's clever enough to pick winners. What we do know is that if we're in the best mines in any commodity, we have a good profit base."

There is also a reluctance to go downstream and get involved in smelting and refining more than necessary. "We are in mining. It's all we're interested in," says Sir Derek.

In fact, Sir Derek's comment is more a wish than a reality. If RTZ has a flaw, it is Pillar, an alumin-



Contributions to net earnings (£m)



1992 net share of estimated total world mineral production

## Copper-coloured outlook

When RTZ bought BP Minerals in 1989, it became owner of the giant Bingham Canyon copper mine in Utah, the largest in the US. It was a bold move. Spoil heaps more than 1,000 feet high, clearly visible from the centre of Salt Lake City 15 miles away, were a huge environmental liability. Bingham had also been shut down by labour troubles in the mid-1980s, and much of the processing plant was obsolete, writes David Lascelles.

But RTZ thought it had a good deal, because Bingham's copper deposits were world class and, with good management, capable of being mined at low cost. The board approved a \$1.1bn programme of investments to raise ore recovery and modernise the smelter and refinery. It also gave the operating company back the name that BP

had removed: Kennecott.

Three years later, RTZ has managed to get Bingham's production costs down, but weak copper prices have squeezed profits. Mr Bob Cooper, Kennecott's newly appointed chief executive officer, says: "Kennecott is positioned to handle that. We are the lowest-cost US producer." Mr Cooper thinks Bingham can even aspire to produce the cheapest copper in the world if it uses technology to the full.

"Now that we're run by a mining company and not an oil company, it's very different," he says. "BP wanted quick returns."

The environmental aspects are more complicated. Bingham is a potential target of Washington's Superfund programme, under which sites are compulsorily cleaned up at the owner's expense. To head off this risk Kennecott is

negotiating an action plan with the authorities. A \$30m water containment and landscaping project has already been launched, and the new smelter will help clean the air.

Mr Kent Gray, director of remediation in Utah's Environmental Quality Bureau, says: "There's a lot of concern from the public and regulatory agencies. But we're pleased with the progress Kennecott has made."

A point going for RTZ - which claims to have raised Kennecott's environmental standards since it took over - is that it is one of Utah's largest employers, so the state is keen to avoid regulatory overkill. RTZ has asked Kennecott to prepare plans showing how the two-mile wide pit will be shut down when the ore runs out in 35 years - something it had not previously done.

## OBSERVER



restraining the invaders, had counter-attacked, first with catapults, and then sprays, but to no avail. The situation started to turn really ugly when the monkeys began chasing the hapless envoy round his own garden. Finally the local wildlife officers had to be called in and very soon there were 19 dead monkeys.

The local media, which tends to mirror the generally anti-US views of Malaysian prime minister, Dr Mahathir Mohamad, was incensed by the escalation in hostilities. Why, thundered an editorial in one local paper, had the wildlife officers allowed themselves to be cajoled into doing

the dirty work of foreigners? The monkeys were playful, amorous creatures. It was barbaric to shoot them. The paper suggested that the foreigners, rather than the monkeys, should be rounded up and shot. The US ambassador is said to be swinging from the trees in rage over the whole incident.

## Family affairs

Is Sir James Goldsmith's family more important than the Rothschilds? This seems to be the sub-text to the news that the billionaire financier has commissioned Anthony Alfreys, a retired political consultant, to pen a history of the Goldsmith dynasty.

Alfreys, whose book on King Edward VII and his Jewish Court was well reviewed, admits that Sir James is paying for the research but says that he has been given an entirely free hand to investigate a family which stretches back over 500 years. Since there are already two biographies of Sir James himself, Alfreys's patron will not merit much attention. Even so, it promises to be an upbeat work. "There are bound to be bad apples in any barrel," says Alfreys, "but I haven't found any."

It sounds like an ego trip but then the Goldsmiths are not alone. The Warburgs, for example, might be new boys on the block but they were upset by Jacques Attali's portrayal of their affairs, and have

tum fabricating company acquired as part of an earlier diversification. Pillar has been badly hit by the recession and is believed to be up for sale, though RTZ will not confirm this officially.

The wariness of speculation extends to the futures and currency markets, and even interest rates. When RTZ bought the BP business, it financed the deal with fixed-rate money, contrary to its usual policy of going for floating rates. This proved expensive, because rates subsequently fell and RTZ ended up with a much larger interest bill than necessary. Mr Bob Wilson, the chief executive, says the company acted the way it did, not because it took a view on the market "but because we felt we could not afford to expose the company to a rise in interest rates".

RTZ could take one simple step to reduce its currency exposure: relocate to the US. But there is an ingrained resistance even to discussing this idea, since that might imply it was an option. Sir Derek says: "Eighty eight per cent of our shareholder base is in the UK, and we want to stay close. We do think that being British is helpful. There's an image of fair play, of cultural skills. That's not meant to sound denigrating to other countries."

RTZ's strongest protection against market fluctuations is its sheer size. Although its heavy dependence on copper means that a 10 cent fall in the price knocks £33m off profits, the chances are that some other metal will be rising at the same time. Even so, the overall weakness of the commodity markets, which has seen metals prices fall on average 30 per cent over the past three years, has put a severe strain on the company's profits. From a pre-tax peak of £1.3bn in 1989, they fell to £37m last year.

The company has also shown that size can be useful in mobilising resources for acquisitions and project developments. Having only just digested the BP deal, the company recently paid \$470m for a large, open-cast coal operation in Wyoming, which has added a further facet to the business. (But RTZ will not be bidding for British Coal because it does not fit RTZ's low-cost, world-class formula.)

RTZ's dominance of the mining business has a strong influence on the behaviour of its competitors. In the US, Cyprus Minerals and Ammax are about to merge to form a \$8bn mining company, in a move widely seen as a bid for greater size and muscle. Mr Allen Born, the chairman of Ammax, says: "RTZ has always been well run. Its size enables it to balance different commodities." Even so, Cyprus Ammax will only be half as big as RTZ.

But size also has its drawbacks. One is conspicuousness, which RTZ deals with by being deliberately low key, and paying close attention to sensitive matters such as the environment and relations with host governments. Green pressures are now intense (one environmental lobby group, the London-based Partisans, was formed specifically to watch RTZ). The company tries to deal with them by setting common standards for the group, and anticipating the regulators. "If you act responsibly, you're wanted," says Sir Derek.

Another drawback is vulnerability to the charge of monopolistic behaviour in an industry where markets are easily cornered. RTZ is cautious about the way it prices boron, for example, to avoid antitrust action. "Breaking the company up would be a great pity," says Sir Derek. "You've got to have clout to succeed in this business, clout with bankers and governments."

Although the gradual consolidation of RTZ's competitors means the pressures are rising, it is still the leader in the field, which means that much of the drive has to come from self-discipline. Mr Wilson, the chief executive, says: "We have to guard against thinking the job is done. The object is not to think we're the best, but to be the best in five or 10 years."

## How green is Wanless?

If the government wanted a financial man to take over the chairmanship of the Advisory Committee on Business and the Environment, Derek Wanless was the obvious choice. He has claimed for NatWest, which he runs, the title of Britain's greenest bank, and aged only 46 he might almost be said to belong to the environmental generation.

Wanless recently put his name to NatWest's environmental audit, the first by a UK clearing bank, and last year he was one of the moving forces behind the UN's declaration on banks and the environment. NatWest's annual report is printed on paper from "sustainably managed resources" and the postal wrapper is "UV light degradable".

But will Wanless have the time and vision to fulfill his new role? He has only been running NatWest for 16 months, and it is still recovering from its financial woes. His environmental audit revealed as great a preoccupation with saving envelopes and switching off lights as it did with the great ecological issues of the day. "Environmental sense, business sense" is Wanless' watchword. The government will be looking for something rather more instructive than that from its "green chip" businessmen. As for the investment

community, there will be a worry that Wanless's enthusiasm for fashionable extra-curricular activities suggests another sort of greenness. Chairing government quangos is normally a job for elderly bank chairmen, not young bank chief executives.

## Nailed down

Forget the currency crises, General Motors' tiff with Volkswagen, or the recession. The big question on the table at Germany's Wilkert polling institute is whether long red-lacquered fingernails are sexy.

Based on the opinion of 63 per cent of those questioned, the answer is no. This might seem surprising, at first sight, but may be explained by the fact that red nails are seen as a tell-tale sign of lethargy, laziness, boredom, and lack of self-confidence.

Not the sort of things self-respecting Germans want to be associated with, least of all in these straightened times.

## Monkey business

Whatever else you do, don't shoot the monkeys. This is the lesson of a diplomatic incident in Malaysia after the US and its allies cracked down on a band of monkeys which had been disrupting US embassy garden parties. The US diplomat, charged with

## Mrs T turns ugly

The vast majority of cases brought to the attention of the Pensions Ombudsman are those of the genuinely aggrieved. But not all. Take the case of Mrs T, a widower, summarised in the annual report.

Mrs T had complained about the inordinate time the trustees of her late husband's scheme took to pay her widow's benefit and the fact that her letters went unanswered. But on closer examination it emerged that she had neglected to tell the trustees her husband had died and had sent 14 letters of complaint to the wrong address. Undeterred, the pensions manager sought to make amends, inviting her to the pensioner's annual Christmas party and arranging her transport. "Mrs T repaid these kindnesses by throwing her portion of Christmas pudding and custard at him," the report notes soberly.

## Business tip

Saucy seaside postcard artist Arnold Taylor on why sales are falling: "the bottom's gone out of the market".

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## Hochtief invited to bid for big UK rail project

By Rachel Johnson in London

THE British government has privately invited a leading German contractor to form a consortium and compete for the contract to build the £2bn-£3bn (\$3bn-\$4.5bn) high-speed rail link connecting the Channel tunnel with London.

Its approach to Hochtief - the Essen-based contractor responsible for shifting the temples at Abu Simbel and constructing the Bosphorus Bridge - is likely to annoy UK companies that have spent, in some cases, millions of pounds in preliminary assessments.

The approach suggests the government is not happy with the quality of companies which have expressed interest in the project so far and is so eager to transfer responsibility for the link to the private sector that it is ready to award the work to continental European contractors with greater financial muscle than their British counterparts.

Under the British Treasury's so-called Rylee Rules, private sector finance is allowed only if it delivers a project more cheaply than public funding. This is unlikely since the government can borrow at lower rates of interest than the private sector.

Whatever the government's motives, the move will be seen by Eurorail, the Trafalgar House-GEC-BICC joint venture established specifically to bid for the work on the link, as a blow to its chances of success.

The chairman of a large construction company allied to the consortium said he was "spitting blood" about the approach to Hochtief, which the Department of Transport does not acknowledge. Officially, the government had made no "proactive approaches" to individual companies, the department said.

But Hochtief confirmed it had been asked to form a consortium. "Of course, we are very interested", it said.

In 1990, Eurorail's bid to build

the line was rejected by the transport secretary because the public subsidy required by the companies was thought too high.

The government issued a consultation paper earlier this year on how best to harness the private sector for the project, to which about 50 companies responded.

The DOT has finished sifting through the replies and this week appointed Hill Samuel, the merchant bank, to co-ordinate the transfer of the project to the private sector.

Eurorail said the Government had "clearly not been overwhelmed" by the number of companies wanting to be promoters of the project.

The group doubted whether a German company would be keen to get involved given that the work will involve complex new legislation and extensive planning consents.

Spending cuts put British rail privatisation at risk, Page 5

## Nafta talks deadlocked over side agreements

By Bernard Simon in Toronto

THE FUTURE of the North American Free Trade Agreement is in the balance, pending decisions by the US, Canada and Mexico on a handful of politically sensitive side deals on labour and the environment.

The uncertainty was summed up by a Canadian official yesterday who said the three countries were "very, very close" to an agreement, but "there are a couple of really tough issues which people have to think through".

After almost two weeks of talks in Washington, which ended on Monday afternoon, negotiators are now reporting to their governments on remaining obstacles. The three countries' trade ministers met for more than five hours on Monday.

Senior negotiators may meet again tomorrow, depending on the prospects for breaking the deadlock. One official said it had become impossible to look more than 24 or 36 hours ahead.

The most intractable issues remain enforcement of the two side agreements and the sanctions which would be applied for non-compliance.

Canada, in particular, is resisting US efforts to penalise violations of environmental and labour standards with compulsory trade remedies. "We see protectionism written all over that," one Canadian official said.

The Mexicans, who have more at stake in Nafta as a whole, are understood to be taking a more flexible line on sanctions.

A number of alternatives have been proposed, including fines levied against violators, and a "menu" of sanctions from which the parties could choose in the event of a dispute.

Another possibility is that the US will conclude separate enforcement agreements with Canada and Mexico.

The three countries have also yet to agree for instance, on the scope of domestic labour legislation. The Clinton administration cannot afford to sign a deal which does not have a reasonable chance of being ratified by the two houses of Congress.

In Canada, the Progressive Conservative government faces a general election within the next three months. Free trade is not popular among Canadian voters.

Editorial comment, Page 9

Mexico changes tune, Page 4

## Bank of England warns government over inflation

By Peter Marsh, Economics Correspondent in London

THE ARGUMENTS for a tax rise in the November UK Budget strengthened last night after the Bank of England warned that the chances of Britain's maintaining its recent better record on inflation could be jeopardised by spiralling government borrowing.

The Bank said in its quarterly inflation report that the UK Treasury's favoured measure of underlying inflation - the year-on-year increase in the retail prices index, excluding mortgage payments - is likely to stay under the government's 4 per cent target ceiling over the next two years.

The prospect of underlying inflation dropping to the lower part of the government's 1-4 per cent target range over the next four years was "within reach" as long as the government maintained tight control of fiscal and monetary policies.

The Bank warned, however, that government borrowing, adjusted for inflation and expressed as a proportion of national output, was higher than

at any time since the second world war. It warned this "must be tackled" to keep the confidence of financial markets.

The report said Britain's deficit excluding interest payments was "much larger" than that for any other member of the Group of Seven industrial nations - the US, Germany, Japan, Canada, France and Italy.

Unless Britain took action to bring revenues and spending "closer to balance" the possibility of deficits staying high for some time might damage the credibility of anti-inflationary policies. That could follow from worries in capital markets that the government might finance the deficits by printing money.

The Bank left open whether it favoured a tax rise in November for the next financial year, to come on top of the £5.7bn (\$10bn) of extra taxation already due next April. But it said in the report further fiscal action "may be required".

While relatively upbeat about the progress of the UK recovery in the first half of the year, the Bank said domestic and overseas demand was "uneven" and could

be adversely affected by the weakening economies in continental Europe.

It gave a clear hint that in spite of signs of a slowing in the pace of upturn in the past two months, a cut in interest rates was unlikely for the next month or so was unlikely to be on the agenda of Mr Kenneth Clarke, the chancellor of the exchequer.

The Bank's comments came in a flagship publication launched early this year as part of a government effort to win greater public confidence in its economic policies. The Bank gives unfettered comments about inflation, though stops short of divulging policy advice to the Treasury.

The remarks appear to increase the chances that Mr Clarke, on the back of reduced worries about inflation, may ease borrowing conditions closer to the time of the November Budget. Any cuts in base rates, held at 8 per cent since January, might partially compensate for the demand-sapping effect of a rise in taxation in the Budget to curb the £50bn budget deficit.

## Equity market optimism hit by BOC warning

Continued from Page 1

But we are being realistic in reporting what we see in the market place."

There was also pressure on BOC's medical business in the US, partly due to the Clinton administration's attempts to control healthcare costs.

Forane, its leading anaesthetic, came off patent in the US in January and became subject to

generic competition. Since then, BOC said, it had lost up to 42 per cent of its market. The loss should reach 60 per cent in the reasonably near future, though it was then expected to stabilise. Its new anaesthetic, Suprane, which went on sale in the US in April, would not contribute significantly to earnings for some time.

BOC said its vacuum business, which supplies the semiconductor industry, had benefited from

an upturn in US electronics and sterling's devaluation last September. The division, which exports from the UK, had seen its profits nearly double this year.

"The exchange rate has helped, and we've taken full advantage of it," BOC said.

The company argued economic statistics made it clear that recovery was under way in several of its main markets, and this should help the gases business.

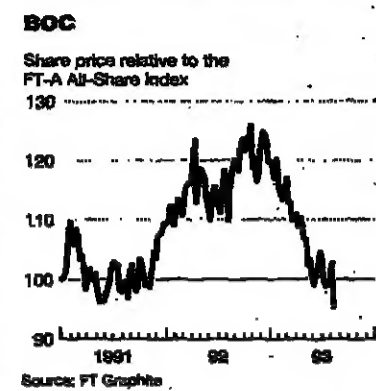
BOC shares finished 63p lower at 651p.

The FT-SE 100 index, which had risen to record heights over the past week on hopes of economic recovery and the troubles in the collapse of the exchange rate mechanism, had looked poised yesterday to break through 3,000 after gaining 12 of the previous 13 trading sessions. In the event, the index closed down 14.8 points at 2,971.6.

## Deflated expectations

THE LEX COLUMN

FT-SE Index: 2971.6 (-14.8)



The Bank of England's contention that inflationary pressures remain weak is hardly controversial. Published data show that since starting left the ERM any increases in prices of imported goods have been more than offset by falls in wage costs. With the labour market weak, sterling stable, a large gap in output below the economy's productive potential, and companies reluctant to try to push up margins, the Bank argues that there is no engine to power renewed inflation.

While that is clearly true in the medium term, it may not be so once the output gap has been closed and the labour market has recovered its poise. Decades of inflationary behaviour may not be so quickly unlearned. All the more so since the fiscal deficit remains troublingly high, and, as the Bank points out, such difficulties have in the past been resolved by eroding the value of the public debt. Small wonder then that the gilt market remains sceptical that there has been a sea change in the UK's inflation performance. Low real yields will have to wait for harder evidence of government commitment to deficit reduction.

Nor do lower short-term rates look imminent. The government's inflation targets look attainable for the next couple of years, but the trend is stable, rather than down. Unless there is a substantial fiscal tightening in the Budget, or the recovery falters, there is little hurry to act. That can hardly encourage an equity market which has whipped itself into a lather over immediate base rate cuts.

### General Accident

Since General Accident started to increase UK premium rates ahead of other composite insurers, it has consistently been furthest down the road towards underwriting profitability. Its solvency ratio of 47 per cent is now comfortable, but the company can still not afford to sacrifice underwriting profits in pursuit of market share. If that makes GA a leading indicator of UK insurers' resolve to make a decent return on underwriting, yesterday's interim figures contain a warning for the sector.

Modest second-quarter underwriting profits are encouraging from both personal motor and home insurance business and - were it not for the IRA bombing campaign in the City - from commercial property. Higher premiums and tighter underwriting standards are having the desired effect. But GA can see no room for additional

return is an adequate compensation for the degree of risk.

Although the slide in pharmaceutical shares has so far reflected doubts about the returns which can be earned by drugs companies, investment in pharmaceuticals is also becoming more risky. Big buyers of healthcare are no longer prepared to pay high prices for drugs which offer only marginal improvements over existing alternatives. The UK government's own blacklist of products is a case in point. Sales growth in future is likely to come only from drugs which are a genuine breakthrough in their field. Whether stock market investors will be prepared to nurse fewer blockbuster compounds through research and development at lower overall rates of return is a open question.

### BOC

The fear that the equity market might be rattled by company profits lagging behind talk of recovery may be coming true. BOC has particular problems in its healthcare business now that its staple anaesthetic Forane has come off patent, and its loss of market share is responsible for the bulk of this year's likely profits fall. However, it now seems that BOC's medical equipment business is also feeling the chill of cuts in healthcare spending ahead of Mrs Hillary Rodham Clinton's reforms.

While it is hardly startling that medical businesses are under pressure, the company's downbeat comments about industrial gases are more worrying. Profits are flat despite sales increases in local currency terms, implying a fall in margins. In part that may be because some long-term contracts with large users are up for renegotiation at lower prices. These take-or-pay contracts with industrial users - such as chemical and steel companies - also mean that BOC is not heavily geared to an upturn in gas usage. At the other end of the scale there is little sign of increased activity by the construction or engineering businesses which are users of compressed cylinder gas. If anything they are still economising by using fewer cylinders to save on rental charges.

Perhaps most disturbing is the fact that the pattern is similar throughout BOC's main markets. UK construction and engineering shares have been driven up to very fancy ratings in the sure and certain expectation of recovery. A little disappointment seems in order.

### UK pharmaceuticals

The outcome of pricing negotiations with the UK government should not by itself add to the great de-rating of the pharmaceuticals sector. The UK accounts for only a small proportion of sales for most overseas drugs companies. Even Glaxo, most exposed of the domestic industry, might view the 2.5 per cent annual price cut demanded by government as a moderate result.

The return on capital of 17 to 21 per cent - after allowing for research and development expenditure - under the UK formula is better than that achieved in most other industries. Real returns will look all the more handsome if inflation remains subdued. The question for the stock market, though, is whether the rate of

**FT WORLD WEATHER**

**Europe today**

Britain will be cloudy with rain during the morning. Scattered showers and sunny spells are expected later. Sweden and Norway will be mostly cloudy with showers along the coasts and a few thundery showers in Sweden. A frontal zone moving over Finland, the Baltic States and Germany will bring periods of rain. Ahead of the front, warm and unstable air will bring thundery showers near the Black Sea. High pressure over Czechoslovakia will bring widely scattered showers and sunny spells from the Low Countries to Poland and over the Alps to the Balkan Countries. Northern Italy and southern Switzerland should be partly cloudy with showers. The Mediterranean will be sunny and warm.

**Five-day forecast**

A high pressure area building over northern France will move further east. Conditions will improve in northern Europe. Scattered clouds with sunny intervals will occur, alternating with some showers. North-east Europe will be rather cloudy with frequent showers. The Mediterranean region will stay warm and mostly sunny, although there will be some showers.

**TODAY'S TEMPERATURES**

Abu Dhabi	sun	33	Madrid	sun	28	Paris	sun	22	Stockholm	sun	18
Algiers	sun	35	Moscow	sun	21	Prague	sun	20	Tokyo	sun	26
Amsterdam	cloudy	18	Nairobi	sun	25	Rangoon	cloudy	30	Wellington	cloudy	11
Athens	sun	32	Singapore	cloudy	31	Zurich	sun	22			
Bahia	sun	31									
Bangkok	sun	31									
Bombay	sun	31									
Buenos Aires	sun	27									
Calcutta	sun	31									
Cairo	sun	31									
Chengdu	sun	27									
Dakar	sun	31									
Darwin	sun	31									
Delhi	sun	31									
Dubai	sun	31									
Hankow	sun	27									
Hong Kong	sun	31									
Kobe	sun	27									
London	sun	22									
Lyons	sun	22									
Manila	sun	31									
Medan	sun	31									
Mumbai	sun	31									
Perth	sun	27									
Rangoon	cloudy	30									
Singapore	cloudy	31									
Sydney	sun	27									
Taipei	sun	27									
Tokyo	sun	26									
Wellington	cloudy	11									
Zurich	sun	22									

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exchangeable for ordinary shares of

**TPI Polene Company Limited**  
(Incorporated with limited liability in the Kingdom of Thailand)

guaranteed by

**Thai Petrochemical Industry Co., Limited**  
(Incorporated with limited liability in the Kingdom of Thailand)

Issue Price: 100 per cent

**Jardine Fleming** **Lehman Brothers International**  
**Bayerische Vereinsbank** **Credit Suisse First Boston Limited**  
**Altiengesellschaft**  
**DG Bank (Schweiz) AG** **Nikko Europe Plc**  
**Swiss Bank Corporation** **UBS Limited**

August, 1993



**INSIDE**

**London's Liffe pulls out of Globex talks**

The London International Financial Futures Exchange pulled out of discussions on joining Globex, the after-hours electronic futures trading system, after the Chicago Board of Trade ruled Liffe would not be able to list its successful German bond contracts on the system. Page 12

**BA ascends to £108m**

British Airways reaffirmed its position as one of the strongest carriers in the world as first quarter figures showed operating profits at £108m (£161m) up from £96m in the first quarter of 1992, despite continuing price wars. Page 12

**Happy Accident**

General Accident, the Perth, Scotland-based insurer, provided evidence of the strength of recovery in the general insurance sector when it posted its first pre-tax profits since 1989. Page 12

**PepsiCo to feed Poland \$500m**

US soft drinks, restaurants and snack foods group PepsiCo plans to invest about \$500m in Poland over the next five years, in a range of businesses. Page 13

**Wal-Mart advances 18%**

The top-selling retailer in the US, Wal-Mart Stores, reported an 18 per cent increase in after-tax profits during the second quarter of 1993, at \$495.9m. Page 13

**'Obscene' gesture in HK**

In Hong Kong, making money is rarely a dirty deed. But after department store operator Sincere proposed directors remuneration that was 245 per cent of net profit, the Institute of Chartered Secretaries and Administrators in Hong Kong said the move "is beyond bold - it is obscene". Page 13

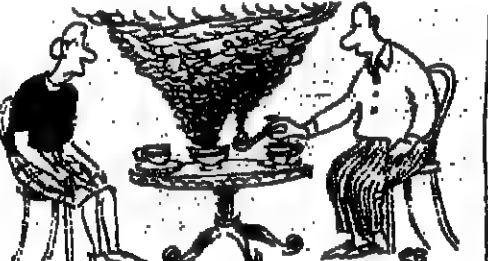
**Citibank quits UK life scene**

US-based Citibank is selling its Citibank Life Assurance unit to Cannon Lincoln plc, the UK life insurance subsidiary of Lincoln National Corporation based in Indiana. Page 15

**Allied Irish up 42%**

Allied Irish Banks, the Republic of Ireland's main clearing bank, reported a 42 per cent increase in pre-tax profits to £138m (£183.7m) for the half year to June 30. Page 17

**Sweet and sour**



The Colombian sugar industry has given rise to some bitterness among the local population. Before harvesting, the sugar cane is burnt to make the stalks easier to cut. This produces thick black smoke and ash that rains from the sky affecting people's health. Page 22

**Chile offers a safer bet**

Most traders in Chile believe that the Santiago bolsa, though less spectacular than some other Latin American markets, notably Peru, is likely to remain a fairly safe bet. Back Page

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**Chief price changes yesterday**

FRANKFURT (DM)		PARIS (FF)	
Rhine	364	+ 12.5	1302
Berliner Bank	364	+	40
M&M	364	+	19
Merck	382.5	+ 10.3	254
Porsche	559	+	20
Varta	585	+ 12.5	384
Fella	585	+	19
Lehman	585	- 14	843
NEW YORK (\$)		FRANKFURT (DM)	
Rhine	137.7	+ 26.1	400
Merck	114.1	+ 15	245
Porsche		+	40
Apple		+	22
Delta		+	23
Dea		+	22
Tandy		+	19

New York prices at 12:30.

**LONDON (Pence)**

BHP	635	45	635
BHP	233	15	635
Borlase	350	14	635
British Airways	376	14	635
Glaxo	254	14	635
ICI	254	14	635
Imperial Chemical	62	11	635
Johnson & Johnson	62	11	635
Roche	466	13	635

**Ferruzzi losses double on revision**

By Haig Simonian in Milan

FERRUZZI Finanziaria (Ferfin), Italy's second biggest private sector company, has revised its losses for the first five months of this year to more than double the previous £491.6bn (£206m).

The new deficit of £1.165bn follows the investigation of alleged cover-ups of losses by the group's former management, and of bribes to political parties.

The new management, imposed by the group's main bank creditors, said about £450m of losses had been ascertained only recently. It called in Deloitte and Touche, the international auditors, in June to re-examine the books. Ferfin is staggering under about £31,000bn debt.

The management plans to slash the group's nominal share value to just £5 from £1,000. The proposal, which is likely to be approved by shareholders, follows Italian legal requirements to write down a company's capital once losses exceed a certain proportion.

The plan involves reducing Ferfin's share capital to £205bn, from £1,370bn. It is then proposed that the shares be consolidated on the basis of 200 for one to restore the nominal value. The proposal will not affect the non-voting savings shares.

Trading in the shares of both Ferfin and its Montedison industrial subsidiary was suspended yesterday pending the announcement. Ferfin's revised losses are believed to

take account of two separate events, both previously hidden from shareholders, involving the longstanding existence of what amounts to a parallel set of books.

Most of the additional losses stem from Ferfin's complex commodity trading operations. Leaked testimony from former executives - now co-operating with Milan magistrates investigating political corruption - has suggested that Mr Raul Gardini, the former head of Ferfin who shot himself last month, covered up between \$350m and \$450m of losses in US commodity futures trading in 1989.

The new audits have resulted in a £245bn write-down in the capital of the group's main trading subsidiary, the discovery of a £48bn "irrecoverable" loan by

one of its offshoots; and a £165bn foreign exchange loss by another trading operation.

Together, the new losses are in line with the "shortfall" of between \$250m and \$270m in Ferfin's accounts to July 1991 alleged by Mr Gardini in a file in his personal computer. The file, which was compiled just before his death, was believed to be for Milan magistrates.

Ferfin's new management has also adjusted the group's results to reflect irregularities arising after Mr Gardini stepped down. For instance, it is not recognising £79.8bn in assumed 1993 royalties from the Erlbaum pharmaceutical subsidiary, sold to Sweden's Procordia group in March.

**Dresdner rises in line with German competitors**

By Judy Dempsey in Leipzig and Andrew Fisher in Frankfurt

DRESDNER Bank, Germany's second largest commercial bank, yesterday reported a 14 per cent rise in group operating profits to DM936m (£444m) in the first half of this year after a big rise in loan risk provisions.

This performance, from the last of the big three German banks to report interim figures, is in line with the improvements announced by its domestic competitors. Commerzbank's operating result was 16 per cent higher at DM922m, while Deutsche Bank showed a 13 per cent increase to DM2.6bn. Both the Dresdner and Deutsche comparisons were with

half of the full 1992 result rather than with the January-June period.

One reason for the banks' stronger performance during the recession is the steep rise in commission income reflecting stronger securities trading. In spite of the weaker economy and high German interest rates, Dresdner said that short and long-term lending had increased.

Operating profits at the Dresdner parent bank rose 12 per cent to DM936m.

Provisions for bad loan risks, which German banks are now releasing in more detail ahead of the implementation of a new EC banking directive, rose 25 per cent to DM758m for the group

and by 27 per cent to DM554m for the parent bank.

Business in eastern Germany, where economic progress has fallen short of expectations, accounted for most of Dresdner's risk provisions. But bank officials said that these had been strengthened because of the continuing unsettled state of the domestic economy.

Dresdner's group lending volume rose 4 per cent to DM250bn, with business volume 8 per cent higher at DM359bn. The parent bank's own lending volume increased by nearly 5 per cent to DM146bn, comprising a 5 per cent rise in the short and medium-term sector and one of 3 per cent in long-term corporate business.

**Banesto capital raising breaks Spanish records**

By Peter Bruce in Madrid

BANESTO, Spain's fourth largest commercial bank in terms of assets, has completed the first part of its plan to boost its capital and reserves, raising Ptas4.9bn (£876m) through two equity issues.

This 37 per cent equity increase will raise its Bank of International Settlements (BIS) equity ratio to 11.3 per cent of assets. With an issue of convertible bonds planned for the autumn, the total amount raised by Banesto will total roughly \$1.1bn - the most ever raised by a Spanish financial or commercial institution.

The success of the issue could help counter long-standing criticism of the bank's ability to finance further growth.

Mr Mario Condé, Banesto's president, said yesterday that the Ptas4.9bn fund-raising exercise was the third largest capital increase by any bank in the world. It would be the biggest when at least \$400m in dollar-denominated convertible bonds was issued in late September.

He said that the two share issues had proved popular with Banesto shareholders. The first Ptas2.65bn tranche was oversubscribed by 20 per cent. The second Ptas2.25bn tranche had attracted private European and US investors.

The most prominent of these was the Corsair banking fund, launched by JP Morgan earlier this year, which invested \$150m, taking its stake to about 6.4 per cent. At least two members of the Corsair fund, the GE pension fund and Northwestern Mutual, a Milwaukee-based insurer, also



Mario Condé: continue disposals

made individual investments. Mr Condé put in \$50m, saying the money was from his personal funds. His stake in the bank nearly 3 per cent. Other Banesto board members invested \$30m.

Following a net profit of more than Ptas20bn from the sale earlier this year of its Banco Madrid affiliate to Deutsche Bank, the capital increase removes any lingering doubts about Banesto's ability to finance its growth. Mr Condé said he would continue disposing of Banesto's industrial holdings but, at the moment, prices were not good.

The implementation of the capital increase demonstrated that Banesto's banking business was rapidly improving. In the first tranche of the equity issue, its Spanish branch network raised Ptas1.2bn from existing shareholders and Ptas1.7bn from more than 37,000 customers, who have become shareholders.

**The three Rs replace M&As as merchant banks get busy. Maggie Urry and Roland Rudd report**

**Commercial logic drives hostility into the shade**

After three years of twiddling their thumbs, merchant bankers are finding business picking up. Some are even beginning to recruit to their corporate finance departments.

It is the clearest sign yet that the banks believe the revival in corporate finance work sustainable. Those financiers not claiming their summer holidays enjoy they are working overtime on deals which will become public in the autumn.

"I'm normally a cautious chap," says one, "but I'm really quite surprised about the level of activity in the last three months. We are very busy at the moment, and not with tidy floats. Since March or April activity has picked up strongly and the quality is good."

Others refer to the three Rs of corporate finance: restructurings, rights issues and rescues. The year has already seen a high level of flotations and rights issues; restructurings, such as the reorganisation of the Rothmans empire and the demerger of Zeneca from Imperial Chemical Industries; and continued rescue work.

UK privatisations may be falling off after the BT3 sale last month, but there is much to be done for foreign governments - French and Italian for instance - and UK banks have an edge because of the experience of the past 10 years. Hill Samuel was this week appointed to seek private sector finance for the Channel Tunnel rail link, while NM Rothschild is privatising the Dutch post office.

The Lloyd's insurance market's decision to seek corporate capital has also produced work for corporate financiers.

But the pick-up in activity does not preclude a return of the large hostile bid, or even a high level of mergers and acquisitions. "In the UK there is quite a lot of activity, but it's not direct M&A," says a Rothschild director. "In the late 1980s half the department would call themselves M&A specialists, but not now. There is a different character to the work. Now there is little takeover activity and none of it hostile."

"Going into the market and buying things is yesterday's game," says Mr Nick Versey, SG Warburg's managing director of investment banking. "The old type of mergers and acquisitions is over." A rival agrees: "There has been a sea change - I'd be surprised if it recovers."

Companies have learnt that hostile bids rarely pay off for the aggressor, which ends up paying a top price without being able to perform "due diligence" investigations.



days, the stock market had anticipated the economic recovery before companies were ready to expand again. "When you run the slide rule over a company, with the stock market where it is, it doesn't look attractive to pay a premium," one says.

However, there is a marked increase in industrially driven deals, usually agreed. These often result from companies restructur-

**There is a marked increase in industrially driven deals, usually agreed and often because companies are restructuring**

ing their businesses, having survived the recession. Many wish to sell non-core activities and can see a better market for assets than even a few months ago, while others want to expand.

Lucas Industries' \$9m (£13.4m) disposal this week is part of its programme to raise £100m from sales this year. Other deals also illustrate the point: the sale of the Augustus Barnett off-licence chain by Bass to Allied-Lyons and the purchase by Greene King of 44 pubs from Bass.

As for full-scale takeovers, the agreed bid by Greenalls for Devenish, which fought off a hostile bid from Boddington two years ago, shows that commer-

cial logic can bring about a deal that hostility did not.

Some bankers claim such deals are "small beer", compared with some they are pursuing. Agreed deals are seen as low risk, as due diligence can be carried out and nasty surprises avoided. A price can be fixed without the bidder finding itself caught in a public auction.

These deals are often cross-border, as companies find themselves restricted within their domestic markets and keen to become international forces in their industries. The agreed merger between Kingfisher, the UK retail group, and Darty, the French electrical chain, earlier this year is a case in point.

Many banks, such as Lazard Brothers and NM Rothschild, have built up European office networks and forged closer links with partners in North America or Asia.

Similarly, says Mr David Chalton, head of corporate finance at Schroders, European cross-border mergers and acquisitions now account for half of that investment bank's public activities - a very different picture from five years ago.

Two thirds of Warburg's corporate finance work is now generated overseas - privatisations and secondary shares issues on continental Europe and equity and debt issues in the US.

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By: The Industrial Bank of Japan, Limited, the Fiscal and Paying Agent

August 11, 1993



## INTERNATIONAL COMPANIES AND FINANCE

## Veba profits fall 12% to DM782m at six months

By Andrew Fisher in Frankfurt

VEBA, the German energy, chemicals and trading group, reported a 12 per cent drop in pre-tax profit for the first half of 1993 to DM782m (\$454.60m). The company blamed the decline mainly on the difficult market in plastics and rubber, reflecting in particular the troubles of the motor industry. The effect of this was aggravated by worldwide over-capacity, tough price competition and a rise in low-priced imports from eastern Europe. Earnings in the oil division were also down. The upstream business continued satisfactorily, but the downstream sector

again made a loss which was mainly attributable to poorer petrochemical results.

Petrochemical distribution, weaker than expected, made a slight loss, while earnings in trading, transport and services held level, despite the weaker economic situation.

Group net income was 13 per cent lower at DM316m. Veba said earnings per share would show a more gentle decline as 1992 interim result included extraordinary gains.

It said turnover for the period showed virtually no change at DM33.2bn. Growth in electricity, oil and services was offset by declines in chemicals, trading and transport.

The group expected no improvement in the profits and economic trend for the second half of the year. It intended to cut costs further and increase oil and chemicals productivity to boost competitiveness. The resulting charges on profits would be offset by the profit on the sale of its industrial gas business.

Veba, whose capital spending was 11 per cent higher in the first six months at DM2bn, said it was optimistic that its cost-cutting measures would bear fruit in 1991.

Last year, Veba held its dividend at DM12 a share, despite a 15 per cent slide in net profits to DM1.04bn.

## Liffe quits talks on joining Globex

By Tracy Corrigan in London

THE London International Financial Futures Exchange, Europe's largest derivatives exchange, has pulled out of discussions on joining Globex, the after-hours electronic futures trading system, after the Chicago Board of Trade ruled that Liffe would not be able to list its German bond contracts on the system.

The decision to suspend the talks was described as "mutually agreed" by both parties, but the discussions were derailed two weeks ago, when the CBOT changed its policy on the listing of bond contracts.

"This does not bode well for Globex," said one market participant. "It shows that the exchanges behind Globex are putting their own interests first."

A year after the launch of Globex, France's Matif is the only futures exchange to have signed up to list its products on Globex, which was jointly developed by the CBOT, the Chicago Mercantile Exchange, and Reuters, at an estimated cost of \$80m. The bulk of the 200,000 contracts traded so far this month were Matif products.

Liffe, which reopened discussions with Globex a year ago, had already been given a list of the products which it would be allowed to trade. These included its bond future contracts, with an average daily volume of 78,600 in July.

No senior officials were available at the CBOT to comment on the change of heart. However, the CBOT gained approval from its regulator, the Commodity Futures Trading Commission to trade bond and gilt futures several years ago.

## BA improves in spite of price wars

By Daniel Green in London

BRITISH Airways reaffirmed its position as one of the strongest carriers in the world yesterday as first-quarter figures showed operating profits at £108m (\$160.92m), up from £96m in the first quarter of 1992. The advance came in spite of continuing price wars in the industry.

British Airways said its passenger yield - a measure that reflects poor sales or heavy discounting - rose in the three months to June 30 by 2.3 per cent, to 6.17p per fare per kilometre compared with a year ago. Cargo rose 5.9 per cent to

15.65p per tonne per kilometre. At the pre-tax level, however, profits were depressed by a jump in borrowings which pushed BA's interest charge up from £8m to £42m. Pre-tax profits fell 30.8 per cent to £63m.

The borrowings were needed for a stake in US carrier USAir, and for a second interim dividend which would normally have been paid as a final dividend in the second quarter.

After a £442m rights issue in May, to help finance the USAir stake, borrowings were £2.14bn, a fall of £312m on a year earlier. Earnings per share fell from 8.1p to 6.3p

on a fully-diluted basis. BA continued to increase capacity faster than demand, and passenger load factor, a measure of how full each aircraft is, fell 2.6 percentage points to 69 per cent.

Sir Colin Marshall, chairman, said that business remained "under pressure from too much capacity in the industry, offset by further exchange rate benefits".

The fall in the value of sterling against the dollar had brought a net benefit to the company of about £20m, said Mr Derek Stevens, BA's chief financial officer. "This full

year we expect to make a gain of £70m or £80m as a result of currency changes."

BA continued to cut its payroll with the number of employees falling 1.1 per cent to 49,481. It increased the number of aircraft in service by eight to 238.

Mr Peter Bergius, transport analyst at London stockbroker Kleinwort Benson, said the figures showed "BA was continuing its 'stringent cost control'". He said the recovery in passenger yield should continue in the second quarter.

BA's shares rose 14½p to 330p.

## UK insurer returns to black

By Richard Lapper in London

GENERAL ACCIDENT, the UK insurer, demonstrated the strength of recovery in the general insurance sector when it unveiled its first pre-tax profit since 1989.

The pre-tax figure of £136.3m (\$189.5m) for the first six months of the year, represented an improvement of £141.6m over the same period of 1992. The result was ahead of expectations, but the markets were disappointed at the company's decision to leave its interim dividend unchanged at 9.7p, marking the share

down 9p to close at 653p.

Mr Nelson Robertson, chief executive, applauded "the achievement of an underwriting profit in the UK" and expects the improvement to continue for the rest of the year.

The company has said that the improvement reflected increases in premiums, more selective underwriting, reductions in costs, and a fall in claims, especially those relating to subsidence. Premium rates for home and motor insurance have risen by an average of 40 per cent in the last two years.

Underwriting profits in the UK reached £3.5m for the half-year compared to a deficit of £104.8m in the same period of 1992. The improvement was achieved in spite of losses of £13m from the Perth floods in January and a payout (net of reinsurance) of £10m following the Bishopsgate bomb in April.

The turnaround helped improve overall underwriting losses to £129m compared with a loss of £235.2m in 1992. Net investment income (investment income less interest on loans) rose by 9 per cent to £338.5m (£215.1m). Lex, Page 10

## Fokker in the red but sees first signs of recovery

By Ronald van de Krol in Amsterdam

FOKKER, the Dutch aircraft maker majority-owned by Deutsche Aerospace (Dasa) of Germany, reported a net loss of F127m (\$85m) for the first half of 1993 and reaffirmed earlier

forecasts of a full-year loss of around F150m.

The first-half loss, which compares with a small profit of F15.9m a year earlier, includes a one-off charge of F190m for cutting staff in line with a reduction in aircraft output. Turnover fell by 8 per cent to

F11.73bn and operating profit before interest expenses to F155.1m from F162.5m.

The company said that recent orders received for its 100-seat Fokker 100 were a first sign that parts of the depressed aircraft market was starting to recover.

## Austrian Airlines delays alliance decision

By Ian Rodger in Vienna

AUSTRIAN Airlines has postponed a decision on future business alliances until "early autumn" following receipt of a specific proposal for co-operation from Lufthansa, the German national airline.

Austrian was expected to make its decision next week on whether to join the Alcazar project, which would link it with Swissair, SAS Scandinavian Airline System and KLM Royal Dutch Airlines, or pursue co-operation with Lufthansa or Air France.

Lufthansa confirmed at the weekend that it had made a precise co-operation proposal under which Austrian would be responsible for most flights between Germany and Austria.

Austrian said only that it was in talks with Lufthansa, Air France and with the Alcazar companies. Its board would take a position on these proposals early in the autumn.

Analysts in Vienna said there were divisions within the Austrian board and among the airline's workforce on which alliance to accept, but Alcazar still appeared the better option.

"Austrian's main problem is transatlantic business, and Lufthansa would not help because it has no US partner," Ms Claudia Schwarz-Vartok, an analyst at Die Erste Invest-Consult in Vienna, said.

Also, if Austrian joined Lufthansa, it would have to unwind the very substantial co-operation arrangements it has with Swissair already on maintenance, pilot training, flight numbering, sales offices and a frequent flyer programme.

Flughafen Wien, the partially privatised operator of Vienna's international airport, said the Austrian government was seeking to reduce its stake in the group from 36.5 per cent to 25 per cent.

An initial offer would be made to the province of Lower Austria and the city of Vienna, each of which holds 18.25 per cent. If they were not interested, the shares would be offered to institutional investors by Bank Austria and Warburg Securities.

Shares in Flughafen Wien were floated in Austrian and international stock markets in June 1992.

## First-half sales down by 11% at Peugeot-Citroën

By John Riddling in Paris

PEUGEOT-Citroën, the French car manufacturer, announced a 11.4 per cent fall in sales in the first half of the year, reflecting the depressed state of the European car market.

The company achieved sales of FFR73.05bn (\$12.40bn), compared with FFR82.4bn in the same period in 1992.

Peugeot-Citroën said the results reflected a continued

decline in the European car market, which saw sales of new vehicles fall by 17.4 per cent in the first half.

Industry analysts see little prospect of rapid recovery in the European car market, particularly in France and Germany, and forecast that French car sales would fall by about 15 per cent this year.

The decline in sales at Peugeot-Citroën was aggravated by foreign exchange movements,

particularly the devaluations of the British pound and the Italian lira. The company said that these effects accounted for about 4 per cent of the decline in sales during the first half.

Peugeot-Citroën has responded to the depressed European car market by extending short-time production at its factories at Mulhouse and Sochaux in eastern France. Production at Mulhouse will stop for four days in

September, taking the total number of days lost to 35 this year. The Sochaux factories are closing for two days this month and three days in September, taking the number of days lost to 34.

The company said it enjoyed strong sales in the British market and consolidated its position in Germany. As a result, it maintained its share of the European car market at 11.9 per cent in the first half.

All of these securities having been sold, this announcement appears as a matter of record only.

August 11, 1993

4,400,000 Shares

### The Penn Central Corporation

Common Stock

These securities were offered internationally and in the United States.

International Offering  
500,000 Shares

Credit Suisse First Boston Limited

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S.G. Warburg Securities

ABN AMRO Bank N.V.

Credit Lyonnais Securities

Dresdner Bank  
Kreditgesellschaft

Fox-Pitt, Kelton NV

United States Offering  
3,900,000 Shares

The First Boston Corporation

Donaldson, Lufkin & Jenrette  
Securities Corporation

Salomon Brothers Inc.

S.G. Warburg & Co. Inc.

Credit Lyonnais Securities (USA) Inc.

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Kidder, Peabody & Co.  
Incorporated

Lehman Brothers

Merrill Lynch & Co.

Baird, Patrick & Co., Inc.

Conning & Company

Fox-Pitt, Kelton, Inc.

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## INTERNATIONAL CAPITAL MARKETS

## Bundesbank's stance disappoints Europe

By Sara Webb in London  
and Patrick Harverson  
in New York

THE BUNDESBANK'S repo announcement yesterday provided the main focus of attention for the European government bond markets, as dealers and investors waited for signs that the German central bank would allow an easing.

In the event, the Bundesbank left its 14-day repo rate at 6.80 per cent, unchanged on the previous week and only 5 basis points above the Bundesbank's discount rate which usually acts as the floor for money market rates.

## GOVERNMENT BONDS

While expectations of a cut had not been particularly strong before the repo, there was clearly disappointment that the Bundesbank failed to ease.

The Bundesbank is keeping its cards close to its chest, and this move has dampened down the [discount] rate cut speculation, said one dealer.

The 14-day repo rate, which opened at 6.80, slipped back to a low of 6.75 on the repo news but later moved up to reach a high of

## FT FIXED INTEREST INDICES

	Aug 10	Aug 9	Aug 8	Aug 5	Aug 4	Year	High	Low
Govt Bonds (UK)	101.05	100.83	100.39	99.87	99.80	88.21	101.05	98.28
Govt Bonds (FR)	123.63	123.44	121.18	120.32	120.03	104.40	123.63	108.07
Govt Bonds (DE)	101.05	100.83	100.39	99.87	99.80	88.21	101.05	98.28
Govt Bonds (IT)	101.05	100.83	100.39	99.87	99.80	88.21	101.05	98.28
Govt Bonds (JP)	101.05	100.83	100.39	99.87	99.80	88.21	101.05	98.28

## OILY EDGED ACTIVITY

	Aug 10	Aug 9	Aug 8	Aug 5	Aug 4	Year	High	Low
Oil (Brent)	127.7	126.6	126.6	126.6	126.6	126.6	127.7	126.6
Oil (WTI)	126.6	126.6	126.6	126.6	126.6	126.6	126.6	126.6

197.36 in average volume.

Mr Philip Tyson, European economist at Yamachi International, pointed out the Bundesbank's tough stance on the interest rate front "hides well for the inflation outlook and helps the long end of the market".

subdued, prices sustained their upward momentum at the long end.

Dealers said there was nothing particularly new behind the long end's advance, which was put down to the follow-through from overnight buying in Japan, and to pre-announced jockeying.

In the afternoon, the Treasury was due to sell \$16.5bn in three-year notes, the first part of its latest refunding round.

■ THE RALLY in longer-dated US Treasury prices continued yesterday morning, pushing yields further into record low territory as dealers and investors prepared for the afternoon auction.

By midday, the benchmark 30-year government bond was up 1/4 at 109 1/4, yielding 6.456 per cent, another new record low. At the short end of the market, the two-year note was down 1/4 at 100 1/4, to yield 4.066 per cent.

Although trading throughout the morning was relatively

## BENCHMARK GOVERNMENT BONDS

	Coupon	Price	Change	Yield	Week	Month
Australia	6.500	100.00	+0.05	6.50	8.01	7.13
Belgium	6.000	103.03	+0.03	5.79	7.25	7.07
Canada	7.500	104.00	+0.00	6.53	7.10	7.14
Denmark	6.000	104.00	+0.00	5.71	6.82	7.03
France	6.000	104.00	+0.00	5.71	6.82	7.03
Germany	6.500	100.00	+0.05	6.50	8.01	7.13
Italy	11.500	103.03	+0.03	10.35	10.48	11.07
Japan	4.800	104.00	+0.00	4.80	3.81	4.03
UK	5.500	100.00	+0.00	5.50	4.15	4.30
Netherlands	7.000	105.00	+0.00	6.58	6.33	6.46
Spain	7.250	104.00	+0.00	6.93	6.44	6.68
US	6.000	104.00	+0.00	6.00	7.22	7.49
US Treasury	6.250	103.03	+0.03	6.25	5.80	5.73
ECU	8.000	104.00	+0.00	8.00	7.23	7.17

London closing, "despite New York morning session. Yields: Local market standard (1 Gross annual yield including withholding tax at 12.5 per cent payable by non-residents). Prices: US, UK in 32nds, others in decimal. Technical Data/ATLAS Price Sources.

at 123.28, up 0.36.

■ MEDIUM and long-dated UK government bonds gained over a quarter of a point as foreign investors continued to buy the gilt market, inspired by the favourable inflation outlook.

In the futures market, the September gilt futures contract broke through the 112 level to end at 112.01, up from 111.15 at the previous day's close.

The market is waiting for the release tomorrow of the July unemployment figures and

June average earnings and industrial production data.

■ THE JAPANESE government bond market ended firmer, supported by the strength of the yen against the dollar and hopes that the Bank of Japan will ease monetary policy over the next few months.

The September futures contract opened at 111.87 and reached a high of 111.78 before ending at 111.70.

## Slow ahead for privatisation of Greek groups

By Kerin Hope in Athens

GREEK privatisation, beset with legal obstacles, political opposition and union resistance, is making painfully slow progress.

The diversity of state-controlled assets for sale in 1990 created problems for the government in setting priorities for disposal. The 200 or so companies on offer amounted to a cross-section of the economy, ranging from small textile and white goods producers to major concerns like shipyards, banks and cement makers.

To underline the official commitment to transparency, the government selected prestigious international banks to advise on disposals, but often with considerable delay.

Credit Suisse First Boston has done best, advising on the sale of a 35 per cent strategic stake in OTE, the state telecommunications company, and also acting as joint global co-ordinator, with Henry Schroder Wragge.

However, the foreign advisers are failed to persuade the government to set clear regulations for the privatisation process. As a result, disposals were at first carried out piecemeal.

It was not until Mr Stefanos Manos, a keen advocate of unbundling the state, took over both the economy ministry and the privatisation portfolio that the pace of disposals picked up.

To date, about 70 companies have been unloaded, raising Dr200bn (\$850m), of which Dr150bn came from the sale of Hellenic General Cement to

Calcestruzzi, a subsidiary of Italy's Ferruzzi Group. This year's budget target for privatisation revenues is Dr300bn, to be covered by the sale of OTE and the two refineries.

While most sales so far have been directed at the Athens stock exchange, becoming a vehicle for disposals. The government recently sold a 37 per cent stake in Hellenic Sugar, the state sugar producer, for Dr1.1bn. Two more state banks will be privatised this year, following the sale by public tender of Bank of Athens to Korea's Hanjin group for Dr1.2bn.

However, plans to sell a 49 per cent stake in Olympic Airways, the state carrier, are on hold while the airline is being restructured.

Moreover, both major sales in 1992 have run into problems that will affect future disposals. Hellenic Bank will probably be put up for sale again later this year because of Ferruzzi's political and financial difficulties.

At Eleusis Shipyards, sold by Commercial Bank for \$12m to N.J. Perakis, a London-based Greek shipping group, labor problems, left unresolved in the interests of bringing off the sale, have intensified since the new owners took over. This has proved a deterrent to other leading Greek shipowners being courted by the government to take over Hellenic Shipyards, the state-owned yard.

Even the OTE sale is dogging into a cliffhanger, with the government being forced to delay the passage of enabling legislation, which would transfer management to the strategic investor, because of opposition from a faction in the ruling conservative party.

However, if either the sale or flotation, where the international tranche amounts to a per cent, fall victim to additional delay, delays may turn to other international telecom communications offerings, denting a heavy blow to Greek credibility in financial markets.

## Strong demand for asset-backed FRNs

By Antonio Sharpe

THE international bond market was enlivened yesterday by the launch of the first securitisation of consumer loans in the sterling sector.

Demand from domestic and foreign investors for the £190m offering of asset-backed float-

would be to reduce bank debt. The issue was made up of £170m of senior Triple A notes and supported by a £20m tranche of mezzanine subordinated notes. The notes are backed by 80,000 unsecured consumer loans, advanced for home improvements, and are expected to have an average life of just under four years.

Baring's said the notes offered investors a return of 55 basis points over the three-month Sterling London Inter Bank Offered Rate (Libor). The notes were priced at a slight discount to par and were offered at par when they were freed to trade in the late afternoon.

Also in the sterling sector, English & Scottish Investors raised £25m through the issue of debenture stock due 2023.

The stock's gross redemption yield was fixed at 75 basis points over the semi-annual

yield of the UK Treasury's 8 1/2 per cent stock due 2017, which stood at 8.282 per cent yesterday.

Mr John Cameron, director at the underwriters, Kleinwort Benson, said that the stock's coupon of 8 1/2 per cent represented the lowest borrowing cost for an investment trust since the 1980s.

Elsewhere, Commerzbank raised DM500m through an issue of five-year Eurobonds with a coupon of 6 per cent. An official said the break-even price for underwriters was 99.20 and that the bonds were being placed in

Switzerland, the Benelux countries and through the bank's domestic retail network.

Syndicate managers said that the recent volatility in the European exchange rate mechanism and hopes of a cut in German interest rates had increased the attraction of the D-Mark sector.

## NEW INTERNATIONAL BOND ISSUES

	Amount	Coupon	Price	Maturity	Fees	Spread	Book runner
Commerzbank 5-year Eurobonds	500	6	101.2	Sept 1998	2	-	Commerzbank
First 2, senior notes	170	(n)	99.89	Jul 2005	0.36R	-	Baring Brothers & Co.
Australian dollars	500	7	101.75	Sept 1998	2	-	Hemibank Bank
Primary Ind Bank of Australia	500	6.625	100.38R	Sept 1998	0.25R	-	Chemical Investment Bank
DANISH KRONER	50	0.875	100	Aug 1997	-	-	Yamachi Bank (Switz)
Swiss Francs	50	0.875	100	Aug 1997	-	-	Yamachi Bank (Switz)

Final terms and non-callable unless stated. The yield spread over relevant government bonds at launch is supplied by the lead manager. A floating rate note, 3-month LIBOR plus 0.50 per cent, is also being issued. At the re-offer level. At Coupon pays 3-month LIBOR + 0.50 per cent until July 1998 and + 1.00 thereafter. Callable in July 1998 and annually thereafter at par. Average life: 3.57 years. Mezzanine notes of £20m were also issued with undisclosed terms. By Faxing: 18/8/93.

## HK futures exchange to repay 1987 crash loan

By Simon Davies  
in Hong Kong

THE HONG KONG Futures market will on Friday repay the special HK\$1.93bn (US\$249m) "lifetime" loan which rescued it from bankruptcy after the October 1987 stock market crash.

Since the crash, the government has imposed a 0.3 per cent levy on all stock exchange transactions, and a HK\$30 levy (subsequently reduced to HK\$5) on all Hang Seng Index futures contracts, to help repay the loan.

These special levies will be suspended after the close of trading on Friday.

The Hang Seng Index futures contract had been the second most active in the world in 1987, but after the four-day closure of the stock market from October 19, members of the Futures Exchange defaulted on HK\$1.5bn worth of obligations.

It is only in the past 12 months that the futures market has seen a recovery in turnover, and the suspension of the levy is expected to encourage greater liquidity.

Mr Michael Cartland, secretary for financial services, said: "The suspension of the special levy clears up the last outstanding issue left over from the 1987 market crash, which can finally be regarded as a matter of history."

## China issues Yankee bonds

CHINA has for the first time issued bonds in the US, according to the official Xinhua News Agency, AP-DJ reports from Beijing.

China International Trust and Investment Corp (Citic), a leading Chinese borrowing institution, issued \$350m worth of non-callable, 10-year Yankee bonds on July 28. The bonds sold at 99.75 and have a yield of 6.816 per cent, a percentage point more than the US Treasury's 10-year note.

Citic also plans to issue \$300m in bonds later this month in Luxembourg.

## LIFFE EQUITY OPTIONS

	Aug 10	Aug 9	Aug 8	Aug 5	Aug 4	Year	High	Low
Aug 10	101.05	100.83	100.39	99.87	99.80	88.21	101.05	98.28
Aug 9	100.83	100.39	99.87	99.80	88.21	101.05	98.28	88.21
Aug 8	100.39	99.87	99.80	88.21	101.05	98.28	88.21	88.21
Aug 5	99.87	99.80	88.21	101.05	98.28	88.21	88.21	88.21
Aug 4	99.80	88.21	101.05	98.28	88.21	88.21	88.21	88.21

	Aug 10	Aug 9	Aug 8	Aug 5	Aug 4	Year	High	Low
Aug 10	101.05	100.83	100.39	99.87	99.80	88.21	101.05	98.28
Aug 9	100.83	100.39	99.87	99.80	88.21	101.05	98.28	88.21
Aug 8	100.39	99.87	99.80	88.21	101.05	98.28	88.21	88.21
Aug 5	99.87	99.80	88.21	101.05	98.28	88.21	88.21	88.21
Aug 4	99.80	88.21	101.05	98.28	88.21	88.21	88.21	88.21

	Aug 10	Aug 9	Aug 8	Aug 5	Aug 4	Year	High	Low
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Aug 9	100.83	100.39	99.87	99.80	88.21	101.05	98.28	88.21
Aug 8	100.39	99.87	99.80	88.21	101.05	98.28	88.21	88.21
Aug 5	99.87	99.80	88.21	101.05	98.28	88.21	88.21	88.21
Aug 4	99.80	88.21	101.05	98.28	88.21	88.21	88.21	88.21

	Aug 10	Aug 9	Aug 8	Aug 5	Aug 4	Year	High	Low
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Aug 9	100.83	100.39	99.87	99.80	88.21	101.05	98.28	88.21
Aug 8	100.39	99.87	99.80	88.21	101.05	98.28	88.21	88.21
Aug 5	99.87	99.80	88.21	101.05	98.28	88.21	88.21	88.21
Aug 4	99.80	88.21	101.05	98.28	88.21	88.21	88.21	88.21

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Aug 8	100.39	99.87	99.80	88.21	101.05	98.28	88.21	88.21
Aug 5	99.87	99.80	88.21	101.05	98.28	88.21	88.21	88.21
Aug 4	99.80	88.21	101.05	98.28	88.21	88.21	88.21	88.21

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Aug 8	100.39	99.87	99.80	88.21	101.05	98.28	88.21	88.21
Aug 5	99.87	99.80	88.21	101.05	98.28	88.21	88.21	88.21
Aug 4	99.80	88.21	101.05	98.28	88.21	88.21	88.21	88.21

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Aug 8	100.39	99.87	99.80	88.21	101.05	98.28	88.21	88.21
Aug 5	99.87	99.80	88.21	101.05	98.28	88.21	88.21	88.21
Aug 4	99.80	88.21	101.05	98.28	88.21	88.21	88.21	88.21

	Aug 10	Aug 9	Aug 8	Aug 5	Aug 4	Year	High	Low
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Aug 9	100.83	100.39	99.87	99.80	88.21	101.05	98.28	88.21
Aug 8	100.39	99.87	99.80	88.21	101.05	98.28	88.21	88.21
Aug 5	99.87	99.80	88.21	101.05	98.28	88.21	88.21	88.21
Aug 4	99.80	88.21	101.05	98.28	88.21	88.21	88.21	88.21

327 )	330	2½	14½	22½	4½	18	21
RTZ	880	30	55	70½	1	15	21½
878 )	700	1	28	42½	24	38	44½



## Shift in spending patterns means uncertain outlook for worldwide advertising growth

# Currency gains help Saatchi to £9m

By Peggy Hollinger

CURRENCY gains boosted interim sales and profits at Saatchi & Saatchi, the heavily-indebted advertising group, which yesterday reported a £7.4m increase in the pre-tax return to £9.1m.

The profits advance was achieved on revenue up 11.5 per cent to £404m for the six months to June 30. Favourable currency movements had been responsible for virtually all of the 13.4 per cent improvement in continuing operations.

Mr Charles Scott, the accountant who took over as chief executive of the world's fourth largest advertising agency in April, said that in spite of the currency gains the interim results showed a group "improving steadily from a financial viewpoint". Revenue for the current year was expected to be broadly similar to last year's £748m, excluding currency movements.

He warned against complacency, however, saying that a shift in the spending patterns of customers away from short bursts of promotional activity to more sustained value for money branding "could disrupt... traditional expenditure patterns". The worldwide outlook for advertising growth "is uncertain," he added.

Net debt had fallen from £182m at the end of 1992 to £177m at June 30 following the £73m rights issue. Mr Scott said the group aimed to reduce borrowings to £145m by the end of 1993.

He re-emphasised his commitment to paying a dividend in 1994. Earnings per share were 1.9p (4.3p losses).

Mr Scott said much remained to be done to improve the group, particularly in light of the downturn in Europe. "We still need to get our costs down in some areas."

Margins had fallen from a peak of 5.5 per cent in the first half of 1992 to 4.7 per cent. This was expected to rise to 6 per

cent by the end of the year, after further cost-cutting, and to 10 per cent by the end of 1995. Saatchi, which has cut staff by 5 per cent in the last 18 months, is expected to seek further reductions in Europe and possibly the US.

Continental Europe had suffered most severely in the first half, particularly Spain. Trading profits were more than halved from £2.7m to £4.5m. The 33 per cent increase in profits from the US to £10.8m was mainly because of currency gains. Underlying revenue growth remained flat.

The most encouraging signs came from the UK and Pacific region. Although UK revenues fell 3 per cent, trading profits were up from £2.8m to £3.1m. The group's stronger financial position meant that it would begin to focus on investing the rights issue money, Mr Scott said. One of the first targets would be to build up the Zenith media buying company in a global concern.



Charles Scott: group was now in a stronger financial position

## Bensons lists on low tide of doubled losses

By Catherine Milton

BENSONS CRISPS, conceived in wartime austerity, yesterday splashed out on a shipboard press lunch, as the company listed on a low tide of doubled pre-tax losses made in the company's weaker first half.

It was all a world away from Mr Sidney Benson, the fish and chip shop proprietor who fought a 1940s oil shortage with lard and ensured an unbroken supply of crisps for the people of Wigan, founding the snack

maker at the same time. The "informal press luncheon", aboard the Honourable Company of Master Mariners Headquarters Ship, the HMS Wellington, was probably not meant as ironic allusion to the late, lush eighties.

Mr Tony Fiddian, the finance director presiding over losses of £286,000 (£191,000) for the six months to May 29, said: "It's a matter of honour. We turn out whether the news is good or bad."

The losses were struck on turnover

up at £16.5m (£15.6m). The increase in sales was entirely due to supermarkets and discounters, in line with the general trend.

In the independent sector, which accounts for more than 50 per cent of Bensons' sales, Golden Wonder, owned by Dalgety, had taken market share by slashing prices to 1970s levels.

Sight and Sound, the company's small animation offshoot, suffered from a last minute cancellation as a result of which it also lost money.

Nevertheless, the interim dividend is maintained at 0.7p, although losses per share deepened to 3.2p (1.7p).

All this on top of a first half typically weakened by seasonally high potato prices, means Bensons could be forgiven for describing its results as disappointing, but not surprising.

However, Mr Malcolm Jones, chairman, said the second half "is beginning to take on a more positive shape".

Despite this, Bensons' shares ended the day 7p lower at 62p.

## Citibank to sell UK life unit to Cannon Lincoln

By Norma Cohen, Investments Correspondent

CITIBANK is to withdraw from the UK life insurance underwriting business and is selling its Citibank Life Assurance unit to Cannon Lincoln, the UK life insurance subsidiary of Lincoln National Corporation of Indiana.

Terms of the sale were not disclosed. Just 18 months ago, Citibank made a significant push into the UK life business by acquiring the sales force of MI Group, a 700-strong sales team known for its hard-sell approach and reliance on cold-calling customers.

At the time, Citibank Life had assets under management of £100m, which have since grown to £250m. Since then, Citibank has injected fresh capital into the subsidiary, most recently a £3.25m addition within the past

few months, according to Mr Paul Curran, head of UK consumer banking for Citibank.

Mr Curran said the move reflects the continuing rationalisation of the bank's operations worldwide. "While we think life and pensions businesses are key, we don't think we need to be in underwriting," he said.

Citibank will continue as a "tied agent" of the new combined entity, selling its products exclusively through its branches. Also, Cannon Lincoln sales agents will have access to Citibank customer lists and in turn, will offer some retail Citibank products, such as short term deposit accounts and mortgages to its own customers.

The move is part of a growing tide of rationalisation in the UK life insurance business, spurred on by tighter disclosure regulations which are expected to heighten competi-

tion among firms.

For its part, Cannon Lincoln said the acquisition is part of its strategy to play a significant part in the UK life insurance business.

The combined businesses will have assets under management of over £950m and will become the 16th largest seller of unit-linked life and pensions products in Britain. It will have a combined sales force of 1,428 directly employed sales agents and 1,040 tied sales agents who sell Cannon Lincoln products exclusively but who are not directly employed by the company.

After the acquisition, Cannon Lincoln will have 80 branch offices, up from the current 30, and its head office staff will roughly double to 720.

Cannon Lincoln said there were currently no plans for rationalisation of staff following the acquisition.

## Advertising upturn lifts CIA

By Catherine Milton

CIA GROUP, the independent advertising media buyer, yesterday announced pre-tax profits ahead from £1.87m to £1.89m in the six months to June 30, as clients returned to more normal budget patterns.

Mr Chris Ingram, chairman, said: "Half year comparisons with 1992 have been adversely affected by a shift in our business towards the second half of the year, after an unusually

even split last year." He said all companies in the group would show increased sales in the full-year.

Turnover rose to £122.9m (£116.3m) on the back of increased spending by clients and new business. Mr Ingram said: "There are some small signs of the recession ending in the UK, but we are seeing recessionary patterns in continental Europe."

Operating and administration costs increased to £5.57m

(£4.94m), reflecting investment in new senior management and start-up costs of the Billett Consultancy business.

Investment income was lower at £310,000 (£753,000) as UK interest rates fell and cash decreased to £7m (£8m), mainly because of CIA's purchase of a 45 per cent stake in Blufin of Italy.

The interim dividend goes up to 1.48p (1.32p), payable from earnings of 8.3p (8.59p) per share.

## Russell Hobbs behind 88% leap at Pifco

By Roland Fuld

A STRONG performance by its Russell Hobbs brand enabled Pifco, the electrical appliances group, to report a 88 per cent increase in annual profits.

The pre-tax outcome for the 12 months to April 30 rose from £1.17m to £2.3m on sales of £37.4m (£40m).

Mr Michael Webber, chairman, said: "Improved efficiency and profitability at Russell Hobbs and tight control on

all costs throughout the group was responsible for the rise in profits."

As part of the rationalisation the workforce was reduced by 12 per cent, leading to the loss of 78 jobs. The company ended the year with a net cash balance of £4.6m.

In the 28 months before the group acquired Russell Hobbs it incurred losses of £31m. Mr Webber conceded that analysts had been nervous about the purchase, believing it to be

either a big lead forward or big mistake. "I believe we have now proved it has been a success," he said.

Tax charge remained low at 5 per cent because of accumulated losses at Russell Hobbs.

Pifco is exploring potential acquisitions in the European small appliance industry.

"Timing is everything," said Mr Webber, "but there could be some good buys in Germany where many of the family businesses are thinking twice

about their options."

He described consumer confidence in the UK as "fragile and erratic" with margins under pressure.

The company is planning to launch a number of products at the bottom end of the market to co-exist with its premium brands such as Russell Hobbs and Carmen.

Earnings per share rose to 25.5p (13.9p). The final dividend is raised to 4.75p making a total of 8.25p (7.75p).

## Brit Land signs Soros link

A BINDING agreement to set up a property partnership between British Land and the Quantum Fund, headed by Mr George Soros, has been signed 10 weeks after it was first announced, writes Vanessa Houlder.

The delay in finalising stemmed partly from the complexity of the tax and legal arrangements, complicated by Quantum's move from the Netherlands Antilles to the Cayman Islands.

The final agreement has

given British Land the right to buy Quantum's interest, once the investing phase of the partnership, which is expected to have funds of at least £1bn, is complete. If British Land decides not to buy out its partner, Quantum may do so.

British Land said that the importance of the new clause was that it allowed it to plan its finances ahead for the exit. In its preliminary form, the partnership was expected to be ended through the liquidation of the property.

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Allied Irish	4.14	Oct 7	3.8	-	83
Bensons Crisps	0.71	Oct 5	0.7	-	2.86
BPP	3	Nov 4	2.7	-	8
CIA	1.48	Oct 5	1.32	-	2.86
General Accident	8.7	Jan 1	8.7	-	26.78
Howard Holdings	0.5	Oct 19	0.5	-	0.5
New Ireland	3.58	Sep 17	3.5	-	12.56
Phico	4.75	Oct 1	4.25	8.25	7.75
Practical Inv	2.49	Oct 19	2.2	3.59	3.3
Rexmore	1.05	Oct 7	1.05	1.75	1.75
Riviera Group	1.4	Sep 27	1.4	-	7.525

Dividends shown pence per share net except where otherwise stated. 100 new shares capital. 800m stock. Excludes special distribution. 100m currency. 100m 100m.

This announcement appears as a matter of record only.

August 1993

### CITC Seoul Access Trust

(a securities investment trust established under the laws of the Republic of Korea)

managed by



Citizens Investment Trust Management Co., Ltd.

PLACING

of

5,000,000 Units

at US\$ 10.30 per Unit

payable in full on subscription

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of the Units on

The Stock Exchange of Hong Kong Limited

Underwriter

Korea Development Securities Co., Ltd.

Placing Agents

Baring Securities Limited

Jardine Fleming Securities Limited

Daeyu Securities Co., Ltd.

Daishin Securities Co., Ltd.

First Securities Co., Ltd.

KDB Bank (U.K.) Limited

Kleinwort Benson Securities (Asia) Co., Ltd.

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Please refer to the prospectus for the details of the securities offering and the terms of the subscription.

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fondo de inversiones de venezuela

PRIVATISATION PROCESS OF

C.A. ENERGIA ELECTRICA DE BARQUISIMETO (ENELBAR)

OPENING OF REGISTER OF INTERESTED PARTIES

The Fondo de Inversiones de Venezuela ("F.I.V."), as the coordinator of the Venezuelan privatisation process, will privatise, via an international bid process, up to 89.65 per cent of all outstanding shares of C.A. ENERGIA ELECTRICA DE BARQUISIMETO ("ENELBAR") on October 14, 1993 in Caracas, Venezuela.

ENELBAR is a fully integrated company that generates, transmits and distributes electric energy in the State of Lara. The Company has 200,362 subscribers, covers a total geographic area of 9,800 square kilometers and has an installed generating capacity of 159 MW. During 1992, the Company sold a total of 1,284 GWh, with total revenues equivalent to approximately US\$31.3 million.

In privatising ENELBAR, the Fondo de Inversiones de Venezuela will also be selling a large portion of the distribution assets owned by C.A. de Administracion y Fomento Electrico ("CADAFE") located in the State of Lara, thereby integrating most of the electrical sector assets of the State of Lara in the privatisation process. CADAFE's assets comprise 336 kilometers of transmission and distribution lines which serve over 49,103 subscribers and a service area of 10,000 square kilometers. During 1992, these assets sold a total of 133 GWh of energy with total revenues equivalent to US\$4.6 million.

The Fondo de Inversiones de Venezuela has selected The Chase Manhattan Bank, N.A. ("CHASE") as its advisor to assist in this privatisation process. CHASE will be working with the Fondo de Inversiones de Venezuela in the preselection of qualified potential investors or consortia which must include the participation of qualified operators. Prequalification will begin on August 16, 1993.

The Fondo de Inversiones de Venezuela invites interested parties to request further information regarding the ENELBAR privatisation, including minimum prequalification requirements. For further information, please contact The Chase Manhattan Bank, N.A.:

Caracas: Mr. Jorge Sosa/Mr. Guillermo Vernet

Telephones: (582) 951-1492 or 951-4211

Fax: (582) 951-5134 or 952-8482

New York: Mr. Charles Wortman/Mr. David Morales

Telephones: (212) 552-6256 or 552-2668

Fax: (212) 552-2377 or 552-0208

### LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE

Chancery Division

IN THE MATTER OF

WATERGATE INTERNATIONAL

AND IN THE MATTER OF

THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice (Chancery Division) dated 25 July 1993 confirming:

(1) the reduction of the share capital of the above-named company from £14,946,301.80 to £1,000,000.00; and

(2) the cancellation of the share premium account of the said company of £3,792,160.90

and the Minute approved by the Court sharing with respect to the capital of the Company on the above-mentioned Act were registered by the Registrar of Companies on 4 August 1993.

DATED the 5th day of August 1993

Bernard Leitch, Solicitor

London Bridge, London EC3N 3AA

Ed. ILJUT/1993/34

Solicitors for the above-named Company







## FINANCIAL TIMES



## COMMODITIES AND AGRICULTURE

## Copper market remains tense

By Kenneth Gooding,  
Mining Correspondent

COPPER'S PRICE fell sharply on the London Metal Exchange yesterday but the severe technical supply tightness for September to November did not ease and the market remained very tense and nervous.

Yesterday's fall was triggered by a US fund unwinding buying contracts late on Monday.

day, traders said. The volume was "heavy" and caused a knock-on effect in early LME trading.

Cash copper closed \$20.50 down at \$1,937 a tonne, while three-months metal was \$1,896.50, down \$41.

Mr Angus MacMillan, analyst at Biliton-Enthoven Metals, part of the Royal Dutch/Shell group, said the near-term outlook for copper had

deteriorated recently. This was reflected in a further increase in LME copper stocks yesterday to 471,900 tonnes, a 15-year peak.

He said: "If the squeeze is maintained, prices could move higher as the September options declaration approaches. But, if our assessment of the fundamentals is correct, a very sharp reversal could be in prospect."

## Aluminium row escalates

By Leyla Bouton in Moscow  
and Kenneth Gooding  
in London

THE STORM of disapproval about the European Commission's decision to put short-term restrictions on aluminium imports from the Commonwealth of Independent States increased in ferocity yesterday.

Mr Paul O'Neill, chairman of the Aluminium Company of America, the world's biggest aluminium producer, warned that the EC's move would certainly increase trade friction and might force the US industry to ask its government to take retaliatory action.

Russia's foreign economic relations ministry accused the EC of "betrayal" and added: "Restrictions on aluminium imports from Russia contradict numerous declarations of Community representatives about support for Russian reforms and trade liberalisation."

Intercomal, the CIS aluminium industry's trade association, said the EC had given no hint that it would take such draconian action and suggested "this will confuse the [aluminium] market and create unnecessary disorder".

The EC said at the weekend that the European aluminium industry was being "seriously damaged" by the surge in imports from the CIS and that imports until the end of November would be limited to 60,000 tonnes.

In June, Alcoa cut production at its smelters by 25 per cent, partly in the hope of

heading off action by the EC. At that time Mr O'Neill, a fervent free-trade advocate, insisted that the western aluminium industry had to learn to live with the changed situation following the collapse of the former Soviet Union and should not resort to protectionism.

Yesterday he said he had followed Alcoa's June cuts with talks with US trade officials in the hope that they would raise the issue with the EC. But, apparently, nothing had been done. He was "extremely disappointed" by the EC decision, which he called a "futile action"; the market gave its judgment in a decisive way by dropping the price of aluminium substantially.

Mr O'Neill said the EC statement showed the futility of the commission's restrictions by stressing that there were not enough statistics available to see what was going on in the CIS industry.

The restrictions would have little impact because the industry would swap CIS aluminium for that made in Brazil or North America and send that to Europe.

"The only logical way to make the scheme effective is for the EC to restrict imports from anywhere in the world to 60,000 tonnes in the next four months."

"Clearly we have to assume more Russian metal will be directed towards the US. This is unfair trade, so I must get my lawyers and trade experts together to see if we can stop that flow. If this is the way our

political leaders want to play, then we must act to protect ourselves," he said.

Mr Elliot Spitz, a vice chairman of Intercomal, said there had been two meetings between the CIS industry, Russian government and EC officials. Intercomal had assumed that negotiations would continue until satisfactory arrangements about imports to the EC could be worked out.

More talks were scheduled for September and, while Intercomal did not expect that the present restrictions would be lifted, "we are much more concerned to prevent an extension to the restrictions".

As for the EC complaint that the CIS industry had failed to provide statistics, Mr Spitz pointed out that this was caused by the collapse of centralised structures as the Soviet Union broke up.

But today all the CIS aluminium industry's plants were open to receive western visitors and "there is no doubt about the willingness of the industry to co-operate with the west".

Meanwhile, the Russian foreign economic relations ministry urged the commission to drop the restrictions and instead stand by an agreement reached in July to explore alternative ways for limiting CIS exports.

It said the EC's unilateral action was a serious blow to Russia's economy and trade and at odds with the EC's previous support of Russian economic reforms.

## Colombia's black city turns to green sugar

John Madeley examines ideas for making cane harvesting environmentally sound

THE SUGAR industry around the Colombian city of Cali does not arouse many sweet feelings among the local population. Thick black smoke belches from the large sugar fields close to the city, creating a serious hazard for road users, affecting people's lungs and producing an ash that rains from the sky to blacken clothes.

In an area where the daytime temperature averages around 25°C throughout the year, sugar-cane is continuously planted and harvested, before harvesting the cane is burnt - so the smoke and ash rarely stop.

Without damaging the crop, burning removes the leaves from sugarcane stalks and makes them easier for cutters to harvest. Concerned that this "sugar by-product" is contributing to a cleaner environment, the Colombian sugarcane industry's research arm, Cenicaña, is trying to help farmers to clean-up the skies and harvest their cane "green" rather than burnt.

Sugarcane production in Colombia is concentrated on 135,000 hectares in the flat lands of the country's Cauca Valley, near Cali. About a quarter of annual output is exported, earning some \$140m a year.

Costs of production are around 11 cents a lb, about 1.5



Smoke and ash are constant problems for the citizens of Cali

cents more than the current world price. A buoyant national market takes most of the output and accounts for the industry's profitability.

Switching over to green harvesting may be desirable, but "it will need major changes", says Cenicaña's director, Mr James Cook.

The crop is cut by hand and if existing varieties of cane continue to be used, the cutters would only harvest about 70 per cent of their current output. As they are paid for every tonne they cut, their income

would fall by about 30 per cent. The answer, Mr Cook believes, is to develop new varieties that can be harvested "green" as quickly as burnt cane. "We have some very promising lines which we call self-striping, where the leaves fall off."

It also helps if the new varieties are bred with thicker stems so that the cutters get more weight per cut; if they are the same number of stems a day, they harvest a higher quantity of cane, so maintaining or increasing their income.

Again, it helps if varieties can be developed that are more erect as this makes them easier to work with.

The new varieties will also overcome other problems facing the sugar industry, believes Mr Cook. "With the present varieties, we take a lot of trash, such as leaves, to the sugar mill, which interferes with the factory process," he says. "If we can grow varieties where the leaves just fall off naturally before harvesting, we can overcome a lot of these problems."

Cenicaña is also trying to develop varieties that have a higher sugar content. "If we have a higher sugar content per tonne of cane harvested, then we can accept slightly higher levels of trash," says Mr Cook.

There are other agricultural advantages in harvesting green. He points out, "If we harvest green, we get a mulch which covers the soil and helps to conserve water and control weeds and may, in the long term, increase fertility."

A further benefit is that green harvesting leaves behind substantially more residues, which can be used for industrial purposes. Sugar residues are already used to make paper and could be adapted as an energy source, possibly to generate electricity. "Residues might also be used to fuel the

boilers in sugar mills, which would mean a saving of coal."

Although cane for sugar is grown in monocropping fashion in Colombia, it normally needs no pesticides. Biological control is the norm, with pest control being controlled by beneficial insects. Mr Cook wants to see this biological control maintained but cautions that the change to green harvesting would create uncertainties.

"We would have to harvest green cane for several years before we could be sure that the biological control would still be effective," he says.

His other concern is that the breeding material used in the development of new varieties is not available in Colombia and is generally in decline throughout the world. "Unless the genetic resources are maintained, then we may not be able to get the breeding material we need," he warns. Cenicaña is trying to develop its own gene pool in order to make crosses and breed new varieties.

While sugar originates in Papua New Guinea, germplasm collections are now maintained chiefly in Cuba, France, India and the US.

"It will be a slow process but I think Colombia will eventually move over towards green cane," says Mr Cook. "Australia has taken a big stride towards eliminating burning."

## Gold rise saves Australian firms

By Kenneth Gooding

GOLD'S RECENT price rise has just in time to save 30 to 40 junior Australian exploration and mining companies, said Mr Ross Louthan, managing director of the Australian mining publishing and research company, Resource Information Unit, yesterday.

Many junior companies "were hanging on by the knuckles", without cash to explore and a poor climate for joint ventures. Now they had been able to raise cash and money spent on minerals exploration would jump by at least 40 per cent this year, he said, at the launch of the latest edition of the Register of Australian Mining which lists every mining and gas project from Adrenal Hill to Zeolite Australia.

Every available drilling rig was at work - including some that should have been retired years ago - and Australia was on track to maintain its position as the third or fourth-largest gold producer in the world. Register of Australian Mining 1993/94: 2145 from Metal Bulletin, 3 Park Terrace, Worcester Park, Surrey, KT4 7HY, UK.

## Japan urges beef import cuts to aid farmers

By Erika Terazono in Tokyo

JAPAN'S agriculture ministry is trying to stem a sharp fall in domestic beef prices by curbing imports of beef, prompting concerns among leading beef exporting countries including the US and Australia.

The ministry has asked domestic meat traders to cut back on excessive purchases of foreign beef, and to import in an "orderly" manner.

While a ministry official said that the request was not "administrative guidance" (an unwritten directive from bureaucrats), a US official criticised the action as inappropriate.

ate, with influences other than market forces affecting prices.

"The move goes against the principle of the 1986 beef and citrus agreement," he said.

The action comes as the new prime minister Mr Morihiro Hosokawa, who is calling for more transparency in government dealings, takes office. It indicates that the old ways of the country's bureaucrats will die hard.

The Japanese beef market was opened in 1988 under strong pressure from the US, with quotas abolished in 1991. Imports for the year to last March surged 28 per cent from the previous year's level, to

423,000 tonnes. The tariff cut at the beginning of April from 60 per cent to 50 per cent further boosted import growth by a year-on-year 30 per cent during the April to June quarter.

Agriculture ministry officials say wholesale beef prices have fallen by as much as 60 per cent since the market was opened. The recent fall in consumer confidence has prompted a shift from expensive Japanese beef to cheaper imports, and the higher yen has further lowered the price of foreign beef.

Although Mr Hosokawa has stressed the shift to a consumer-oriented market from the

supplier-focused tradition, Japanese beef producers have considerable political clout and have been pressuring politicians, particularly during the recent election campaign. The ministry official said import restrictions could not be ruled out, if a further decline in prices threatened the welfare of Japanese beef producers.

However, US and Australian officials insisted that Japan had no grounds for imposing import restraints, as the agreements on beef included safeguard measures to implement restrictions only if the import level climbed to 680,000 tonnes.

## Government supports mine over aborigine land claim

AUSTRALIA'S federal government, under pressure from miners and state governments, yesterday gave its support to a Queensland aluminium and bauxite project that promises 2,000 jobs but is under threat from an aborigine land claim.

Mr Michael Lavarch, the attorney general, said legislation protecting Comalco's Weipa project, the first work-

ing mine to be hit by a native title claim, may be introduced in September. "The mining leases which Comalco hold will be validated," he said in a radio interview.

The Weipa bauxite mine leases are included in a claim by the aboriginal Wep people for more than 35,000 sq km of land on the western side of Cape York peninsula. A landmark 1992 high court

case, known as the Mabo case after one of the aboriginal litigants, established aboriginal native title. It ruled that where aborigines could prove a continuing relationship with their traditional lands, their native title might not have been extinguished by white settlement.

Comalco, 67 per cent owned by CRA, had said the aboriginal claim would scare off land-

ers from a planned \$1.83bn (850m) expansion of its smelter and electricity generating operations at the port of Gladstone.

It declined to comment on Mr Lavarch's remarks. But Mr Lavarch's spokesman, executive director of the Australian Mining Industry Council, said the move, "Mr Lavarch has seen the value of the project to Australia," he said.

## MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.6 per cent, \$ per tonne, warehouse, 1,550-1,610 (1,540-1,590).

BISMUTH: European free market, 99.9 per cent, \$ per lb, tonne lots in warehouse, 2,300-2,500 (same).

CADMIUM: European free market, 99.5 per cent, \$ per lb, tonne lots, 0.45-0.50. COBALT: MB free market, 99.8 per cent, \$ per lb, in warehouse, 11.85-12.55 (11.90-12.65);

99.3 per cent, \$ per lb, in warehouse, 10.40-11.25 (10.00-10.90).

MERCURY: European free market, 99.99 per cent, \$ per 76 lb flask, in warehouse, 100-115 (same).

MOLYBDENUM: European free market, drummed molybdenic oxide, \$ per lb, in warehouse, 2.35-2.45 (2.30-2.40).

SELENIUM: European free market, 99.5 per cent, \$ per lb, in warehouse, 4.80-5.35 (4.70-5.40).

TUNGSTEN ORE: European free market, standard min. 65

per cent, \$ per tonne unit (10 kg) WO<sub>3</sub>, cif, 23-35 (same).

VANADIUM: European free market, min. 98 per cent, \$ a lb V<sub>2</sub>O<sub>5</sub>, cif, 1.30-1.40 (same).

URANIUM: Nuxeo exchange value, \$ per lb, U<sub>3</sub>O<sub>8</sub>, 6.90 (7.00).

LME WAREHOUSE STOCKS (as at Monday's close)	
Aluminium	471,900
Copper	1,937
Lead	278,825
Nickel	103,170
Steel	278,825
Zinc	51,400

## WORLD COMMODITIES PRICES

## MARKET REPORT

After attempting to consolidate above \$380 an ounce the London GOLD price moved lower in line with a weaker tone in New York. At the close it was quoted at \$379.20 an ounce, down \$3.05 on the day. "We got trade selling with a vacuum on the downside," said one New York dealer. "We've been unable to get above the unchanged level, much less above yesterday's high of \$387.20 (for the December futures position)." ZINC's recent decline was temporarily halted and after setting a fresh six-year low of \$67.8 a tonne, the London Metal Exchange three months price rallied on trade

support to end the carb session at \$890 a tonne, up \$8. At the London Commodity Exchange COCOA prices, supported by an intelli former New York market and weaker sterling, closed up to 23 higher in active months but in routine total turnover of 4,814 lots. But traders did not rule out the possibility of a further slide. COFFEE prices dropped back from morning highs in what dealers said was a slight correction to an exaggerated upward move on Monday.

Compiled from Reuters

## London Markets

SPOT MARKETS	
Grade oil (per barrel FOB/SEP)	+
Dubai	\$14.41-4.51U-1.09
Brent Blend (dated)	\$16.32-6.34-0.18
Brent Blend (Sep)	\$16.48-6.48-0.18
WTI (11 m Oct)	\$17.23-2.40U-0.17
Oil products	
DMES prompt delivery per tonne CIF	+
Premium Gasoline	\$158-162
Gas Oil	\$158-162
Heavy Fuel Oil	\$61-62 +0.3
Naphtha	\$158-160 -0.5
Petroleum Argus Estimates	
Oilcrack	+
Gold (per troy oz)	\$379.20 -3.05
Silver (per troy oz)	\$470.50 -1
Platinum (per troy oz)	\$336.00 -0.25
Palladium (per troy oz)	\$140.50 +0.75
Copper (LSE Product)	90.00U-1
Lead (LSE Product)	33.00U
Tin (Kuala Lumpur market)	122.50U-0.04
Tin (New York)	234.50
Zinc (LSE Prime Western)	62.00U
Cash (five weight)	130.350U-0.70
Strip (five weight)	91.85U-0.70
Plugs five weight	73.51U-0.20
London daily sugar (raw)	\$283.00 -8.1
London daily sugar (white)	\$283.00 -1.1
Tate and Lyle export (white)	\$281.00 -5.5
Brazil (English lead)	Unq
Maze (US No. 3 yellow)	\$108.5 +0.5
Wheat (US Dec Northern)	\$147
Rubber (Sep/94)	60.00U
Rubber (Oct/94)	60.50U
Rubber (LSE RSS No 1 Jul)	208.00U
Cocoa (US Philadelphia)	\$457.5U +7.5
Palm Oil (Malaysia)	\$353.0U +0.5
Cocoa (Philippines)	\$301
Soyabean (US)	\$202.0U -3
Cotton "A" index	\$5.55U
Wooltops (84s Super)	\$51U +0.10

SUGAR - LSE	
White	Close Previous High/Low
Oct	294.00 292.00 295.00 293.00
Nov	293.50 292.00 293.50 292.50
Dec	293.00 292.00 293.00 292.00
Mar	296.00 294.00 296.00 294.00
May	295.00 296.00 295.00 296.00
White 66/68 (11/16) Par - White FFF per tonne	
Oct 1993/94	16.51 16.45
COFFEE - LSE	
Close Previous High/Low	
Sep	1156 1167 1185 1148
Nov	1134 1143 1180 1129
Dec	1108 1150 1138 1101
Jan	1090 1111 1121 1080
May	1081 1108 1126 1100
Jul	1076 1109 1111 1086
COCOA - LSE	
Close Previous High/Low	
Sep	1156 1167 1185 1148
Nov	1134 1143 1180 1129
Dec	1108 1150 1138 1101
Jan	1090 1111 1121 1080
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# Profit-takers cut into share prices

By Terry Byland,  
UK Stock Market Editor

**PROFIT-TAKERS** finally moved into the UK stock market yesterday, taking their cue from the failure of the index sector to hold new highs and a reminder from BOC, the industrial chemicals group, of the pressures on corporate profits. Selling pressure increased in the second half of the session when early trading on Wall Street saw the Dow Industrial Average slipping away from the peak levels of the previous session.

Some surprise was expressed that UK equities should weaken when the bond market was still very firm. Some traders suggested that a rights issue might be in the offing. But the general view was that profit-taking was hardly unexpected after the strong advance in the stock market over the past month. The week equity account, which has brought substantial paper profits for investors, closes on Friday and there is every inclination to cash in early. The FT-SE 100 closed down 14.3 at 2,971.6.

Shares opened higher, on the back of Wall Street's overnight peak, and edged forward in early trading. However, equities went into reverse when the September future on the Footsie started the day with a sharp sell-off. At mid-morning,

the scene brightened when the futures contract pushed to a new peak of 3,006 but it was soon clear that buyers would not support this level.

Dealers said that it was underlying weakness in equities that pulled the future down, rather than the other way round, as is more often the case. The BOC trading statement for the third quarter, read by analysts as an

effective profits warning, hit hard at the market's newfound optimism, and also emphasised the question mark over the current valuations on which UK shares are trading.

However, nothing seemed able to halt the upward pace of the FT-SE Mid 250 index yesterday added another 7.4 to break through to a new peak of 3,406.8.

Demand for second line stocks also showed itself in the pattern of turnover. Around 10 per cent of the day's 3500 total of 777.5m shares was in non-Footsie shares. On Monday, 525.3m shares through the 3500 network were worth £1.19bn in retail business, slightly below recent averages but still comfortably profitable for the market professionals.

The Bank of England's Quarterly Bulletin, which appeared relatively cautious on hopes for an early base rate cut, was not released until after stock market hours. This morning will bring the first reaction to the bank's report from retail and consumer issues, which were steady yesterday as optimism on interest rates was buoyed by Monday's consumer

leading data.

International stocks drew little benefit from Wall Street's strength, oil shares mostly giving ground on uncertainty towards crude oil prices. Reuters, the global financial data group, came in for severe profit-taking after talks between the London International Financial Futures and Options Exchange (LIFFE) and Reuters' Globex subsidiary were suspended. The pharmaceutical sector held up well in the face of cuts in drug prices.

The financial share sectors remained dull as attention switched from the UK banks to the insurance companies which are now reporting on recent trading.

Account	Dealing Dates
First Dealings	Aug 10 Sep 6
Second Dealings	Aug 12 Sep 18
Third Dealings	Aug 13 Sep 19
Fourth Dealings	Aug 13 Sep 19
Account Dates	Aug 23 Sep 27

\* New share dealings only take place from two business days earlier.

## FT-SE

FT-SE 100	FT-SE MID 250	FT-A ALL-SHARE
2971.6 -14.3	3406.8 +7.4	1476.65 -4.21

	Day's	Aug 10	Aug 9	Aug 8	Aug 7	Year	Dividend	Earnings	P/E	Yld	Vol	Retn
FT-SE 100	2971.6	-0.5	2965.4	2968.8	2953.4	2279.5	2.85	5.80	21.38	57.86	107.01	1
FT-SE MID 250	3406.8	+0.2	3395.4	3387.8	3382.3	2213.0	3.55	5.71	21.73	62.66	126.82	2
FT-SE 100 vs US	3419.5	-0.2	3413.2	3407.1	3376.5	2223.4	3.88	6.10	20.50	64.15	120.50	3
FT-SE 100 vs UK	1491.6	-0.3	1486.8	1483.4	1476.2	1115.8	3.78	5.78	21.47	62.66	110.98	4
FT-SE SmallCap	1896.39	-0.4	1886.79	1882.5	1872.16	1167.0	3.32	6.00	34.07	76.72	127.11	5
FT-SE SmallCap vs US	1886.58	-0.5	1876.58	1872.16	1862.06	1167.0	3.52	5.82	21.72	76.72	127.11	6
FT-A ALL-SHARE	1476.65	-0.3	1469.86	1473.92	1461.08	1089.87	3.75	5.87	21.98	76.08	110.50	7

	Day's	Aug 10	Aug 9	Aug 8	Aug 7	Year	Dividend	Earnings	P/E	Yld	Vol	Retn
1 CAPITAL GROUPS PLC	1074.20	-	1073.77	1067.26	1056.45	700.58	3.71	3.94	33.45	21.41	1261.43	1
2 Baring Bank PLC	1137.18	-0.4	1141.85	1136.97	1123.32	713.03	4.12	3.41	41.25	21.38	1374.36	2
3 Concorde PLC	1006.91	-0.1	992.52	966.16	970.89	508.45	3.27	1.30	68.01	14.25	1390.27	3
4 Decipher PLC	3180.84	-0.1	3191.58	3185.38	3135.21	2009.58	4.83	4.83	67.43	67.43	1282.22	4
5 International Computers	2062.36	-0.1	2064.85	2060.75	2077.20	1826.44	2.96	5.76	27.26	62.42	1270.49	5
6 Engineering-Consolidated	444.21	-0.3	442.81	437.10	430.18	301.52	3.12	1	6.81	12.57	154.15	6
7 Engineering-Consolidated	829.38	-0.4	826.79	822.90	815.38	426.86	3.48	3.53	21.48	11.23	122.67	7
8 Metals & Metal Forming	458.89	-0.3	461.29	458.57	455.21	275.13	2.38	1	6.37	14.25	126.39	8
9 Mollum PLC	456.87	-0.9	452.90	448.12	440.70	301.00	4.78	4.15	33.68	9.83	125.13	9
10 Other Industrial	2224.14	-0.2	2237.88	2229.49	2208.42	1533.21	4.05	5.10	23.43	57.01	1152.17	10
11 CONSUMER GROUPS	1450.04	-0.4	1456.43	1455.16	1442.28	1480.53	3.49	6.79	17.88	29.55	984.10	11
12 Breweries and Distillers	1918.47	-0.1	1918.47	1914.57	1886.95	1921.11	3.84	6.05	15.00	42.01	938.89	12
13 Food Manufacturers	1323.39	-0.8	1323.39	1307.81	1302.41	1145.15	3.80	7.50	15.91	27.47	1004.56	13
14 Food Retailers	3271.08	-0.4	3281.42	3268.77	3263.51	2017.54	3.35	9.00	11.78	48.89	886.70	14
15 Health & Homecare	3251.63	-0.1	3250.19	3203.28	3278.25	361.84	3.78	6.73	17.36	43.19	772.83	15
16 Hotels and Leisure	1382.34	-0.2	1384.63	1356.41	1364.48	1021.57	4.27	6.08	20.65	45.01	1115.89	16
17 Insurance	2067.24	-0.1	2069.30	2057.21	2047.60	1386.22	2.55	4.90	24.74	28.91	1145.66	17
18 Packaging and Paper	875.22	-0.1	875.22	875.22	875.22	707.39	3.38	5.98	22.40	14.88	1142.55	18
19 Retail	1241.50	-0.1	1241.50	1236.97	1230.22	914.88	2.89	1.88	60.17	22.56	1264.14	19
20 Telephones	814.12	-0.1	813.86	817.27	817.22	544.38	3.75	5.92	21.98	14.88	1106.98	20
21 OTHER GROUPS	1554.39	-0.3	1558.38	1559.41	1548.18	1161.30	4.13	7.12	16.98	31.88	1117.53	21
22 Business Services	1061.04	-1.0	1077.94	1079.50	1064.24	1192.49	2.77	7.07	18.13	21.29	1103.84	22
23 Chemicals	1542.42	-0.1	1558.17	1575.03	1569.80	1291.90	4.23	0.29	1	35.56	1117.11	23
24 Composites	1193.85	-0.8	1193.85	1193.85	1193.85	1193.85	5.03	7.02	16.08	30.14	1127.56	24
25 Transport	718.98	-0.8	715.00	715.00	712.53	512.53	3.84	4.91	25.57	58.31	1174.54	25
26 Electricity	1853.65	-0.3	1853.65	1843.17	1840.57	1385.09	4.25	17.09	10.58	54.18	1221.00	26
27 Telephone Networks	1845.52	-0.6	1857.19	1854.56	1820.87	1344.19	3.67	5.67	21.73	62.32	1099.04	27
28 Water	3366.87	-0.1	3366.87	3366.87	3366.87	3366.87	3.67	12.08	8.56	109.71	1071.43	28
29 Miscellaneous	2382.53	-0.1	2382.53	2370.89	2323.15	1865.14	4.42	9.04	14.46	76.76	1000.27	29
30 Other	1492.31	-0.1	1492.31	1492.31	1492.31	1183.09	3.76	6.00	24.44	28.38	1001.78	30
31 Oil & Gas	2664.19	-0.1	2664.19	2664.19	2664.19	1770.85	4.27	6.15	20.00	48.05	1167.11	31
32 Other	1597.32	-0.2	1597.32	1597.32	1597.32	1240.48	3.81	8.29	19.34	30.15	1072.45	32
33 FINANCIAL GROUPS	1127.09	-0.7	1134.62	1125.52	1116.17	651.74	3.73	3.28	45.33	22.73	1320.15	33
34 Bank	1759.57	-0.1	1759.57	1759.57	1759.57	1759.57	3.67	4.06	34.05	30.76	1213.87	34
35 Insurance	3212.56	-0.8	3212.56	3212.56	3212.56	1327.75	4.44	4.77	28.78	47.45	1178.86	35
36 Insurance (Compensation)	735.27	-1.2	744.32	737.06	734.10	436.72	4.23	1	1	1	1	36
37 Insurance (Life)	858.90	-0.3	858.90	858.90	858.90	708.89	3.78	4.58	32.11	16.82	1263.75	37
38 Merchant Bankers	792.21	-0.5	788.88	781.87	773.72	405.77	2.86	5.73	21.87	12.33	1606.86	38
39 Property	981.81	-0.6	978.48	963.08	973.84	302.07	4.18	4.09	29.25	19.48	1871.64	39
40 Other Financial	884.31	-0.4	884.31	884.31	884.31	223.30	2.57	5.13	28.10	7.19	1433.81	40
41 Investment Trusts	1637.26	+0.4	1637.26	1637.26	1637.26	1810.88	3.81	1.89	60.17	22.56	1264.14	41
42 FT-A ALL-SHARE	1476.65	-0.3	1469.86	1473.92	1461.08	1089.87	3.75	5.87	21.98	76.08	110.50	42

Hourly movements	Open	9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.00	High/Low	Low/Low
FT-SE 100	2971.6	2965.4	2968.8	2953.4	2965.4	2968.8	2953.4	2965.4	2968.8	2971.6	2971.6
FT-SE MID 250	3406.8	3403.9	3405.8	3408.3	3408.7	3408.8	3408.1	3408.4	3408.7	3410.3	3406.8
FT-SE 100 vs US	1491.6	1486.8	1483.4	1476.2	1486.8	1483.4	1476.2	1486.8	1483.4	1491.6	1491.6
Time of FT-SE 100 High: 11:18 Low: 10:29											

## FT-SE Actuaries 350 Index Baskets

Index	Open	9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.00	High/Low	Low/Low
FT-SE 100	2971.6	2965.4	2968.8	2953.4	2965.4	2968.8	2953.4	2965.4	2968.8	2971.6	2971.6
FT-SE MID 250	3406.8	3403.9	3405.8	3408.3	3408.7	3408.8	3408.1	3408.4	3408.7	3410.3	3406.8
FT-SE 100 vs US	1491.6	1486.8	1483.4	1476.2	1486.8	1483.4	1476.2	1486.8	1483.4	1491.6	1491.6
Time of FT-SE 100 High: 11:18 Low: 10:29											

Additional information on the FT-SE Actuaries 350 Index is published in the Financial Times. The FT-SE Actuaries 350 Index is a basket of 350 shares, which covers a range of industries and sectors. The index is designed to provide a broad-based measure of the performance of the UK stock market. The index is calculated as the average of the prices of the 350 shares, weighted by their market capitalization. The index is published daily, except on weekends and public holidays. The index is available in a number of formats, including print and electronic. The index is also available as a futures contract on the LIFFE exchange. The index is a key benchmark for investors and analysts. The index is used to measure the performance of the UK stock market and to compare the performance of individual stocks and sectors. The index is also used to calculate the returns of investment funds and other financial products. The index is a valuable tool for investors and analysts. The index is a key benchmark for the UK stock market. The index is used to measure the performance of the UK stock market and to compare the performance of individual stocks and sectors. The index is also used to calculate the returns of investment funds and other financial products. The index is a valuable tool for investors and analysts.

## LONDON SHARE SERVICE

### BRITISH FUNDS

Index	Open	9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.00	High/Low	Low/Low
FT-SE 100	2971.6	2965.4	2968.8	2953.4	2965.4	2968.8	2953.4	2965.4	2968.8	2971.6	2971.6
FT-SE MID 250	3406.8	3403.9	3405.8	3408.3	3408.7	3408.8	3408.1	3408.4	3408.7	3410.3	3406.8
FT-SE 100 vs US	1491.6	1486.8	1483.4	1476.2	1486.8	1483.4	1476.2	1486.8	1483.4	1491.6	1491.6
Time of FT-SE 100 High: 11:18 Low: 10:29											

### OTHER FIXED INTEREST

Index	Open	9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.00	High/Low	Low/Low
FT-SE 100	2971.6	2965.4	2968.8	2953.4	2965.4	2968.8	2953.4	2965.4	2968.8	2971.6	2971.6
FT-SE MID 250	3406.8	3403.9	3405.8	3408.3	3408.7	3408.8	3408.1	3408.4	3408.7	3410.3	3406.8
FT-SE 100 vs US	1491.6	1486.8	1483.4	1476.2	1486.8	1483.4	1476.2	1486.8	1483.4	1491.6	1491.6
Time of FT-SE 100 High: 11:18 Low: 10:29											

## CROSSWORD

No.8,225 Set by GRIFFIN

Across	Down
1 Officer rejected bar disc size (6)	1 Dismissed domed configuration as no longer fashionable (8)
2 Catch all running from universal (8)	2 Date it hit the poor outside (8)
3 Man leaving tried to disguise flag (9)	3 After six look up music-maker (4)
4 Chair left without train (8)	4 Fruit a kinky pair take to bed (7)
5 Curse job centre at Holyhead (4)	5 Welcoming highland into clinic last June (10)
6 Calais tour designed to be trick (10)	6 Having brought nothing up try tongue (6)
7 More led lost a stone (7)	7 Were we less patient about batsman's position? (6)
8 Sign name in a daze (6)	8 Lubricant in the bottom got very hot (6)
9 Conducts church music (6)	9 JP and I start game rolling (10)
10 Total ban to include US city engineer (7)	10 Note US poster (4)
11 Correcting engraving is ringing number (10)	11 Home help returns here (5)
12 Note US poster (4)	12 New sailing-ship made of gelatine (9)







**MINES • Cont.**[illegible]

105		114	816	1,676	2.2
106		115	816	1,676	2.2
107		116	816	1,676	2.2
108		117	816	1,676	2.2
109		118	816	1,676	2.2
110		119	816	1,676	2.2
111		120	816	1,676	2.2
112		121	816	1,676	2.2
113		122	816	1,676	2.2
114		123	816	1,676	2.2
115		124	816	1,676	2.2
116		125	816	1,676	2.2
117		126	816	1,676	2.2
118		127	816	1,676	2.2
119		128	816	1,676	2.2
120		129	816	1,676	2.2
121		130	816	1,676	2.2
122		131	816	1,676	2.2
123		132	816	1,676	2.2
124		133	816	1,676	2.2
125		134	816	1,676	2.2
126		135	816	1,676	2.2
127		136	816	1,676	2.2
128		137	816	1,676	2.2
129		138	816	1,676	2.2
130		139	816	1,676	2.2
131		140	816	1,676	2.2
132		141	816	1,676	2.2
133		142	816	1,676	2.2
134		143	816	1,676	2.2
135		144	816	1,676	2.2
136		145	816	1,676	2.2
137		146	816	1,676	2.2
138		147	816	1,676	2.2
139		148	816	1,676	2.2
140		149	816	1,676	2.2
141		150	816	1,676	2.2
142		151	816	1,676	2.2
143		152	816	1,676	2.2
144		153	816	1,676	2.2
145		154	816	1,676	2.2
146		155	816	1,676	2.2
147		156	816	1,676	2.2
148		157	816	1,676	2.2
149		158	816	1,676	2.2
150		159	816	1,676	2.2
151		160	816	1,676	2.2
152		161	816	1,676	2.2
153		162	816	1,676	2.2
154		163	816	1,676	2.2
155		164	816	1,676	2.2
156		165	816	1,676	2.2
157		166	816	1,676	2.2
158		167	816	1,676	2.2
159		168	816	1,676	2.2
160		169	816	1,676	2.2
161		170	816	1,676	2.2
162		171	816	1,676	2.2
163		172	816	1,676	2.2
164		173	816	1,676	2.2
165		174	816	1,676	2.2
166		175	816	1,676	2.2
167		176	816	1,676	2.2
168		177	816	1,676	2.2
169		178	816	1,676	2.2
170		179	816	1,676	2.2
171		180	816	1,676	2.2
172		181	816	1,676	2.2
173		182	816	1,676	2.2
174		183	816	1,676	2.2
175		184	816	1,676	2.2
176		185	816	1,676	2.2
177		186	816	1,676	2.2
178		187	816	1,676	2.2
179		188	816	1,676	2.2
180		189	816	1,676	2.2
181		190	816	1,676	2.2
182		191	816	1,676	2.2
183		192	816	1	

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● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on ( 071 ) 873 4378 for more details.

Std	Other	+ or -	Yield	Std	Other	+ or -	Yield	Std	Other	+ or -	Yield
1				2				3			
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Unit Price	Order Price	+	Yr. Gr.
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**BERMUDA** (SIC RECOGNISED)

[illegible]

	Int'l Cargo	Class Price	Std Price	Other Price	+ or -	Vol Gr
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Salvaged	222.22	18.75	25.00	-0.01																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							</
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Int. Charge	Critic Price	Std Price	Rat Price	% of Yr. 0-1
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[illegible]

Starting Money	0	F-	27.174	5.32
Pen Money	0	F-	1855.77	+0.34
Debt Service Money	0	DM-	83.273	-8.82
Foreign Franc Money	0	SP-	62.867	+0.01

[illegible]

Bond	\$10.07	10.24		
Dollar	\$10.02	10.00		
Equity	\$11.70	11.48		
Low High Income	\$104.03	103.03		
Border Investment Manager (Germany) Ltd				
Trading Markets	\$11.48	12.14		
American	\$23.76	36.79		0.06
Treasury Securities Fund Ltd				
Income Shares	\$1011.28			
Edoff Wolff Capital Management Ltd				
Mid Futs Jun 30	\$10478.40			

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1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.



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## 25

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Brazil Mynar	2,896,100	51%	-3	MARAD	296,180	251,106	269,817
Mexico	2,709,700	30%	-3				
Myan Larz	2,102,800	25%	-3	MYSE			
Northern Mining	2,127,500	34%	-3	Spain Traded	3,612	5,850	2,575
Oil-Port Stone	2,083,500	82%	-3	Russ	1,200	978	586
Chrysler	2,008,600	43%	+1	Pakist	787	873	1,037
Comcast Comm	1,884,800	85%	-3	Unfined	690	762	643
K.Mart	1,714,800	21%	-3	New High	151	88	119
				New Low	32	28	30

CANADA TORONTO	Aug 6	Aug 5	Aug 4	HIGH	LOW
Metals & Minerals	3035.00	3074.00	3025.10	3033.85	3048.00 (P)
Commodities	4887.50	3880.00	3847.00	3868.00	4882.50 (P)
INATURAL Portfolio	1988.21	1888.88	1888.00	1887.82	1879.18 (P)
					1730.92 (P)

Base values of all indices are 100 except NYSE All Common - 10; Standard and Poors - 10; and Toronto Composite and Nikkei - 1000. Toronto Indices based 1975 and Montreal Portfolio 1976.1 Including income & industrial plus futures, Financial Transactions, 10 Cdn. rd. Unavailable. \* The U.S. Ind. Index includes Chemicals, Drugs, Health Care, Electronics, Computers, Telecommunications, Transportation, Consumer Goods, and Services. \*\* The U.S. Ind. Index includes Chemicals, Drugs, Health Care, Electronics, Computers, Telecommunications, Transportation, Consumer Goods, and Services. \*\*\* The U.S. Ind. Index includes Chemicals, Drugs, Health Care, Electronics, Computers, Telecommunications, Transportation, Consumer Goods, and Services.

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32	154	5 Amtr Rk	1.36	2.47	77	231	175	175	175
33	155	2504 US Co	0.32	2.110	10	17	175	175	175
34	156	5 Amtr Rk	0.28	4.2	21	21	28	28	28
35	157	5 Amtr Rk	0.28	4.2	21	21	28	28	28
36	158	5 Amtr Rk	0.28	4.2	21	21	28	28	28
37	159	5 Amtr Rk	0.28	4.2	21	21	28	28	28
38	160	5 Amtr Rk	0.28	4.2	21	21	28	28	28
39	161	5 Amtr Rk	0.28	4.2	21	21	28	28	28
40	162	5 Amtr Rk	0.28	4.2	21	21	28	28	28
41	163	5 Amtr Rk	0.28	4.2	21	21	28	28	28
42	164	5 Amtr Rk	0.28	4.2	21	21	28	28	28
43	165	5 Amtr Rk	0.28	4.2	21	21	28	28	28
44	166	5 Amtr Rk	0.28	4.2	21	21	28	28	28
45	167	5 Amtr Rk	0.28	4.2	21	21	28	28	28
46	168	5 Amtr Rk	0.28	4.2	21	21	28	28	28
47	169	5 Amtr Rk	0.28	4.2	21	21	28	28	28
48	170	5 Amtr Rk	0.28	4.2	21	21	28	28	28
49	171	5 Amtr Rk	0.28	4.2	21	21	28	28	28
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## AMEX COMPOSITE PRICES

*if any close August 10*

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AMERICA

# Profit-taking brings Dow back from high

Wall Street

EQUITIES fell from their record highs in spite of fresh declines in long-term interest rates, writes Patrick Harverson in New York.

At 1 p.m., the Dow Jones Industrial Average was down 7.27 at 3,568.81. The more broadly based Standard & Poor's 500 was 1.21 lower at 449.51, while the Amex composite was down 0.20 at 438.80, and the Nasdaq composite down 1.86 at 716.63.

NYSE volume was 157m shares by 1 p.m. After Monday's record-breaking run, some investors chose to take profits on recent gains. The fall in prices, however, also reflected a still uncertain mood.

Monday's advance was powered primarily by falling interest rates, and although rates continued to drop yesterday - the yield on the benchmark 30-year bond dropped to 6.45 per cent, the lowest point in the bond's history - stocks did not respond. Instead, selling pressure pulled prices lower across the board.

Each time stocks have posted new record highs this

year, they have fallen back almost immediately. The lack of follow-through was evident again yesterday, suggesting that investors remain nervous about the fact that prices keep reaching new heights in spite of relatively poor economic fundamentals.

Among individual stocks, Procter & Gamble fell \$1 to \$46 in volume of 1m shares after the big consumer products manufacturer announced a fourth quarter loss of \$1.83 a share, compared with a profit of 46 cents a share a year ago. The loss followed a \$1.5bn charge for the cost of plant consolidations and other organisational restructuring.

Some big retailing stocks fell on disappointing earnings. Among them were Wal-Mart, down 9¢ at \$25 in heavy trading. Dillard Department Stores, down 2¢ at \$35, and The Limited, 3¢ lower at \$21.

Eastman Kodak continued to rally as investors looked forward to an improvement in the company's earnings following the departure last week of its chairman, Mr Kay Whitmore. The shares added another 3¢ at \$60 in heavy trading. Tandy fell 1¼ to \$28 after

the computer company announced a sharp drop in quarterly operating earnings.

On the Nasdaq market, Intel dropped \$1 to \$25 on news of second quarter earnings of 82 cents a share, down from 75 cents a share a year earlier.

Other stocks received a boost from strong second quarter results, including Humco, up \$2 to \$19, Teva Pharmaceutical, up \$1 to \$36, and Merck, up \$1 to \$114. Profit-taking took the edge off leading technology stocks, with Apple down \$1 to \$229, Microsoft \$1 lower at \$71, and Sun Microsystems 3¢ lower at \$27.

Canada

TORONTO continued to advance in quiet midday trading in spite of further declines in gold stocks.

The TSE 300 Composite Index was up 8.7 to 4,010.9 in volume of 32.7m shares. Advances led declines by 314 to 265, with 259 unchanged.

All indices were up except transportation, consumer products and gold; the latter fell 146.58 to \$156.38.

EUROPE

# Ferruzzi plans weigh upon Italian banks

SENIOR bourses remained active, writes Our Markets Staff.

MILAN turned its attention back to Ferruzzi. The troubled group posted losses for the first five months of the year which were more than double earlier estimates as the Comit Index eased 1.54 to 588.77.

Ferruzzi and Montedison were suspended ahead of a meeting of the Ferruzzi board, which said it was cutting its issued share capital to 1,205bn from 1.370bn and slashing the nominal value of its shares to L6 from L10.00. The Montedison board meets today.

The group's creditor banks were marked lower. Mediobanca, which leads the group of seven banks preparing a rescue plan, lost 1.05 or 3 per cent to 16.31. Credito Italiano shed 1.90 to L2.645, BCI fell 1.22 to L5.150 and San Paolo declined 1.44 to L8.817.

Flat rose L99 to L7,009 in volume which picked up to almost 12.5m shares, as long-standing rumours resurfaced of an international sale or alliance.

Among telecommunications issues, Italcable continued its climb, adding L43 to L9,589 in volume of 11.8m shares in response to the planned merger with Sip.

FRANKFURT saw a sharp

about-turn in financials, but there were some useful gains elsewhere as the DAX index eased 7.14 to 1,988.18. Turnover rose from DM7.5bn to DM8.9bn.

Bundesbank repo market rates after their recent sharp declines. Allianz fell DM33 to DM2,384, Commerzbank by DM7.70 to DM332 and Deutsche Bank by DM8.90 to DM773.

Dresdner, which produced better than expected half-year results, fell by DM9 to DM410.50.

Ms Barbara Altmann at B Metzler in Frankfurt said that, while buyers were more cautious, the DAX had three tries at breaking through the 1,980 level yesterday, balking at an intra-day high of 1,979.49.

Good news included encouraging sales for Daimler's new Mercedes C range, but although the stock led the most active list, it closed just DM1.50 higher at DM666.

Auto-related stocks like MAN, DME4 better at DM325, and Varta, DM12.50 higher at DM320, produced the big gains in the sector, while Volkswagen fell again, by DM3.70 to DM367.50.

PARIS was more resilient than its German neighbour although here, too, there was a suggestion that buyers were

## FT-SE Actuaries Share Indices

August 10		THE EUROPEAN SERIES									
Hourly changes		Open	10.30	11.00	12.00	13.00	14.00	15.00	Close		
FT-SE Eurotrack 100		1267.94	1265.92	1265.66	1264.84	1262.22	1259.83	1250.85	1261.00		
FT-SE Eurotrack 200		1354.77	1353.64	1352.61	1352.70	1350.03	1346.45	1348.06	1349.51		
		Aug 9	Aug 8	Aug 7	Aug 6	Aug 5	Aug 4	Aug 3			
FT-SE Eurotrack 100		1269.05	1272.34	1268.58	1268.09	1268.09	1268.09	1267.49			
FT-SE Eurotrack 200		1352.97	1348.44	1348.00	1348.00	1339.61	1339.61	1341.55			
Data source: Reuters, 0800, 0900, 1000, 1100, 1200, 1300, 1400, 1500, 1600, 1700, 1800, 1900, 2000, 2100, 2200, 2300, 2400.											

Base value 1000 (1980/81) High/Low: 100 - 1285.70 200 - 1355.70 Low/high: 100 - 1285.70 200 - 1355.70

waiting for lower prices. In the end, some dealers felt that they could not wait and the CAC-40 index fashioned an afternoon recovery to close 1.35 higher at 2,139.78 after falling by nearly 15 points during the session.

Turnover rose from FF3.17bn to FF3.44bn. Foreign interest remained, and Michelin seemed to benefit from an outperform rating from Lehman Brothers in New York as it rose another FF2.10 to FF193.50.

As in Frankfurt, motor industry sentiment was mixed. Peugeot closed unchanged at FF987 before after-hours news of an 11.6 per cent drop in first half sales. Elsewhere, Lafarge-Corpe fell FF5.50 to FF450.40 on profit-taking.

ZURICH was dragged lower by futures related hedging, and renewed profit-taking in banks ahead of half-year figures

ished F11 higher at a year's high of F136.50, and its Poly-Gram affiliate rose F1.50 to a 12-month high of F161.40 after its better than expected half year figures and acquisition of Motown.

MADRID's volume stayed thin, although it rose from Pta10.5bn to Pta12.6bn as the general index closed 0.71 higher at 271.63. Banesto rose Pta70 to Pta2,330 as it completed the second stage of a massive, three-tier funding operation.

BRUSSELS saw more volatility in steel, Arbed erasing Monday's advance, with a BF2,280, or 8.1 per cent, fall to BF4,015. The Bel-20 index eased 6.26 to 1,336.65.

STOCKHOLM took profits after its recent rally and the Affarsvarlden index dipped 0.9 to 1247.1. SKF B shares slipped SKr4 to SKr112, the company is expected to lead a string of earnings reports with a sharply higher loss today.

New highs came in DUBLIN and VIENNA, the former more spectacular as the ISEQ overall index closed 26.35, or 1.5 per cent higher at 1,745.39 with a 2.0 per cent gain in financials in further appreciation of Monday's AIB results. Austria's ATX index closed 4.87 higher at 1,098.70.

# Chile's traders adjust to less exhilarating events

David Pilling on the equity slowdown in Santiago

THE heady days of 1991, when the Santiago stock exchange leapt by 124 per cent in dollar terms, are long past.

Chile's traders are adjusting to less exhilarating rates of return as the export-dominated economy, which expanded by 10.2 per cent last year, adapts to more difficult worldwide trading conditions.

However, excitement is not totally absent. In June, after a sluggish three months dominated by worries over the falling price of copper, cellulose and fish meal, the IPSA index of the 40 most heavily traded shares rebounded by around 10 per cent in dollar terms.

The rally, according to Mr James Walker, head of research at Celfin Consultants, was prompted by the recovery in the copper price, the country's main export, as well as signs that the domestic economy, which had been in danger of overheating, was beginning to cool. Mr Walker expects GDP to grow by a relatively modest 6 per cent this year.

In July the equity market had mixed and ultimately marginal fortunes, with the IPSA 40 gaining nearly 1 per cent to close the month at 114.82. The month was dominated by uncertainty over forthcoming first-half results, and a lack of liquidity in financial markets which pushed up short-term interest rates.

In the event, most company results were significantly down on the same period last year, but many fared better than in the first quarter of 1993.

CTC, the telecommunications group, and Chile's biggest quoted company with an equity market capitalisation of around \$3bn, bucked the downward trend by registering a strong growth in profits, as did Soquimich, the mining com-

pany, which saw profits rise 86 per cent to \$13.2m after last year's restructuring. The beverage industry also did well as it responded to growing local demand.

A return to liquidity in the system in August and a feeling that results had not been as bad as expected contributed to a 4 per cent rise in the first

week of trading. The IPSA index at one stage touched 118.54, its highest level of the year, closing on Monday at 118.51. However, the brewing group, and Entel the telephone company, were among the highest risers.

Most analysts remain optimistic about the prospects of the big four electricity groups in spite of heavily-denied first-half profits. The country's electricity generators and suppliers, among the largest companies on the Santiago bolsa with equity capitalisations of up to \$2.5bn, have big stakes in Argentina's newly privatised electricity industry. Analysts expect these investments to begin to show profits from early next year.

The banking sector looks more uncertain. A bill aimed at resolving the subordinated debt issue, which has dogged

banks since the central bank took over their bad debts in the early 1980s, is expected to go before congress this month. Some banks have expressed unease over government proposals, but most analysts, including researchers at Salomon Brothers, feel that the banks should benefit from a resolution of the issue.

The same uncertainty has been felt over capital markets reform, which aims to broaden the investment options of institutions, particularly the powerful pension funds or AFPs. Mr Karl Kluever, manager of Vestcorp Chile, the stockbroker, says that institutions are adopting a "wait and see attitude".

Although much of the effects of the reform, which should come into effect over the next few months, are already reflected in share prices, there is expected to be some realignment of portfolios as the AFPs buy into second-tier stocks. Institutions are currently restricted to blue-chip companies.

Most traders believe that the Santiago bolsa, though less spectacular than some other Latin American markets, notably Peru, is likely to remain a fairly safe bet. Interest rates seem set to come down as inflationary pressures ease, while big Chilean companies, like Soquimich, are still queuing up to make ADR issues.

Researchers at First Boston believe that the two trends should combine to produce "good upside potential in the medium to long term".

Mr Kluever predicts that the bolsa will yield a real return of around 14-16 per cent by the end of the year, an assessment which is more or less in line with that of most other analysts.

ASIA PACIFIC

# Obon holiday season takes its toll of Nikkei

Tokyo

ARBITRAGE activity dominated trading, with most investors absent for the Obon holiday period. Share prices closed almost unchanged, writes Emiko Terazono in Tokyo.

The Nikkei average rose by just 0.70 to 20,493.75. Initial optimism about economic stimuli from the new government produced a day's high of 20,655.27, but a fall in the futures market depressed the index to a day's low of 20,476.35 in late afternoon.

Volume rose to 280m shares from 187m. Advances led declines by 524 to 415 with 215 unchanged. The Topix index of all first section stocks ended 2.91 higher at 1,861.22 and, in London, the ISE/Nikkei 50 index rose 2.86 to 1,267.45.

Afternoon trading concentrated on a press conference given by Mr Morihiro Hosokawa, the new prime minister. Futures traders were discouraged by Mr Hosokawa's cautious stance on income tax cuts and the issue of government bonds to cover a budget deficit.

However, specific sectors were bought on Monday's comments by individual ministers after their inauguration. Mr Kono (agriculture), the construction minister, hoped for housing tax cuts, while Mr Hiroshi Kumagai, the minister for industry and trade, indicated support for "new" infrastructure projects centred around telecommunications.

Housing and real estate companies gained ground. S&L, a home builder, rose Y60 to Y1,470, Sekisui House gained

Y20 to Y1,310 and Mitsui Fudosan rose Y20 to Y1,330.

Nippon Telegraph and Telephone rose Y18,000 to Y946,000 in active trading. KDDI advanced Y300 to Y12,600 ahead of the listing of DDI, a new telecoms company.

Nikko Securities rose Y30 to Y1,220 on the restructuring theme, although other brokers remained mixed. City banks were lower on profit-taking, with Industrial Bank of Japan down Y10 to Y3,390 and Bank of Tokyo falling Y20 to Y1,760.

Warehousing groups were higher on hopes that the new government's efforts to spur domestic demand would support profits. Mitsubishi Warehouse and Transportation rose Y10 to Y1,670 and Mitsui

Soko advanced Y15 to Y294.

In Osaka, the OSE average closed up 104.16 at 22,468.22 in volume of 14m shares. Murata Mfg rose Y30 to Y3,130 on buying by foreign investors.

## Roundup

SOME strong performances were seen in the Pacific Rim region.

SINGAPORE climbed after its holiday as the government announced that the economy had grown at an unexpectedly strong 10.1 per cent in the second quarter.

The Straits Times Industrial Index rose 27.58 to 1,898.84, but profit-taking left it unable to maintain a record intra-day high of 1,912.14.

AUSTRALIA advanced as the shine returned to golds and the All Ordinaries index closed up 16.1 at 1,860.4.

The gold market gained 99.2, or 4.6 per cent, to \$247.8. North Flinders Mines was 90 cents higher at A\$13.60.

SEOUL saw a technical rebound in response to three consecutive days of losses, aided by a buying spree in construction issues on hopes that the government would decide today to boost infrastructure investment. The composite index rose 9.85 to 719.44.

MANILA was driven higher by heavy buying of PLDT and the newly-listed JG Summit which spilled over into other stocks, and the composite index rose 18.40 to 1,794.19.

A \$1 overnight rise in PLDT to \$41 on Wall Street fuelled local buying and the price rose by 10 pesos to 1,095 pesos. Summit closed at \$4.40 pesos, up from the previous 6 pesos.

HONG KONG's property sector was hit by rumours that Hang Seng Bank might be about to tighten mortgage lending and the Hang Seng index, down almost 100 points at one stage, finished 52.41 lower at 7,389.81.

Cheung Kong shed 40 cents to HK\$27.60, Hongkong Land lost 30 cents to HK\$16.30 and Sun Hung Kai Properties fell 60 cents to HK\$38.25.

JAKARTA felt the benefit of more good half-year corporate results and the official index rose 5.30 to 369.63.

## FT-ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS	MONDAY AUGUST 9 1993										FRIDAY AUGUST 6 1993										DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Daily Index	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1993 High	1993 Low	1992 High	1992 Low	Year ago (approx)						
Figures in parentheses show number of firms of stock																								
Australia (69)	141.70	-0.1	140.67	93.92	125.02	138.36	-0.3	3.63	141.88	140.42	93.72	125.22	138.72	144.63	117.39	138.72	144.63	117.39						
Austria (17)	167.13	+1.8	165.81	110.77	147.45	147.23	+1.2	1.32	164.13	162.44	108.42	144.85	145.49	167.13	131.16	142.38	167.13	131.16						
Belgium (42)	148.69	-0.1	147.50	98.47	131.09	132.10	-0.2	4.33	148.67	147.14	98.20	131.21	132.36	156.76	131.19	146.47	156.76	131.19						
Canada (108)	126.66	+1.0	125.54	80.55	111.74	118.45	+1.0	2.85	126.81	125.39	80.64	110.62	117.23	120.33	111.41	127.74	120.33	111.41						
Denmark (33)	215.24	-0.3	213.87	142.66	186.90	200.53	+0.1	1.13	215.99	213.77	142.58	190.62	200.35	225.64	185.11	235.59	225.64	185.11						
Finland (23)	109.97	+2.9	109.16	72.89	97.02	132.99	+2.7	0.91	108.84	105.74	70.57	94.29	129.54	109.97	65.50	70.54	109.97	65.50						
France (91)	160.76	-0.7	159.58	105.54	141.82	150.10	-0.4	3.08	161.94	160.27	106.96	142.90	150.70	167.25	129.28	156.49	167.25	129.28						
Germany (80)	119.97	+0.1	119.10	75.32	105.84	105.84	+0.1	2.00	119.84	118.60	75.17	105.76	105.78	119.97	101.59	116.88	119.97	101.59						
Hong Kong (65)	294.51	-0.2	292.36	136.19	259.85	293.13	-0.2	3.24	296.03	291.99	134.88	260.38	293.70	301.61	218.82	243.60	301.61	218.82						
Ireland (15)	189.20	+2.7	187.97	112.14	149.28	170.23	+2.0	3.24	184.69	183.00	108.79	145.35	186.95	170.40	129.28	156.49	170.40	129.28						
Italy (70)	72.91	+0.4	72.38	45.32	84.32	87.81	+0.3	1.38	72.85	71.90	47.93	84.11	87.91	72.91	53.78	63.84	72.91	53.78						
Japan (37)	157.45	+0.0	156.30	104.35	138.33	104.35	+0.3	0.79	157.52	155.90	104.05	138.03	104.05	158.82	100.75	89.36	157.45	100.75						
Malaysia (69)	382.79	+0.1	380.14	240.44	320.07	359.39	+0.1	1.91	382.35	380.62	239.34	319.77	356.93	364.55	251.86	240.72	364.55	251.86						
Mexico (18)	162.08	-0.0	162.08	108.00	114.14	158.56	+0.0	0.88	162.17	162.35	108.82	144.93	158.82	172.95	101.30	141.72	162.08	101.30						
Netherlands (24)	172.48	+0.3	171.41	104.35	138.33	104.35	+0.3	0.79	172.48	171.41	104.35	138.33	104.35	172.48	101.30	141.72	172.48	101.30						
New Zealand (19)	162.08	-0.0	162.08	108.00	114.14	158.56	+0.0	0.88	162.17	162.35	108.82	144.93	158.82	172.95	101.30	141.72	162.08	101.30						
Norway (22)	164.75	-0.2	163.55	98.47	131.09	132.10	-0.2	1.32	164.13	162.44	108.42	144.85	145.49	167.13	131.16	142.38	167.13	131.16						
Singapore (38)	282.43	-0.2	280.51	173.93	231.53	194.77	-0.1	1.77	281.66	279.17	172.98	231.10	194.77	230.24	207.97	200.97	230.24	207.97						
South Africa (30)	197.68	-0.1	196.23	101.71	174.40	203.32	-0.2	1.78	196.81	195.25	101.35	173.62	202.82	215.52	144.72	200.80	215.52	144.72						
Spain (43)	120.63	-0.7	119.75	79.36	106.43	128.33	-0.3	1.53	121.47	120.22	80.24	107.20	128.69	132.82	115.23	130.97	132.82	115.23						
Sweden (38)	162.08	-0.0	162.08	108.00	114.14	158.56	+0.0	0.88	162.17	162.35	108.82	144.93	158.82	172.95	101.30	141.72	162.08	101.30						
Switzerland (50)	162.08	-0.0	162.08	108.00	114.14	158.56	+0.0	0.88	162.17	162.35	108.82	144.93	158.82	172.95	101.30	141.72	162.08	101.30						
Taiwan (10)	181.88	+0.2	180.54	120.52	150.44	190.54	+0.5	3.87	181.51	179.65	118.24	168.18	179.65	181.88	167.09	179.65	181.88	167.09						
United States (216)	154.35	+0.5	154.35	122.10	162.85	184.35	+0.5	2.77	154.35	154.35	122.10	162.85	184.35	154.35	154.35	122.10	162.85	184.35						
Europe (750)	150.60	+0.1	149.00	98.32	128.68	144.93	+0.3	3.09	150.48	149.93	98.40	128.81	145.50	150.60	130.97	145.50	150.60	130.97						
Europe (114)	174.08	+1.0	173.68	115.95	164.36	160.95	+0.7	3.17	173.27	171.48	114.45	162.81	173.27	174.08	142.13	170.68	174.08	142.13						
Pacific Basin (14)	106.51	+0.1	106.51	79.36	106.43	128.33	+0.1	1.53	106.51	106.51	79.36	106.43	128.33	106.51	79.36	106.43	128.33	79.36						
Pacific Basin (140)	106.51	+0.1	106.51	79.36	106.43	128.33	+0.1	1.53	106.51	106.51	79.36	106.43	128.33	106.51	79.36	106.43	128.33	79.36						
South America (826)	130.01	+0.5	130.01	86.81	115.95	179.85	+0.5	2.78	130.01	129.85	86.81	115.95	179.85	130.01	129.85	86.81	115.95	179.85						
Europe Ex. UK (32)	131.07	+0.0	131.07	108.00	114.14	158.56	+0.0	0.88	131.07	131.07	108.00	114.14	158.56	131.07	108.00	114.14	158.56	108.00						
Europe Ex. UK (32)	131.07	+0.0	131.07	108.00	114.14	158.56	+0.0	0.88	131.07	131.07	108.00	114.14	158.56	131.07	108.00	114.14	158.56	108.00						
Europe Ex. UK (32)	131.07	+0.0	131.07	108.00	114.14	158.56	+0.0	0.88	131.07	131.07	108.00	114.14	158.56	131.07	108.00	114.14	158.56	108.00						
World Ex. US (1853)	163.44	-0.2	162.28	104.33	144.21	141.23	-0.3	2.04	163.14	161.42	103.77	134.99	140.86	163.44	134.22	131.13	163.44	134.22						
World Ex. US (1853)	163.44	-0.2	162.28	104.33	144.21	141.23	-0.3	2.04	163.14	161.42	103.77	134.99	140.86	163.44	134.22	131.13	163.44	134.22						
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